

Reference: AF11/861

7<sup>th</sup> September, 2016

## MEMBERS

**NOTICE** is given that the Corporate and Community Services Committee will meet in the following Meeting Room on the day, date and time as follows:

**Corporate and Community Services Committee**  
(Reception Area - Level 4):

Monday 12<sup>th</sup> September, 2016 at 5.30 p.m.

An agenda for the meeting is enclosed herewith.



**Mark McSHANE**  
CHIEF EXECUTIVE OFFICER

## CONFLICT OF INTEREST DISCLOSURE FORM

I \_\_\_\_\_,  
(insert name)

have received a copy of the agenda for the ☐ **ordinary** ☐ **special** meeting of the

\_\_\_\_\_  
(insert full name of Committee/Sub-Committee/Board) ☐ Council ☐ Committee ☐ Board

to be held on: \_\_\_\_\_  
(insert date of meeting)

### CONFLICT OF INTEREST DISCLOSURE

I consider that I have a:

☐ **material** conflict of interest pursuant to section 73 (complete and sign below)

☐ **actual** or ☐ **perceived** conflict of interest pursuant to section 74 (complete and sign overleaf)

of the *Local Government Act 1999* ("the LG Act") in relation to the following agenda item:

\_\_\_\_\_  
(insert details - include Agenda Item No, Report Number, Item/Report Subject Title)

which is to be discussed at that meeting.

## MATERIAL

The nature of my **material** conflict of interest is as follows *[ensure sufficient detail is recorded, including the reasons why you (or a person prescribed in section 73(1) of the LG Act) stands to obtain a benefit or suffer a loss depending on the outcome of the consideration of the matter at the meeting of the Council in relation to the agenda item described above]:*

In accordance with section 74(1)(b) I will be leaving the meeting room while the matter is being discussed and voted on.

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

In accordance with section 75A(2)(b) I propose ☐ to ☐ not to participate in the meeting in relation to the matter.

## ACTUAL

The nature of my **actual** conflict of interest is as follows *[ensure sufficient detail is recorded, including the reasons why the conflict between your interests and the public interests might lead to a decision that is contrary to the public interest in relation to the agenda item described above]:*

Where I have proposed to participate in the meeting I intend to deal with my **actual** conflict of interest in the following transparent and accountable way *[ensure sufficient detail is recorded as to the manner in which you intend to deal with the actual conflict of interest in a transparent and accountable way].*

OR

## PERCEIVED

The nature of the **perceived** conflict of interest is as follows *[ensure sufficient detail is recorded, including the reasons why you consider that an impartial fair-minded person could reasonably consider that you have a perceived conflict of interest in the matter].*

Where I have proposed to participate I intend to deal with the **perceived** conflict of interest in the following transparent and accountable way *[ensure sufficient detail is recorded as to the manner in which you intend to deal with the perceived conflict of interest in a transparent and accountable way].*

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Signature

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Date

## CORPORATE AND COMMUNITY SERVICES COMMITTEE

Meeting to be held on Monday, 12<sup>th</sup> September, 2016 at 5.30 p.m.

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7. CORPORATE AND COMMUNITY SERVICES REPORT NO. 62/2016 - SA Grants Commission 'Database' Report
8. CORPORATE AND COMMUNITY SERVICES REPORT NO. 63/2016 - Budget Update as at 30<sup>th</sup> June, 2016
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MOTIONS WITH NOTICE - Nil

MOTIONS WITHOUT NOTICE -

11. CONSIDERATION FOR EXCLUSION OF PUBLIC
14. CONSIDERATION FOR EXCLUSION OF PUBLIC

## CORPORATE AND COMMUNITY SERVICES COMMITTEE

Meeting to be held in the Reception Area, Level 4, Civic Centre, 10 Watson Terrace,  
Mount Gambier on Monday 12<sup>th</sup> September, 2016 at 5.30 p.m.

### AGENDA

PRESENT: Cr S Meziniec (Presiding Member)  
Cr M Lovett, Cr Lynagh, Cr S Perryman and Cr H Persello

APOLOGY: moved that the apology from be  
received.  
seconded

COUNCIL OFFICERS: Director - Corporate Services, Grant Humphries  
Finance Manager, Gary Button  
Manager Community Services and Development, Barbara Cernovskis  
Manager Governance and Property, Michael McCarthy  
Administration Officer – Executive Support, Fiona McGregor

COUNCIL OFFICERS  
APOLOGIES: Chief Executive Officer, Mark McShane

COUNCIL MEMBERS  
AS OBSERVERS:

COUNCIL MEMBERS  
AS OBSERVERS  
APOLOGY:

**WE ACKNOWLEDGE THE BOANDIK PEOPLES AS THE TRADITIONAL CUSTODIANS OF THE LAND WHERE WE MEET TODAY. WE RESPECT THEIR SPIRITUAL RELATIONSHIP WITH THE LAND AND RECOGNISE THE DEEP FEELINGS OF ATTACHMENT OUR INDIGENOUS PEOPLES HAVE WITH THIS LAND.**

MINUTES: moved that the minutes of the previous meeting  
held 8<sup>th</sup> August, 2016 be taken as read and confirmed.  
seconded

### QUESTIONS:

- (a) With Notice - Nil received
- (b) Without Notice -

#### **1. FINANCIAL STATEMENT – as at 31<sup>st</sup> August, 2016**

moved it be recommended the financial statement as at 31<sup>st</sup> August, 2016 be received.  
seconded

#### **2. ECONOMIC DEVELOPMENT - Progress Report - August 2016 – Ref. AF16/201**

Mount Gambier has a diverse and vibrant economy and is a city in transition. Our key businesses, services and industries provide a strong economic base upon which the City can continue to diversify, innovate and grow its economy to support long term sustainability and prosperity for its community.

We have the opportunity to be recognised as one of the State's and nations leading regional cities, this can be achieved by working together in:

- building our "City" story;
- creating a "state of the art" digital and cultural economy;
- creating wealth through increased tourism and delivering quality and innovative services;
- building a dynamic and responsive workforce; and
- building value add opportunities for our businesses and industries that are globally recognised.

There are opportunities to maximise our wonderful assets such as the James Morrison Academy, Generations in Jazz and Riddoch Art Gallery location and environment to attract investment, increase visitation and value add to our existing businesses and industries.

We need to initiate "on the ground" actions not talk about it but do it and consider initiatives such as business and innovation hubs, implementing youth internet cafes and precincts, improve tourism accommodation and products (farm and food experiences) and adoption of new digital technologies.

Council has endorsed the development of a "City Economic Development BluePrint" over the next 12 months with a proposed release date of 1 July 2017. The BluePrint will provide an opportunity to strengthen the City's economy by taking a strategic rather than a reactive approach and contribute to wider regional, state and national goals.

During this 12 month period (July 2016-June 2017) a series of actions will occur including:

1. Working in collaboration with Tourism Mount Gambier, South Australian Tourism Commission and other relevant tourism bodies and stakeholders to deliver *"Changing the Tourism Culture Plan"*.
2. Attract new tourism investment and infrastructure.
3. Develop a City Vision Planning Framework (20 year vision) to include a City business audit (identifying business needs and potential expansion opportunities) and retail analysis.
4. Develop a "user friendly" economic and social scorecard including key economic performance indicators and have the ability to identify and monitor economic trends and challenges facing the City now and into the future.
5. Develop and implement a "business and community mentor" initiative and ongoing program.
6. Develop communication and investment tools (digital, social media and virtual investment prospectus).
7. Develop and implement a communication and events strategic and action plan.
8. Implement a whole of City brand, identity and awareness program.
9. Initiate a City business/industry employment needs forum (to include representatives from education and research organisations, skills and training providers.)

10. Build and establish relationships with key business, government and industry leaders regionally, nationally and internationally. Including conducting broader stakeholder engagement and consultation.

It is imperative that we adopt a long term vision, develop priorities and actions that will deliver “on the ground” outcomes for the community.

The following table provides a “work in progress” summary of actions as at August 2016.

<u>Priorities</u>	<u>Progress</u>	<u>Time Frame</u>
<p><b>Connected City - Digital Economy</b>  <i>Adoption of digital technology and utilising platforms will contribute to reshaping the City's economy to support long term economic, social and environmental development.</i></p>	<p>The City of Mount Gambier have sought the services of Explor Consulting to prepare a “Connected City Digital Strategy and Action Plan”. This Plan will provide the overarching framework, strategic direction and actions for delivering a “well connected city” with empowered communities, businesses and industries through the smart use of technology. The strategy will identify important digital outcomes for the city, assess capacity and capability of existing and new digital technologies (including NBN &amp; high speed fibre optics), outline strategies and proposed actions. Explor Consulting visited Mount Gambier on the 17-18 August for a round of key introductory meetings and will return to the City from 7-9 September for further meetings. The Digital Strategy and Action Plan will be finalised by 30 October 2016.</p>	<p>To be completed 30<sup>th</sup> October 2016</p>

<p><b>2017-2037</b></p> <p><i>Develop a long term City Vision Planning Framework to provide a long term overarching vision and roadmap to deliver a “well connected and innovative city” and will form part of the City Economic BluePrint 2017-2037.</i></p>	<p>Consultant brief under development to engage the services of a consultant to prepare a “City Vision Planning Framework Plan 2017-2037”.</p> <p>The Plan provides a 20 year vision to re-establish the City as the regional centre of choice and will provide clear guidance on policy and investment direction over this timeframe. The Plan will achieve the vision of the city through a coordinated framework and the delivery of transformative projects and initiatives. It will identify the proposed demand for commercial, residential and hotel space in the City.</p> <p>This Plan will be a crucial input into the development of the Economic Development Blueprint</p> <p>The Plan will deliver a coordinated strategy to guide future development, transport and public space investments over the next 20 years to ensure our city heart is safe, attractive and a continued source of pride.</p> <p>A commercial and business audit and retail analysis to be undertaken as part of this process.</p> <p>The plan will consider Business, Cultural and Heritage hubs, Visitor experiences, Aged Care, Industrial and Housing availabilities and opportunities, Digital technologies, Green and Sustainable living and social initiatives and business opportunities.</p>	<p>Plan to be finalised by February 2017</p>
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<p><b>Economic Performance Scorecard and Future Modelling:</b></p> <p><i>Delivery of “user friendly” economic and social scorecards including key economic performance indicators, identify and monitor economic trends and challenges facing the City now and into the future.</i></p>	<p>Delivery of a “user friendly” economic and social scorecards including key economic performance indicators and have the ability to identify and monitor economic trends and challenges facing the City now and into the future.</p> <p>Commenced process with economic research specialist and will include investigation into economic impacts of tourism visitation (increased overnight stays and multiplying impact) and events such as Generation in Jazz and James Morrison Academy.</p> <p>Accessing RDA Profile ID data and other relevant economic data.</p>	<p>Adoption by Council of Economic tools and models, November 2016</p>
<p><b>Business/ Community Mentor Program</b></p> <p><i>Program identifying Business and Industry Mentors to work with businesses and community in capacity and capability.</i></p>	<p>Discussions underway with leading educators, service providers and business/industry to develop mentor program.</p>	<p>Program brief to be developed November 2016.</p>
<p><b>City Branding and identity</b></p> <p><i>City of Mount Gambier has the opportunity to embrace a dynamic creative approach to be recognised as one of the nation’s leading regional cities.</i></p>	<p>City will need to compete and succeed in attracting visitors, new residents and private and public investment over the coming years as the momentum of national growth continues to move away from the capital cities.</p> <p>The City’s ‘Big Picture’ vision will be well designed and written to tell a story. The story will be what Mount Gambier is and where the City wants to go into the future.</p>	<p>Timeframe to be reviewed.</p>

	<p>The “Big Picture” will also map local, interstate and international connections to Mount Gambier and who we should be engaging with.</p> <p>It will celebrate what is great about Mount Gambier and promote why others would love living and working in this resilient City.</p> <p>Engaged marketing specialist, Peter Joy, to assist Council in undertaking preliminary findings. Peter recently visited Mount Gambier and meet with the Chamber of Commerce, Council and staff, Tourism Mount Gambier, community and business leaders.</p> <p>Further scoping underway to consider approach, engagement and products. including community and business consultations.</p>	
<p><b>City Business Employment Forum</b></p> <p>Forum to build linkages between businesses, industry, employment and education providers to build an improved and skilled workforce now and into the future.</p>	<p>Discussions regarding a City Business Employment Forum took place with Business and Industry Leaders at the recent workshop on the 28<sup>th</sup> July 2016. It was widely supported and agreed to commence development of a forum framework.</p>	<p>First forum to be held late November 2016.</p>
<p><b>Communication and Events Plan and Tools</b></p> <p><i>Development of a City communication, and event plan including development and adoption of “state of art” social media and marketing tools.</i></p>	<p>Commenced scoping of a city communication and event plan including social media tools.</p>	<p>Timeframe to be reviewed</p>

<p><b>Investment Prospectus</b></p> <p>Attract investment opportunities to the City.</p>	<p>Commenced initial investigations into the development and content of virtual investment prospect. Require to identify city assets, products and services to attract investment opportunities. Identify and meet with potential investors (including equity investment companies).</p>	<p>Prospectus to be developed by March 2017.</p>
<p><b>Visitor Economy (Tourism)</b></p> <p><i>Visitor Economy: Tourist attraction, investment, increased visitation, &amp; experiences, infrastructure</i></p>	<p>A Council report (Tourism Plan Implementation) went to Council on the 19<sup>th</sup> July 2016 with several recommendations made based around Council endorsing a Tourism Plan (Changing the Tourism Culture – an industry plan to grow Mount Gambier's Tourism Economy') and also providing a budget for a tourism specialist to help deliver the plan. The report was deferred.</p> <p>A second report (Tourism Plan Implementation) went to Council on the 16<sup>th</sup> August 2016 and was moved as written which includes engaging a tourism specialist for a three year period.</p> <p>Job Advertisement and Position Description finalised and position to be advertised 27 August.</p>	<p>Engagement of a 'Tourism Specialist' by October 2016</p>

moved it be recommended the Economic Development Update for August 2016 be received.

seconded

**3. GOVERNANCE – Committees – Strategic Planning Sub-Committee – Minutes of Meeting held 19<sup>th</sup> August, 2016 – Ref. AF15/366**

moved it be recommended:

- (a) the Minutes of the Strategic Planning Sub-Committee Meeting held on 19<sup>th</sup> August, 2016 be received;

Corporate and Community Services Committee Agenda, Monday 12<sup>th</sup> September, 2016 cont'd...

- (b) the following recommendations of the Strategic Planning Sub-Committee be adopted by Council:

1. BEST PEOPLE BEST COMMUNITY - Service Review - Strategic Planning Sub Committee Report No. 5/2016 - Ref. AF16/185

- (a) Strategic Planning Sub Committee Report No. 5/2016 be received.
- (b) Strategic Planning Sub Committee Report No. 5/2016 be provided to the Corporate and Community Services Committee of Council and Council.

2. BEST PEOPLE BEST COMMUNITY - Members Workshop - Ref. AF16/185

- (a) The report be received and the Members Workshop scheduled for Monday 5<sup>th</sup> September, 2016 commencing at 5.30 p.m. in the Level 4 Committee Room be noted.

3. DECISION MAKING STRUCTURE OF COUNCIL - Attachment 1 - Decision Making Structure - Ref. AF14/283

The report be received and the updated decision making structure of Council be noted.

4. STRATEGIC PLANNING SUB COMMITTEE – Next Meeting - Ref. AF15/2

- (a) The report be received and the next meetings of the Strategic Planning Sub Committee be noted.

seconded

4. **GOVERNANCE – Committees – Community Engagement and Social Inclusion Sub-Committee – Minutes of Meeting held 22<sup>nd</sup> August, 2016 – Ref. AF15/500**

moved it be recommended;

- (a) the Minutes of the Community Engagement and Social Inclusion Sub-Committee Meeting held on 22<sup>nd</sup> August, 2016 be received;

1. GUEST SPEAKER – Ms Robyn Campbell, Chief Executive Officer, Burrandies Incorporated

- (a) Ms Robyn Campbell confirmed that this meeting was not able to be attended, and Ms Campbell would like to attend the September meeting instead;
- (b) Ms Robyn Campbell's apology be accepted.

2. RECONCILIATION ACTION PLAN – Reconciliation Action Plan Progress Table

- (a) the Reconciliation Action Plan progress table be received;
- (b) Aboriginal Employment SA be invited to come to Mount Gambier to address Council, the business community and local and employment training agencies;

Corporate and Community Services Committee Agenda, Monday 12<sup>th</sup> September, 2016 cont'd...

- (c) City of Mount Gambier to participate in the Governor's Aboriginal Employment LGA industry cluster meeting in September;
- (d) the initial training with Eugene Warrior be participated in by the Reconciliation Plan Focus Group members only.

3. KEY FOCUS AREAS – Key Focus Area Progress Table

- (a) The Community Engagement & Social Inclusion Key Focus Area progress table be received and noted for information;
- (b) The Community Engagement and Social Inclusion Sub-Committee receive from Alan Hollway an update on the status of the Domestic Violence Administrative Principle.

4. LIMESTONE COAST COMMUNITY SERVICES ROUNDTABLE – Update

- (a) The report on the Limestone Coast Community Services Roundtable be received.

5. MOUNT GAMBIER AND DISTRICT SUICIDE PREVENTION ACTION PLAN – Report Card

- (a) The Mount Gambier and District Suicide Prevention Action Plan Report Card be received.

5. **GOVERNANCE** – Council/Committee Meeting Arrangements – Ref. AF11/2602

The Director Corporate Services reported:

Christmas Day 2016 and New Year's Day 2017 both occur on a Sunday, meaning there will be 2 additional Declared Public Holidays during this period, being Monday 26<sup>th</sup> December, 2016 and Monday 2<sup>nd</sup> January, 2017. In line with previous years the Council Offices will be closed from 4.00 pm Friday 23<sup>rd</sup> December, 2016 and will re-open on Tuesday 3<sup>rd</sup> January, 2017.

Given the limited time for Agenda preparation following the Christmas/New Year break, it is recommended, as with last year, that there be no Standing Committee Meetings in January 2017, with all items prepared for the January Council Meeting, scheduled for Tuesday 17<sup>th</sup> January, 2017.

moved it be recommended;

- (a) the report be received;
- (b) the January 2017 meeting schedule be as follows:
  - No Standing Committee Meetings for January 2017
  - Agenda for January 2017 Council Meeting will close Friday 6<sup>th</sup> January, 2017
  - Council Meeting – Tuesday 17<sup>th</sup> January, 2017
- (c) the 2017 Meeting Calendar be prepared to reflect resolution (b).

seconded

**6. GOVERNANCE – Strategic Planning Sub-Committee Report No. 5/2016 - Service Review - Ref. AF15/366**

The Manager – Business and Strategic Planning reported:

- (a) The Strategic Planning Sub Committee at its meeting held on Friday 19<sup>th</sup> August, 2016 determined:

*“(a) Strategic Planning Sub Committee Report No. 5/2016 be received.*

*“(b) Strategic Planning Sub Committee Report No. 5/2016 be provided to the Corporate and Community Services Committee of Council and Council.”*

- (b) Strategic Planning Sub Committee Report No. 5/2016 provides an introduction and overview of Best People Best Community which is about the delivery of the Community Plan through a review of all services to identify Council's strengths and ability to deliver services efficiently and effectively. Best People Best Community has been developed as a link between the strategic and operational goals, turning strategic into reality.

As outlined in the report a major feature of Best People Best Community is a focus on staff engagement, building the capacity of staff to think innovatively, to challenge the status quo and embed a culture of continuous improvement.

moved it be recommended:

- (a) Strategic Planning Sub-Committee Report No. 5/2016 be received and the contents noted.

seconded

**7. CORPORATE AND COMMUNITY SERVICES REPORT NO. 62/2016 - SA Grants Commission 'Database' Report - Ref. AF14/64**

moved it be recommended:

- (a) Corporate and Community Services Report No. 62/2016 be received;
- (b) Corporate and Community Services Report No. 62/2016 be referred to Council's Audit Committee for further review.

seconded

**8. CORPORATE AND COMMUNITY SERVICES REPORT NO. 63/2016 - Budget Update as at 30<sup>th</sup> June, 2016 - Ref. AF14/427**

moved it be recommended:

- (a) Corporate and Community Services Report No. 63/2016 be received;
- (b) the Budget Update as at 30<sup>th</sup> June, 2016 as presented with this Report be adopted by Council with all amendments to be made to the 2015/2016 Council Budget.

seconded

**9. CORPORATE AND COMMUNITY SERVICES REPORT NO. 64/2016 - Financial Management - Local Government Finance Authority - Ref. AF11/784**

moved it be recommended:

- (a) Corporate and Community Services Report No. 64/2016 be received;
- (b) Council hereby determines that the two candidates Council wishes to vote for are:
  - to be determined from listed nominees
- (c) the Mayor, as Council delegate to Local Government Finance Authority AGM (or the Member presiding over the Council meeting), mark the ballot paper accordingly as referred to in the report.

seconded

**10. CORPORATE AND COMMUNITY SERVICES REPORT NO. 65/2016 - Appointment of Independent Member of Council's Audit Committee - Ref. AF11/863**

moved it be recommended:

- (a) the report be received;
- (b) Council accept the nomination of Vanessa McDonald as an independent member of the City of Mount Gambier Audit Committee, effective from the date of this resolution;

seconded

**MOTIONS WITH NOTICE - Nil**

**MOTIONS WITHOUT NOTICE -**

**11. CONSIDERATION FOR EXCLUSION OF PUBLIC**

moved that the following item(s) be received, discussed and considered in confidence by excluding the public pursuant to Section 90 (2) of the Local Government Act, 1999 and an order be made that the public (with the exception of Council Members: Mayor Andrew Lee, Cr S Mezinac Cr M Lovett, Cr Lynagh, Cr S Perryman and Cr H Persello and Council Officers: Grant Humphries, Gary Button, Barbara Cernovskis, Michael McCarthy, Tracy Tzioutziouklaris and Fiona McGregor now present) be excluded from the meeting in order for the item(s) to be considered in confidence.

The Committee is satisfied that, pursuant to section 90(3)(a) of the Act, the information to be received, discussed or considered in relation to the Agenda Item is information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead), being Mr S Waye because it contains information within the definition of 'personal affairs' under section 90.

The Committee is satisfied that the principle that the meeting be conducted in place open to the public has been outweighed in the circumstances because it is necessary that the personal affairs information be received, discussed or considered to ensure informed decision making, and if conducted in a place open to the public would result in an unreasonable disclosure of information relating to the personal affairs of Mr S Waye.

ITEM NO.	SUBJECT MATTER	S90(3) GROUNDS
12.	<b><u>DEVELOPMENT CONTROL</u> - Development Applications - Environment Resources Development (ERD) Court Actions</b>	(a)
13.	<b><u>CONSIDERATION FOR KEEPING MATTERS CONFIDENTIAL</u></b>	

seconded



**14. CONSIDERATION FOR EXCLUSION OF PUBLIC**

moved that the following item(s) be received, discussed and considered in confidence by excluding the public pursuant to Section 90 (2) of the Local Government Act, 1999 and an order be made that the public (with the exception of Council Members: Cr S Mezinac Cr M Lovett, Cr Lynagh, Cr S Perryman and Cr H Persello and Council Officers: Grant Humphries, Gary Button, Barbara Cernovskis, Michael McCarthy, Tracy Tzioutziouklaris and Fiona McGregor now present) be excluded from the meeting in order for the item(s) to be considered in confidence.

The Council (or Committee) is satisfied that the item is a matter that can be considered in confidence pursuant to the grounds referenced in Section 90(3)(a) of the Act, the information to be received, discussed or considered in relation to the Agenda Item is information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead), information regarding the financial and personal affairs of a ratepayer because the report proposes that Council consider the sale of property which has rates in arrears in excess of three years.

and

s90(3)(i) information to be received, discussed or considered in relation to the Agenda Items is information relating to actual litigation involving the Council being legal action to enforce the recovery of outstanding rates and sale of land for non-payment of rates.

and

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because disclosure of the information would involve an unreasonable disclosure of the financial and personal affairs of a ratepayer and which could compromise Council's position in relation to recovering the outstanding rates and in any associated litigation and sale of land.

ITEM NO.	SUBJECT MATTER	S90(3) GROUNDS
15.	<b><u>SALE OF LAND FOR NON PAYMENT OF RATES - Notice of Intention to Sell Land for Non-Payment of Council Rates</u></b>	(a) & (i)
16.	<b><u>CONSIDERATION FOR KEEPING MATTERS CONFIDENTIAL</u></b>	

seconded

Corporate and Community Services Committee Agenda, Monday 12<sup>th</sup> September, 2016 cont'd...

Meeting closed at      p.m.

MJT /FM

# **FINANCIAL STATEMENT - Monthly Bank Reconciliation**

as at 31/07/2016 \$		GENERAL ACCOUNT (Westpac)	as at 31/08/2016 \$
- 30,289.23 CR		OPENING BALANCE	64,753.98 DR
365,173.99		PLUS Receipts -	
3,153,204.32		Rates & Arrears	2,756,421.94
-		General	812,360.63
2,650,000.00		Receipt of Cash Advance Funds	
-		Transfer from CAD Loan 104	250,000.00
-		Transfer from CAD Loan 105	-
-		Transfer from Investment Funds	-
-		Transfer from Reserve Funds	-
\$ 6,168,378.31			\$ 3,818,782.57
6,138,089.08 CR			3,883,536.55 CR
675,817.64		LESS Direct Debits to Bank Account -	
-		Payroll - 2 Pays processed in August (5/8 & 19/8)	695,532.16
-		Sundry	-
250,000.00		Transfer to Investment Funds	-
925,817.64		Transfer to CAD Loan 104	1,500,000.00
			2,195,532.16
5,212,271.44 CR			1,688,004.39 CR
5,147,517.46		LESS Expenditure Statement - \$	1,516,086.57
\$ 64,753.98 DR		CASH BALANCE	\$ 171,917.82 CR
		BANK RECONCILIATION	
62,656.72 CR		Balance as per Bank Statement	156,926.27 CR
37,408.63		PLUS Deposits not yet credited	109,379.52
- 2,502.42		PLUS Deposits not yet reconciled	- 86,885.60
-		LESS Deposits not yet updated	-
-		PLUS Payments not yet reconciled	-
97,562.93 CR			179,420.19 CR
16,908.77		LESS Unpresented Cheques & EFT's	1,753.80
15,900.18		Unpresented Direct Debits	5,748.57
\$ 64,753.98 CR		CASH BALANCE	\$ 171,917.82 CR

Current Interest Rate on Bank Account Balance is 0.10%

# **FINANCIAL STATEMENT - Monthly Bank Reconciliation continued.....**

as at 31/07/2016			as at 31/08/2016
<u>\$</u>		<u>LGFA CAD LOAN 104</u>	<u>\$</u>
679,024.52	DR	OPENING BALANCE	3,079,024.52 DR
250,000.00		<u>PLUS</u> Deposits	2,145,036.40
2,650,000.00		<u>LESS</u> Withdrawals (Transfer to General Account)	250,000.00
-		Sundry	-
<u>\$ 3,079,024.52</u>	DR	<u>CASH BALANCE</u>	<u>\$ 1,183,988.12</u> DR

<u>LGFA CAD LOAN 105</u>				
-	DR	OPENING BALANCE	-	DR
-		<u>PLUS</u> Deposits	-	
-		<u>LESS</u> Withdrawals (Transfer to General Account)	-	
-		Sundry	-	
<u>\$</u>	-	DR <u>CASH BALANCE</u>	<u>\$</u>	- DR

Current Interest Rate on CAD Loan Balances is 3.75%

## LOAN FUNDS OWING (Local Government Finance Authority)

Opening Bal	Loan Purpose	Interest Rate	Maturity Date	Closing Bal
99,791.13	101 RSL Bowls - Artificial Rink	5.05%	16/03/2019	99,791.13
3,091,416.23	102 Library	5.97%	15/06/2024	3,091,416.23
3,079,024.52	104 CAD - Variable Int Only	4.00%	17/06/2028	1,183,988.12
-	105 CAD - Variable Int Only	4.00%	17/08/2030	-
<u>\$ 6,270,231.88</u>				<u>\$ 4,375,195.48</u>
DR				DR

# **FINANCIAL STATEMENT - Monthly Bank Reconciliation continued.....**

as at 31/07/2016 \$		INVESTMENT FUNDS (Local Government Finance Authority)	as at 31/08/2016 \$
- CR		Opening Balance	22.40 CR
-		PLUS Deposits	645,014.00
		PLUS Interest	-
-		LESS Withdrawals (Transfer to Westpac)	-
-		Withdrawals (Transfer to CAD Loan 104)	- 645,036.40
<u>\$ - CR</u>		CLOSING BALANCE	<u>\$ - CR</u>

		DOWNSTREAM DRAINAGE FUNDS (Local Government Finance Authority)	
176,217.36 CR		OPENING BALANCE	176,217.36 CR
-		PLUS Deposits	87,496.83
-		LESS Withdrawals	-
<u>\$ 176,217.36 CR</u>		CLOSING BALANCE	<u>\$ 263,714.19 CR</u>

## INVESTMENT OF FUNDS

Investment Funds - all invested - 'At Call' at	1.50%
Reserve Funds - all invested - '90 Days' at	2.00%

Prepared by:



Finance Manager

Reviewed by:



Chief Executive Officer

## STRATEGIC PLANNING SUB-COMMITTEE

Minutes of Meeting held in the Operational Services Conference Room, Level 1, Civic Centre,  
10 Watson Terrace, Mount Gambier on Friday 19<sup>th</sup> August, 2016 at 12.06 p.m.

PRESENT: Cr F Morello (Presiding Member)  
Mayor A Lee, Cr M Lovett and Cr P Richardson

APOLOGIES: Cr Morello moved the apology received from Cr Steven Perryman be accepted.

Cr Lovett seconded Carried

COUNCIL OFFICERS: Chief Executive Officer, Mark McShane  
Manager Business and Strategic Planning, Tracy Tzioutziouklaris

COUNCIL MEMBERS

AS OBSERVERS: Nil

**WE ACKNOWLEDGE THE BOANDIK PEOPLES AS THE TRADITIONAL CUSTODIANS OF THE LAND WHERE WE MEET TODAY. WE RESPECT THEIR SPIRITUAL RELATIONSHIP WITH THE LAND AND RECOGNISE THE DEEP FEELINGS OF ATTACHMENT OUR INDIGENOUS PEOPLES HAVE WITH THIS LAND.**

MINUTES: Cr Lovett moved that the Minutes of the previous meeting held on Wednesday 15<sup>th</sup> June, 2016 be taken as read and confirmed.

Cr Richardson seconded Carried

### QUESTIONS:

- (a) With Notice - Nil submitted
- (b) Without Notice - Nil submitted

#### **1. BEST PEOPLE BEST COMMUNITY - Service Review - Strategic Planning Sub Committee Report No. 5/2016 - Ref. AF16/185**

**Cr Morello moved it be recommended:**

- (a) Strategic Planning Sub Committee Report No. 5/2016 be received.**
- (b) Strategic Planning Sub Committee Report No. 5/2016 be provided to the Corporate and Community Services Committee of Council and Council.**

Cr Lovett seconded Carried

#### **2. BEST PEOPLE BEST COMMUNITY - Members Workshop - Ref. AF16/185**

The Manager Business and Strategic Planning reported:

- (a) A Members Workshop to outline the Best People Best Community program has been scheduled for Monday 5<sup>th</sup> September, 2016 commencing at 5.30p.m. in the Level 4 Committee Room.

**Cr Richardson moved it be recommended:**

- (a) The report be received and the Members Workshop scheduled for Monday 5<sup>th</sup> September, 2016 commencing at 5.30 p.m. in the Level 4 Committee Room be noted.**

**Mayor Lee seconded**

**Carried**

**3. DECISION MAKING STRUCTURE OF COUNCIL - Attachment 1 - Decision Making Structure - Ref. AF14/283**

The Manager Business and Strategic Planning reported:

- (a) Council adopted the Decision Making Structure to facilitate good governance and efficient decision making. The attached is updated (not endorsed) reflecting changes to the decision making structure triggered by Council decisions e.g. Railway Land Committee and external e.g. Provincial Cities and changes to the LCLGA Committees.

The Community Plan and organisational structure review provides an opportunity for Council to consider what decision making structure will best serve the Council's needs and deliver effective decision making.

**Cr Morello moved it be recommended that the report be received and the updated decision making structure of Council be noted.**

**Cr Lovett seconded**

**Carried**

**4. STRATEGIC PLANNING SUB COMMITTEE – Next Meeting - Ref. AF15/266**

The Manager Business and Strategic Planning reported:

- (a) The next meetings of the Strategic Planning Sub Committee have been scheduled for:

Friday 23<sup>rd</sup> September, 2016 commencing at 12.00 p.m. (midday); and  
Friday 28<sup>th</sup> October, 2016 commencing at 12.00 p.m. (midday)

Note: These dates are yet to be confirmed.

**Cr Morello moved it be recommended:**

- (a) **The report be received and the next meetings of the Strategic Planning Sub Committee be noted.**

**Cr Richardson seconded**

**Carried**

**MOTIONS WITH NOTICE - Nil**

**MOTIONS WITHOUT NOTICE - Nil**

The meeting closed at 1.05 p.m.

TT

CONFIRMED THIS

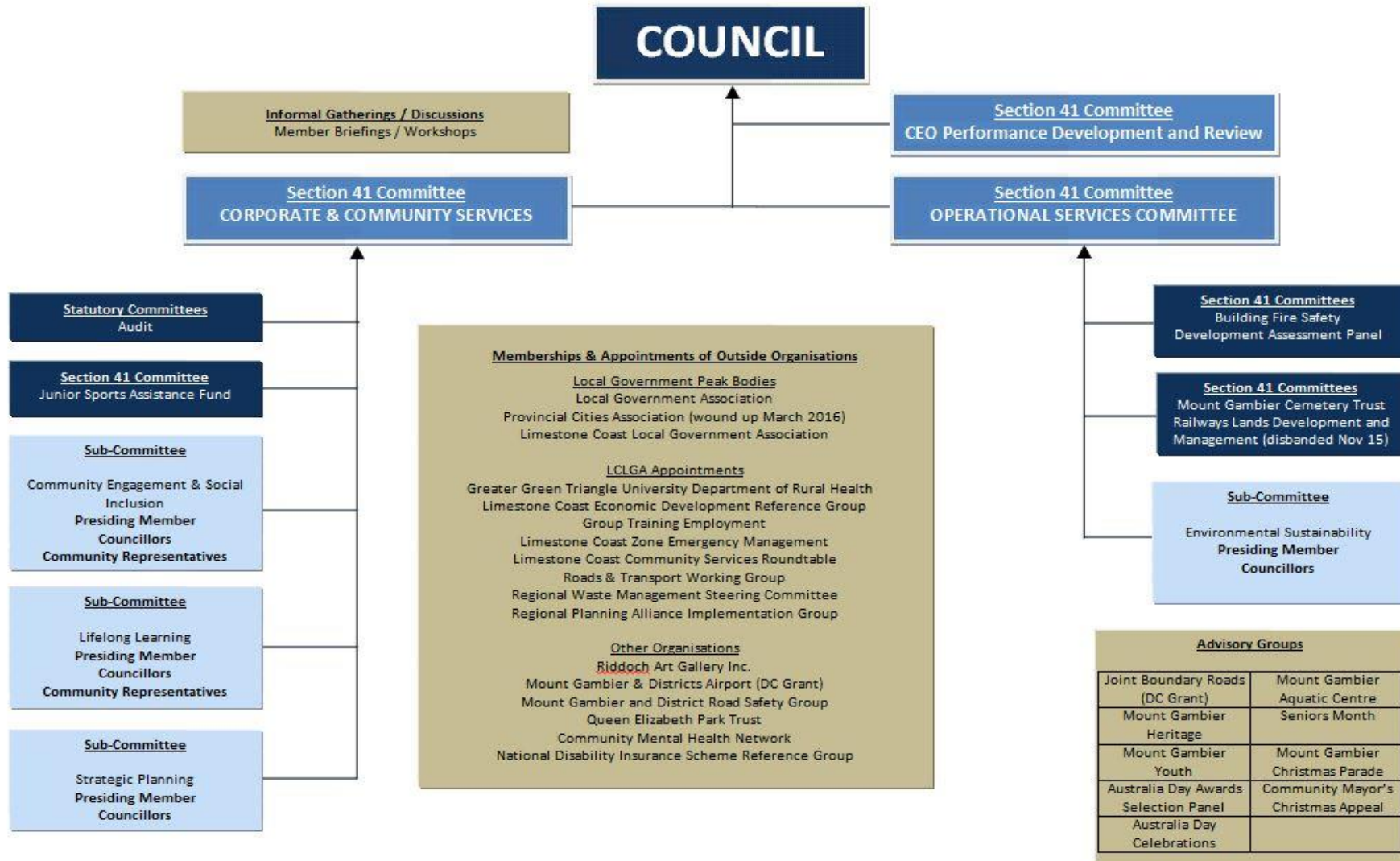
DAY OF

2016.

.....  
PRESIDING MEMBER

### Council Decision Making Structure - June 2016

(Charges are reflective of practice but the updated Structure has not been endorsed by Council)





COMMUNITY ENGAGEMENT & SOCIAL INCLUSION SUB-COMMITTEE

Minutes of meeting held in the Committee Room, Level Four of Civic Centre, 10 Watson Terrace,  
Mount Gambier, on Monday, 22<sup>nd</sup> August 2016 at 5.30pm

PRESENT: Cr Persello  
Cr Richardson  
Caroline Hill

APOLOGIES: Cr Richardson moved that the apologies from Cr Lovett and John Amoroso be received.

Caroline Hill seconded Carried

COUNCIL OFFICERS: Community Development Officer, Alison Brash

COUNCIL OFFICER Mark McShane, Barbara Cernovskis  
APOLOGIES:

COUNCIL MEMBERS Nil  
AS OBSERVERS:

**WE ACKNOWLEDGE THE BOANDIK PEOPLES AS THE TRADITIONAL CUSTODIANS OF THE LAND WHERE WE MEET TODAY. WE RESPECT THEIR SPIRITUAL RELATIONSHIP WITH THE LAND AND RECOGNISE THE DEEP FEELINGS OF ATTACHMENT OUR INDIGENOUS PEOPLES HAVE WITH THIS LAND.**

MINUTES: Caroline Hill moved that the minutes of the previous meeting held on 27<sup>th</sup> June 2016 be taken as read and confirmed.

Cr Richardson seconded Carried

QUESTIONS: (a) With Notice - nil submitted.  
(b) Without Notice – Nil

**1. GUEST SPEAKER – Ms Robyn Campbell, Chief Executive Officer, Burrandies Incorporated**

Ms Robyn Campbell, Chief Executive Officer, Burrandies Incorporated invited to present on the Language Reference Group 1<sup>st</sup> Edition of the reclaimed Language Diary.

**Caroline Hill moved it be recommended:**

**(a) Ms Robyn Campbell confirmed that this meeting was not able to be attended, and Ms Campbell would like to attend the September meeting instead;**

**(b) Ms Robyn Campbell's apology be accepted.**

Cr Richardson seconded Carried

**2. RECONCILIATION ACTION PLAN – Reconciliation Action Plan Progress Table**

The Community Development Officer reported:

a) The Reconciliation Action plan progress table (attachment 1) be tabled for discussion

**Cr Richardson moved it be recommended:**

- (a) the Reconciliation Action Plan progress table be received;**
- (b) Aboriginal Employment SA be invited to come to Mount Gambier to address Council, the business community and local and employment training agencies;**
- (c) City of Mount Gambier to participate in the Governor's Aboriginal Employment LGA industry cluster meeting in September;**
- (d) the initial training with Eugene Warrior be participated in by the Reconciliation Plan Focus Group members only.**

**Caroline Hill seconded**

**Carried**

**3. KEY FOCUS AREAS – Key Focus Area Progress Table**

The Manager Community Services & Development reported:

- (a) Key Focus Area progress table (attachment 2) outlines progress against key focus area action items for Members information.**

**Cr Richardson moved it be recommended:**

- (a) The Community Engagement & Social Inclusion Key Focus Area progress table be received and noted for information;**
- (b) The Community Engagement and Social Inclusion Sub-Committee receive from Alan Hollway an update on the status of the Domestic Violence Administrative Principle.**

**Caroline Hill seconded**

**Carried**

**4. LIMESTONE COAST COMMUNITY SERVICES ROUNDTABLE – Update**

Caroline Hill, Chair of the Limestone Coast Community Services Roundtable (LCCSRT) reported:

- (a) provided a verbal update on the activities of the Limestone Coast Community Services Roundtable**

**Cr Persello thanked Caroline Hill and moved it be recommended:**

- (a) The report on the Limestone Coast Community Services Roundtable be received.**

**Cr Richardson seconded**

**Carried**

Community Engagement & Social Inclusion Sub-Committee Minutes 22<sup>nd</sup> August 2016 cont'd...

5. **MOUNT GAMBIER AND DISTRICT SUICIDE PREVENTION ACTION PLAN – Report Card**

Manager Community Services and Development reported:

- (a) The January – June 2016 Mount Gambier and District Suicide Prevention Action Plan Report Card (attachment 3) has been received and tabled for discussion.

**Cr Richardson moved it be recommended:**

- (a) The Mount Gambier and District Suicide Prevention Action Plan Report Card be received.**

**Caroline Hill seconded**

**Carried**

**MOTIONS WITHOUT NOTICE - Nil Received**

The meeting closed at 6.37 p.m.  
AB/FM

CONFIRMED THIS                      DAY OF                      2016.

.....  
PRESIDING MEMBER

## **STRATEGIC PLANNING SUB-COMMITTEE REPORT NO. 05/2016**

**SUBJECT: COMMUNITY PLAN - BEST PEOPLE BEST COMMUNITY - SERVICE REVIEW**

**REF: AF16/185**

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### **INTRODUCTION**

Best People Best Community is about the delivery of the Community Plan through a review of all services to identify Council's strengths and ability to deliver services efficiently and effectively. Best People Best Community has been developed as a link between the strategic and operational goals, turning strategy into reality.

The objectives of Best People Best Community are:

- A responsive and performance driven Council.

We are responsive to community needs to provide strong leadership, foresight and planning, including the delivery of the Community Plan. We deliver quality services to our community by innovating and optimizing the available resources and technology. We will maximize our performance and strive for continual improvement in organizational and personal achievement.

- A great place to work.

Ensuring Council is an employer of choice that provides a safe workplace and attracts and retains capable and committed staff and volunteers.

A major feature of Best People Best Community is a focus on staff engagement, building the capacity of staff to think innovatively, to challenge the status quo and embed a culture of continuous improvement.

### **DISCUSSION**

Best People Best Community

It is a dual purpose cultural plan which links the performance management system and staff development plans to the delivery of the Community Plan measured through a continual improvement process that includes the identification of all services through a service and functional review followed by a structural review completing the connection.

Stage 1: Service Register

Significant work has commenced on Stage 1 of Best People Best Community. This involves information gathering and the identification of all of the services provided by Council. To ensure the systematic recording of the services provided, a Service Register is being developed to identify and understand exactly what services are delivered by Council and base line data regarding each service.

This information gathering process and the development of a Service Register will be completed at the end of August, 2016.

## Strategic Planning Sub-Committee Report No. 05/2016 cont'd...

### Stage 2: The Service Review/Functional Review

The Service Review is a comprehensive list of all services provided, coordinated or funded by the City of Mount Gambier. It helps to understand what services Council provides, which services are legislated and how much they cost to deliver.

The Service Review will assess a service on two levels:

1. The level of alignment with the Strategic Goals as contained within the Community Plan and Council core business.
2. Options per alternative service delivery.

The Service Review is intended to identify whether:

- To continue with the level of a service;
- To identify alternative Service Delivery Models;
- To decrease the level of service;
- To provide no service; and
- To increase the level of service.

The second element investigates how well a service meets intended performance outcomes and identifies:

- Maintain performance;
- Continuous improvement;
- Value and efficiency; and
- Delivery review.

This review considers the alignment of services provided with the Community Plan. It supports decision making and enables Council to strategically analyse a particular service and question why the service is provided, what Council's role is, how well it is provided and whether the service should continue to be provided into the future.

### Stage 3: Structural Review

Following the Service Review and Functional Review phases recommendations are developed on the future delivery of the service and consideration is given on how best to structure the organisation to achieve the required services and functions.

The new Community Plan is a significant departure from previous strategic plans and along with other demands on Council necessitates a structure best able to deliver services into the future. Informed by the reviews and input from senior staff a revised organisational structure will be developed for implementation in the first quarter of 2017.

### Reporting Structure

Best People Best Community is a cultural change program which links performance management, staff development, organisational culture and our values with the delivery of the Community Plan.

As part of Best People Best Community, it is anticipated that the reporting structure to Council will also be reviewed. As an example should the structure of the organisation reflect the four goals within the Futures Paper (Council's long term strategic plan) and subsequently the Community Plan:

Strategic Planning Sub-Committee Report No. 05/2016 cont'd...

- Our People
- Our Location
- Our Diverse Economy
- Our Climate, Natural Resources, Arts, Culture and Heritage

Following consideration of the organisational structure of Council consideration will also need to be given to the Standing Committee and Sub-Committee structure of Council to provide an effective reporting process between the administration and Elected Members of Council.

Business Unit Planning/KPI's & PDR's

During the implementation of the new organisation structure, new Business Unit Plan Key Performance Indicator's (KPI's) will be developed that align with and deliver the strategies in the Community Plan. From the Business Unit Plan new revised individual KPI's will be developed and incorporated into the Performance Development Review (PDR) process. The PDR has been simplified and targets the key outcomes expected from each employee.

Timeframe/Schedule of Activities

A timeframe/Schedule has been developed for the delivery of Best People Best Community and is outlined as follows:

August 2016	Service Register established SWOT Analysis commences
September 2016	SWOT Analysis completed Review of all findings
October 2016	Functional Review undertaken
November/December 2016	Organisational Structural Review undertaken
January 2017	New Structure implementation commences Performance Management Training New Business Plans created New Performance Development Review's established

Involvement of Council Members and Employees

The Strategic Planning Sub-Committee will be provided with regular updates and information throughout Best People Best Community via regular meetings. The Strategic Planning Sub-Committee reports to Council and will provide guidance, recommendations and advice in relation to this process as required.

In addition to the role of the Strategic Planning Sub-Committee, workshops will be held to provide briefings and updates to all Elected Members. A workshop has been scheduled on Monday 5<sup>th</sup> September, 2016 commencing at 5.30 p.m. in the Level 1 Committee Room to provide information on Best People Best Community.

Strategic Planning Sub-Committee Report No. 05/2016 cont'd...

All Council employees have been and will continue to be involved within the Best People Best Community program. It is the individuals who have the best understanding of their role, what services they provide and what services they play a role in. Individual involvement within the Best People Best Community process is overseen and supported by their Supervisor/Manager and Director.

All employees have been involved in the data collection process associated with the identification of services delivered by Council. Senior Staff will then be provided with training to be able to lead the SWOT Analysis process for each service identified.

Not only is Best People Best Community a review process investigating the efficient and effective service delivery as outlined within the Community Plan, it also provides a strong focus on staff development. It is designed to build staff capacity, be inclusive, build capacity to think innovatively, challenge the status quo and embed a culture of continuous improvement.

## **CONCLUSION**

Best People Best Community has primarily one key purpose to develop an understanding throughout Council of the resourcing implications of the Community Plan. Any review of the structure of the organisation will occur following the Service and Functional Reviews and will be guided by the Community Plan. It is important to note that this review focuses on the efficient and effectiveness of services delivered by Council for the community. It is about targeting improvements to Council's service delivery and aligning efforts towards achieving the aspirations of the Community Plan. In achieving the Community Plan and meeting challenges for future service delivery and focus will also be on what services will be resourced to deliver outcomes.

Best People Best Community is also about identifying training and development opportunities for employees so as to equip people with the best skills for their future.

Change programs and organisational reviews can create a level of employee concern and apprehension about the future. The application of positive engagement and ongoing communication will mitigate these issues but not entirely. Staff have multiple internal avenues to seek responses to any questions or issues and Councillors should discuss any issues they have with the Chief Executive Officer.

## **RECOMMENDATION**

- (a) Strategic Planning Sub-Committee Report No. 5/2016 be received.



**Tracy TZIOUTZIOUKLARIS**  
MANAGER BUSINESS AND STRATEGIC PLANNING

Sighted:



**Mark McSHANE**  
CHIEF EXECUTIVE OFFICER

8<sup>th</sup> August, 2016  
TT

## **CORPORATE AND COMMUNITY SERVICES REPORT NO.62/2016**

**SUBJECT: SA GRANTS COMMISSION 'DATABASE' REPORT**

**REF: AF14/64**

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*Goal: Governance*

*Strategic Objective: (vi) Establish measures for Council's performance and continually compare against community expectations.*

*(vii) Engage with national, state, regional and local forums and partnerships to provide solutions and options to continually improve Councils service deliver and performance.*

Each year the SA Local Government Grants Commission prepares what is commonly known as 'database' reports which are derived from South Australian Councils Annual Financial Statements and General Information Returns.

The Database Reports are as follows:

- Report 1 – General Information;
- Report 2 – Sources of Operating Revenue;
- Report 3 – Operating Expense Information;
- Report 4 – Net Outlays on Non-Financial Assets;
- Report 5 – Summary Balance Sheet Information;
- Report 6 – Council Rating Arrangements;
- Report 7 – Net Financial Liabilities;
- Report 8 – Financial Indicators;
- Report 9 – Operating expenses;
- Report 10– Operating Income.

These detailed reports incorporating a range of financial statistics for all South Australian Councils have now been received in respect of the 2014/2015 financial year.

Provided, as attachments to this Report are extracts from the database reports which are drawn from Council's 2014/2015 Annual Financial Statements and SA Local Government Grants Commission return, assembled in both comparative and time series formats.

### **COMPARATIVE REPORTS**

Relevant financial data extracted from the database reports has been assembled, in comparative format with other 'like' Councils, under four (4) major headings i.e.

- Financial Comparison
- Expenditure Comparison
- Revenue Comparison
- Rates Comparison

### **TIME SERIES REPORTS**

From the Comparative Reports, further data has been extracted and assembled in a 'time series' format in order to track Councils key financial statistics over the past five (5) financial years.



Corporate and Community Services Report No. 62/2016 cont'd...

These Time Series Reports have been arranged under the following headings:

- Employee/Operating
- Assets
- Financial
- Rating

These statistics also find their way into Council's Annual Report.

RATING COMPARISONS

The Australian Classification of Local Governments (ACLG) categorises Councils using the population, population density and the proportion of the population that is classified as urban for the Council.

All Local Governments who receive general purpose financial assistance grants via Grants Commission are classified according to ACLG categories.

The above categories are defined as:

URS: Urban Regional Small  
URM: Urban Regional Medium  
UFS: Urban Fringe Small

The majority of other SA Councils are classified in "Rural" or "Urban" large (metro) categories.

SA Councils categorised as "urban" (regional or fringe) have been used in the table below for comparative purposes:

Council	ACLG	Population (ERP) 2015	Total Rates \$	Rates as % of revenue	Res Rates/ Res Prop \$
Alexandrina	UFS	25,449	33,008	81	1,709
Barossa	UFS	23,104	26,500	77	1,627
Gawler	UFS	22,618	18,564	75	1,685
Mount Barker	URM	32,558	30,660	78	1,719
<b>Mount Gambier</b>	<b>URS</b>	<b>26,348</b>	<b>17,641</b>	<b>68</b>	<b>1,143</b>
Murray Bridge	URS	20,971	19,975	58	1,577
Port Augusta	URS	14,522	16,488	44	1,589
Port Lincoln	URS	14,984	11,900	67	1,489
Victor Harbour	URS	15,169	18,749	77	1,797
Whyalla	URS	22,759	18,361	58	1,399
State Average				69	1,417
URS/URM/UFS Average				68	1,573

In 2014/2015 the City of Mount Gambier residential rates per rateable property (\$1,143) was equivalent to 80% of the State average (\$1,417) or in other words 20% below the State average.

Corporate and Community Services Report No. 62/2016 cont'd...

In the previous financial year (2013/2014) this figure was also 80% of the State average or 20% below the State average.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 62/2016 be received;
- (b) Corporate and Community Services Report No. 62/2016 be referred to Council's Audit Committee for further review.



**Grant HUMPHRIES**  
DIRECTOR - CORPORATE SERVICES

Sighted:



**Mark McSHANE**  
CHIEF EXECUTIVE OFFICER

22<sup>nd</sup> August, 2016  
MJT

**S A Local Government Grants Commission Database Comparative Reports 2014/2015**  
**FINANCIAL COMPARISON**

<b>COUNCIL</b>	<b>TOTAL ASSETS (\$000)</b>	<b>TOTAL LIABILITIES (\$000)</b>	<b>TOTAL EQUITY (\$000)</b>	<b>TOTAL FINANCIAL ASSETS (\$000)</b>	<b>NET FINANCIAL LIABILITIES (\$000)</b>	<b>OPERATING SURPLUS RATIO (%)</b>	<b>NET FINANCIAL LIABILITIES RATIO (%)</b>	<b>ASSET SUSTAINABILITY RATIO (%)</b>
Alexandrina	417,768	35,570	382,198	5,150	30,420	1	76	50
Barossa	345,931	23,187	322,744	9,645	13,542	(1)	40	230
Gawler	252,917	17,098	235,819	6,371	10,727	5	44	140
Mount Barker	469,585	14,053	455,082	8,100	6,403	0	16	106
Mount Gambier	233,034	9,453	223,581	2,645	6,808	(2)	27	53
Murray Bridge	279,402	17,589	261,813	11,945	5,644	0	17	?
Port Augusta	214,819	41,760	173,060	7,187	34,783	(25)	92	?
Port Lincoln	170,326	5,430	164,895	5,652	(222)	0	1	313
Victor Harbor	266,617	16,664	249,953	7,374	9,290	7	39	58
Whyalla	253,589	13,605	239,984	3,771	9,834	(3)	32	87

**S A Local Governments Grants Commission Database Comparative Reports 2014/2015**  
**EXPENDITURE COMPARISON**

<b>COUNCIL</b>	<b>Estimated Resident Population 30 June 2015</b>	<b>Employee Costs (\$000)</b>	<b>MATERIALS, CONTRACTS AND OTHER EXPENSES (\$000)</b>	<b>FINANCE COSTS (\$000)</b>	<b>DEPRECIATION, AMORTISATION AND IMPAIRMENT (\$000)</b>	<b>TOTAL OPERATING EXPENSES (\$000)</b>	<b>OPERATING SURPLUS/ (DEFICIT) (\$000)</b>
Alexandrina	25,449	12,768	15,827	1,498	9,547	39,640	971
Barossa	23,104	11,428	14,053	1,191	7,465	34,177	277
Gawler	22,618	8,849	10,175	741	3,323	23,153	1,578
Mount Barker	32,558	12,665	17,777	64	8,297	38,803	646
Mount Gambier	26,348	9,197	8,920	299	6,649	25,065	1,045
Murray Bridge	20,971	14,375	11,329	534	6,170	32,408	1,926
Port Augusta	14,522	17,419	15,644	1,440	5,741	40,244	(2,620)
Port Lincoln	14,984	4,320	9,378	22	3,280	17,000	691
Victor Harbor	15,169	8,214	7,991	792	5,331	22,328	1,602
Whyalla	22,759	10,332	12,792	390	6,312	29,826	1,680

**S A Local Government Grants Commission Database Comparative Reports 2014/2015**  
**REVENUE COMPARISON**

<b>COUNCIL</b>	<b>TOTAL RATES (\$000)</b>	<b>STATUTORY CHARGES (\$000)</b>	<b>USER CHARGES (\$000)</b>	<b>GRANTS, SUBSIDIES AND CONTRIBUTIONS (\$000)</b>	<b>INVESTMENT INCOME (\$000)</b>	<b>REIMBURSEMENTS (\$000)</b>	<b>OTHER REVENUES (\$000)</b>	<b>TOTAL OPERATING REVENUE (\$000)</b>
Alexandrina	33,008	951	2,090	3,389	48	436	633	40,611
Barossa	26,500	579	2,421	3,296	281	464	907	34,454
Gawler	18,564	702	1,276	3,547	140	349	18	24,731
Mount Barker	30,660	1,057	3,423	2,944	78	709	574	39,449
Mount Gambier	17,641	417	3,706	3,604	29	350	363	26,110
Murray Bridge	19,975	553	2,278	10,607	177	188	552	34,334
Port Augusta	16,488	238	4,967	13,084	132	675	2,040	37,624
Port Lincoln	11,900	258	1,284	2,236	119	502	1,392	17,691
Victor Harbor	18,479	446	2,057	1,775	197	667	256	23,930
Whyalla	18,361	406	4,070	6,980	38	115	1,536	31,506

**S A Local Governments Grants Commission Database Comparative Reports 2014/2015**  
**RATES COMPARISON**

<b>COUNCIL</b>	<b>Estimated Resident Population 30 June 2015</b>	<b>Number of Rateable Properties January 2015</b>	<b>Capital Value January 2015 (\$Mil)</b>	<b>Total Rates (\$000)</b>	<b>Number of Rateable Residential Properties as at January 2014</b>	<b>Total Residential Rates (\$000)</b>	<b>Total Residential Rates per rateable residential Property (\$)</b>	<b>Total Rate Revenue % Increase/Decrease</b>
Alexandrina	25,449	18,040	6,627	33,008	11,996	20,503	1,709	6.3%
Barossa	23,104	12,437	4,512	26,500	8,240	13,405	1,627	5.3%
Gawler	22,618	10,675	3,247	18,564	8,731	14,711	1,685	8.1%
Mount Barker	32,558	15,377	6,060	30,660	10,688	18,368	1,719	7.1%
Mount Gambier	26,348	13,957	3,225	17,641	11,586	13,246	1,143	4.8%
Murray Bridge	20,971	11,640	2,788	19,975	7,707	12,152	1,577	7.3%
Port Augusta	14,522	7,629	1,649	16,488	6,311	10,028	1,589	9.1%
Port Lincoln	14,984	8,149	2,376	11,900	6,385	9,507	1,489	8.8%
Victor Harbor	15,169	10,469	3,746	18,479	7,864	14,131	1,797	5.8%
Whyalla	22,759	12,024	2,494	18,361	10,653	14,904	1,399	6.8%

**S A Local Government Grants Commission Database Time Series Reports 2014/2015  
FINANCIAL**

<b>Year</b>	<b>Total Liabilities</b>	<b>Total Financial Assets</b>	<b>Net Financial Liabilities</b>	<b>Total Equity</b>	<b>% Operating Surplus Ratio</b>	<b>Net Financial Liab. Ratio %</b>	<b>Asset Sustainability Ratio %</b>
2010/11	12,534,000	10,818,000	1,716,000	135,289,000	(8)	9	51
2011/12	8,432,000	2,451,000	5,981,000	211,612,000	(4)	27	52
2012/13	7,070,000	2,072,000	4,998,000	189,053,000	2	23	85
2013/14	9,418,000	2,459,000	6,959,000	188,222,000	(4)	31	244
2014/15	9,453,000	2,645,000	6,808,000	223,581,000	(2)	27	53

**S A Local Government Grants Commission Database Time Series Reports 2014/2015  
ASSETS**

<b>Year</b>	<b>Cash / Cash Equiv.</b>	<b>Other Receivables</b>	<b>Inventories</b>	<b>Land</b>	<b>Buildings</b>	<b>Infrastructure</b>	<b>Plant, Equipment</b>	<b>Other Assets</b>	<b>Total Assets</b>
2010/11	8,298,000	2,520,000	35,000	28,363,000	56,215,000	45,263,000	4,704,000	2,425,000	135,289,000
2011/12	981,000	1,470,000	47,000	41,026,000	112,109,000	56,625,000	4,840,000	2,946,000	220,044,000
2012/13	675,000	1,397,000	40,000	41,188,000	87,340,000	58,186,000	4,627,000	2,670,000	196,123,000
2013/14	1,173,000	1,286,000	37,000	40,858,000	86,810,000	60,343,000	4,749,000	2,384,000	197,690,000
2014/15	969,000	1,676,000	40,000	40,818,000	87,891,000	94,772,000	4,648,000	2,220,000	233,034,000

**S A Local Government Grants Commission Database Time Series Reports 2014/2015**  
**RATING**

<b>Year</b>	<b>Estimated Population</b>	<b>Ratable Properties</b>	<b>Capital Value of Rateable Properties</b>	<b>Total Rates</b>	<b>No. of Residential Properties</b>	<b>Total Residential Rates</b>	<b>Total Res Rates per Property</b>
2010/11	26,206	13,801	3,171,000	13,872,000	11,276	10,157,000	901
2011/12	25,911	13,937	3,209,000	14,881,000	11,276	11,474,000	1,018
2012/13	26,092	14,037	3,127,000	15,772,000	11,317	11,688,000	1,033
2013/14	26,246	14,145	3,170,000	16,826,000	11,457	12,596,000	1,099
2014/15	26,348	13,957	3,225,000	17,641,000	11,586	13,246,000	1,143

**S A Local Government Grants Commission Database Time Series Reports 2014/2015**  
**EMPLOYEE / OPERATING**

<b>Year</b>	<b>Employees FTE</b>	<b>Employee Costs</b>	<b>Operating Exp</b>	<b>Operating Rev</b>	<b>Operating Surplus / (Deficit)</b>
2009/10	107	6,610,000	18,459,000	18,733,000	274,000
2010/11	110	7,286,000	20,742,000	19,632,000	(1,110,000)
2011/12	112	7,983,000	23,038,000	22,455,000	(583,000)
2012/13	116	8,318,000	22,153,000	22,452,000	299,000
2013/14	118	8,772,000	23,408,000	22,740,000	(668,000)
2014/15	116	9,197,000	25,065,000	26,110,000	1,045,000

## **CORPORATE AND COMMUNITY SERVICES REPORT NO. 63/2016**

**SUBJECT: BUDGET UPDATE AS AT 30<sup>TH</sup> JUNE, 2016**

**REF: AF14/427**

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*Goal: Governance*

*Strategic Objective: Demonstrate innovative and responsive organisational governance.*

Following the introduction of the Local Government (Financial Management) Regulations 2011, Council completed a review of its Budget reporting processes (Corporate and Community Services Report No. 30/2012 - Monitoring Council's Budget Performance) resulting in the adoption of the new Policy B300 - Budget Reporting and Amendment.

The objective of the Budget Reporting and Amendment Policy is to provide management with a framework to operate in regard to the following:

- The content, timing and process to be followed for reporting to Council on its performance against budget;
- The scope and conditions associated with the Chief Executive Officer approving variations in activity (that are within the scope of the approved budget allocations);
- The process required to be followed as well as general guidelines in relation to the carrying forward of expenditure authority associated with projects included in the budget for the previous year.

The Policy provides for a Budget Update report to be prepared and included in the agenda of the Ordinary Meeting of Council's Corporate and Community Services Committee in the months of November and March (as a minimum). The report will highlight at summary level budget activity for the year to date, original and revised budget information, and include the latest revised forecast of expected budget results for the year.

The Budget Update as at 30<sup>th</sup> June, 2016 as presented with this report, is now recommended for adoption.

### **RECOMMENDATION**

- (a) Corporate and Community Services Report No. 63/2016 be received;
- (b) the Budget Update as at 30<sup>th</sup> June, 2016 as presented with this Report be adopted by Council with all amendments to be made to the 2015/2016 Council Budget.



**Grant HUMPHRIES**  
DIRECTOR - CORPORATE SERVICES

Sighted:



**Mark McSHANE**  
CHIEF EXECUTIVE OFFICER



## **BUDGET UPDATE: BR4 SEPTEMBER 2016 AS AT 30TH JUNE, 2016**

- 1. BUDGET UPDATE COMMENTARY (PAGE 2)**
- 2. DETAILED SUMMARY (PAGES 3 - 11)**
- 3. SUMMARY OF REQUESTED BUDGET VARIATIONS (PAGE 12)**
- 4. HIGH LEVEL SUMMARY BY FUNCTION (PAGES 13 - 25)**
- 5. UNIFORM PRESENTATION OF FINANCES (PAGES 26 - 32)**



## 1. BR4 Commentary

- This is the fourth and final Budget Review for the 2015/2016 financial year other than the interim review which introduced work in progress amounts from 2014/2015 into the 2015/2016 Budget.
- BR4 takes into account known Budget operating costs attributable to the 2015/2016 Financial Year (Balance Sheet adjustments still to be completed)
- In completing the final BR4 review any variances to the value of \$5,000 or more have been identified and recommended as a variation/budget adjustment.
- In overall terms BR4 provides for;
  - An increase in Operating Expenditure of \$342,000
  - A decrease in Operating Revenue of \$1,006,000
  - A net loss to the budgeted operating result of \$1,408,000
- Council's Budgeted Operating commentary;
  - The adopted Budget provided for a \$66,000 Surplus
  - Interim (WIP) Review resulted in a \$26,000 Surplus
  - BR1 results in a \$73,000 surplus as at 30<sup>th</sup> September, 2015
  - BR2 results in a \$24,000 surplus as at 31<sup>st</sup> December, 2015
  - BR3 results in a \$10,000 surplus as at 31<sup>st</sup> March, 2016
  - BR4 results in a \$1,398,000 deficit as at 30<sup>th</sup> June, 2016
- Council's Cash Budget commentary:
  - Adopted Budget provided for a \$6,000 Deficit
  - The Interim (WIP) Review resulted in a \$46,000 Deficit
  - BR1 results in a surplus of \$84,000 as at 30<sup>th</sup> September, 2015
  - BR2 results in a surplus of \$43,000 as at 31<sup>st</sup> December, 2015
  - BR3 results in a deficit of \$20,000 as at 31<sup>st</sup> March, 2016
  - BR4 results in a \$218,000 deficit as at 30<sup>th</sup> June, 2016
- Operating Revenue has decreased by \$1,066,000 principally due to:
  - timing adjustment in Grants Commission allocations (half payment only) - \$1.317m
  - decreased Rate Revenue from -\$99,000 (Valuation Appeal)
  - increase in landfill fees from contractors +\$253,000
- Operating Expenditure has increased by \$342,000 principally due to increased depreciation (+\$763,000) as a result a change in legislation re asset residual values.
- Capital Expenditure has decreased by \$316,000 principally due to the non-completion of some capital works projects.
- Summary

Whilst Council budgeted for a near balanced operating result at years end the \$1.398m deficit recorded is principally as a result of reduced operating revenue (\$1.4m) as reference in this commentary.

Without these unforeseen impacts Council would have recorded a increase in operating revenue in the order of \$332,000.

In terms of operating expenditure again without the referenced impacts Council would have recorded a surplus in operating expenditure in the order of \$421,000.

Aside from the aforementioned impacts Council would have achieved an end of year surplus operating result notwithstanding the completion of the final statutory audit including any balance sheet adjustments.

## 2. DETAILED SUMMARY

Account No.	Description	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Revised E of Y Budget Forecast '000
<b>2.1</b>	<b><u>OPERATING REVENUE</u></b>						
	<b>ADMINISTRATION</b>						
4100.0001	General Rates (Valuation Objection Refund)	17,956	17,956	17,857	17,857	(99)	17,857
4100.0003	Separate Rates - NRM Levy	590	590	580	580	(10)	580
4112.0024	Rates Remitted - NRM Levy	(588)	(588)	(578)	(578)	10	(578)
4113.0031	Rates Fines Revenue	65	65	71	71	6	71
4120.0201	LGGC - FAGS Grant (Timing Adjustment)	2,193	2,193	1,102	1,102	(1,091)	(1,102)
4120.0202	LGGC - Local Roads Grant (Timing Adjustment)	384	384	158	158	(226)	158
						<b>(1,410)</b>	
	<b>COMMUNITY</b>						
4134.0350	Main Corner - Hire/Lease Fees	55	55	40	40	(15)	40
4134.0352	Main Corner - Haigs Sales	40	40	48	48	8	48
						<b>(7)</b>	
	<b>CULTURAL</b>						
4140.0402	Library - User Charges	20	20	25	25	5	25
4140.0405	Library - Other Charges	15	15	10	10	(5)	10
4140.0407	Library - State Capital Grant	100	100	90	90	(10)	90
4142.0421	City Hall - Hire	40	40	55	55	15	55
4142.0426	Town Hall - Lease	65	65	77	77	12	77
4143.0447	Riddoch Art Gallery - Partner Contribution (Offset By Expenditure)	0	0	20	20	20	20
						<b>37</b>	
	<b>ECONOMIC</b>						
4153.0537	Lady Nelson - Bus Ticketing (Offset By Expenditure)	340	340	290	290	(50)	290
						<b>(50)</b>	
	<b>ENVIRONMENT</b>						
4162.0621	Waste Management - Bin Fees/Sales	15	26	37	37	11	37
4162.0624	Waste Management - Recycling Disposal Fees	0	130	124	124	(6)	124
4162.0625	Waste Management - Landfill	1,350	1,177	1,430	1,430	253	1,430
4162.0626	Waste Management - WTC Fees	0	123	151	151	28	151
						<b>286</b>	

Account No.	Description	Original Budget	Revised Budget	Proposed Budget	Actual 30/06/2016	Variance now Requested	Revised E of Y Budget Forecast
<b>2.1</b>	<b><u>OPERATING REVENUE CONT'D...</u></b>						
	<b>RECREATION</b>						
4170.0708	Sports Facilities Outdoor - Hire/Lease Fees	37	45	69	69	24	69
4170.0710	Aquatic Centre - Performance Contribution	0	0	8	8	8	8
						<b>32</b>	
	<b>REGULATORY</b>						
4180.0805	Building Control - Fees	115	115	80	80	(35)	80
4180.0810	Planning Control - Fees	105	105	98	98	(7)	98
						<b>(42)</b>	
	<b>TRANSPORT</b>						
4193.0931	Road Reinstatements - Reimbursements	15	10	2	2	(8)	2
4193.0932	Reimbursements from DPTI/Others	12	12	14	14	2	14
						<b>(6)</b>	
	<b>UNCLASSIFIED</b>						
4210.1101	Private Works - Inverts	5	5	0	0	(5)	0
4210.1102	Private Works - General	50	50	90	90	40	90
						<b>35</b>	
	<b>SUNDRY</b>						
4230.1301	Property Search Fees	30	30	40	40	10	40
4230.1303	Sundry Property - Rental/Hire/Lease Fees	92	92	85	85	(7)	85
4230.1305	Sundry Income	5	55	111	111	56	111
						<b>59</b>	
<b>2.1</b>	<b>TOTAL OPERATING REVENUE - INCREASE/(DECREASE)</b>					<b>(1,066)</b>	
<b>2.2</b>	<b>NON - OPERATING REVENUE</b>						
4270.1708	Work in Progress (Correction from BR1)	2,947	2,947	2,987	2,987	40	2,987
4280.1782	Depreciation written back	6,096	6,096	6,859	6,860	763	6,859
						<b>803</b>	
<b>2.2</b>	<b>TOTAL NON OPERATING REVENUE - INCREASE/(DECREASE)</b>					<b>803</b>	

Account No.	Description	Original Budget	Revised Budget	Proposed Budget	Actual 30/06/2016	Variance now Requested	Revised E of Y Budget Forecast
<b>2.3</b>	<b>CAPITAL REVENUE</b>						
	<b>DISPOSAL OF ASSETS</b>						
4280.1802	Plant and Machinery Trade-ins - Trucks	78	18	46	46	28	46
4280.1803	Plant and Machinery Trade-ins - Rollers	0	0	15	15	15	15
4280.1804	Plant and Machinery - Loaders	90	90	130	130	40	130
4280.1806	Plant and Machinery - Tractors	7	7	25	25	18	25
						<b>101</b>	
	<b>GRANT FUNDING</b>	142	959				
4500.2001	Capital Grant Funding - Bike SA Grant	142	959	939	669	(20)	939
						<b>(20)</b>	
<b>2.3</b>	<b>TOTAL CAPITAL REVENUE - INCREASE/(DECREASE)</b>					<b>81</b>	

Account No.	Description	Original Budget	Revised Budget	Proposed Budget	Actual 30/06/2016	Variance now Requested	Revised E of Y Budget Forecast
<b>2.4</b>	<b><u>OPERATING EXPENDITURE</u></b>						
	<b>ADMINISTRATION</b>						
6002.0031	Organisational - Fringe Benefits Tax	50	50	45	45	(5)	45
6002.0034	Organisational - Employee Expenses	18	18	29	29	11	29
6002.0038	Organisational - Operating	82	82	90	90	8	90
6002.0204	Organisational - Insurances	48	38	32	32	(6)	32
6002.0206	Organisational - Legal/Professional	35	35	16	16	(19)	16
6002.0212	Organisational - Provincial Cities Association	16	11	5	5	(6)	5
6002.0215	Organisational - LCLGA Subscription	87	87	73	73	(14)	73
						<b>(31)</b>	
	<b>SUPPORT SERVICES</b>						
6011.0010	Accounting/Finance - Salaries	255	275	285	285	10	285
6013.0010	Human Resources - Salaries	175	205	198	198	(7)	198
6013.0021	Human Resources - Superannuation	18	18	13	13	(5)	13
6013.0038	Human Resources - Operating	3	21	37	37	16	37
6013.0320	Human Resources - Consultancy	15	46	51	51	5	51
6014.0331	Information Technology - Maintenance	329	329	335	335	6	335
6014.0332	Information Technology - Investigations/Upgrades	20	20	10	10	(10)	10
6015.0340	Communications - Telephone	22	22	14	14	(8)	14
6016.0038	Rates - Operating (Postage/Bpay)	55	55	64	64	9	64
6016.0350	Rates - Assessment Maintenance	55	55	48	48	(7)	48
6017.0010	Records Management - Salaries	140	140	130	130	(10)	130
6017.0038	Records Management - Operating	32	32	17	17	(15)	17
6018.0001	Occupancy - Civic Centre - Depreciation Adj.	312	312	562	608	250	562
6020.0010	Customer Service - Salaries	160	160	154	154	(6)	154
6021.0010	Other Support Services - Salaries	145	145	129	129	(16)	129
6022.0038	Community Engagement - Operating	17	25	14	14	(11)	14
6022.0039	Community Engagmeent - PR & Communications	85	65	52	52	(13)	52
						<b>188</b>	

Account No.	Description	Original Budget	Revised Budget	Proposed Budget	Actual 30/06/2016	Variance now Requested	Revised E of Y Budget Forecast
<b>2.4</b>	<b><u>OPERATING EXPENDITURE cont.</u></b>						
	<b>COMMUNITY SERVICES</b>						
6100.0402	Crime Prevention - Graffiti Removal Program	5	5	0	0	(5)	0
6100.0403	Crime Prevention - Surveillance Cameras	10	10	1	1	(9)	1
6114.0470	Preventative Health - Life Education	5	5	0	0	(5)	0
6115.0038	Other Health Services - Operating	7	7	1	1	(6)	1
6126.0541	Community Assistance - General Donations	155	155	180	180	25	180
6129.0038	Other Community Support - Operating	19	19	10	10	(9)	10
6129.0565	Other Community Support - Community Celebrations	56	56	46	46	(10)	46
6132.0580	Cemeteries - Lake Terrace Cemetery	30	30	22	22	(8)	22
6134.0590	Public Conveniences - Maintenance	230	230	242	242	12	242
6138.0001	Main Corner - Depreciation Adjustment	94	94	244	256	150	244
6138.0010	Main Corner - Salaries	267	267	253	253	(14)	253
6138.0021	Main Corner - Superannuation	30	30	22	22	(8)	22
6138.0038	Main Corner - Operating	155	160	170	170	10	170
6138.0640	Main Corner - Purchase Sale Items	29	29	37	37	8	37
						<b>131</b>	
	<b>CULTURAL</b>						
6200.0006	Library - Office Equipment - Depreciation Costs	144	144	119	65	(25)	119
6200.0010	Library - Salaries	846	806	770	770	(36)	770
6200.0034	Library - Employee Expenses	8	16	11	11	(5)	11
6200.0038	Library - Operating	33	33	28	28	(5)	28
6200.0630	Library - Air Conditioning/Power/Water	70	70	50	50	(20)	50
6200.0640	Library - Postage/Freight	10	10	5	5	(5)	5
6200.0644	Library - Security	10	10	3	3	(7)	3
6210.0680	City Hall - Operating	97	97	84	84	(13)	84
6220.0702	Hertiage - Restoration Fund	20	20	12	12	(8)	12
6220.0707	Hertiage - Photo/Other Collections	13	13	3	3	(10)	3
6230.0720	Riddoch Art Gallery - Operating (Offset By Revenue)	58	29	52	52	23	52
6240.0744	Other - Family Fun Events	15	20	10	10	(10)	10
6240.0747	Other - Cultural Grant Program (\$11K WIP)	25	25	11	0	(14)	11
						<b>(135)</b>	

Account No.	Description	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Revised E of Y Budget Forecast '000
<b>2.4</b>	<b><u>OPERATING EXPENDITURE cont.</u></b>						
	<b>ECONOMIC</b>						
6320.0038	Economic Development - Operating	110	110	124	124	14	124
6350.0804	Tourism - Event Sponsorship - Local	27	27	35	35	8	35
6350.0805	Tourism - Event Sponsorship - Major	171	196	156	156	(40)	156
6350.0808	Tourism - Promotion	62	62	52	52	(10)	52
6350.0809	Tourism - Facilities/Events Promotion	12	12	3	3	(9)	3
6360.0010	The Lady Nelson - Salaries	311	291	255	255	(36)	255
6360.0021	The Lady Nelson - Superannuation	32	32	26	26	(6)	26
6360.0830	The Lady Nelson - Air Con/Power	43	43	30	30	(13)	30
6360.0831	The Lady Nelson - Cleaning	33	33	27	27	(6)	27
6360.0837	The Lady Nelson - Building/Grounds Maintenance	30	30	44	44	14	44
6360.0843	The Lady Nelson - Bus Ticketing Payments	311	311	269	269	(42)	269
						<b>(126)</b>	
	<b>ENVIRONMENT</b>						
6410.0880	Waste Management - Domestic Collection	550	600	612	612	12	612
6410.0886	Waste Management - Recycling Collection	220	220	215	215	(5)	215
6410.0887	Waste Management - Recycling Disposal	125	195	245	245	50	245
6410.0889	Waste Management - eWaste Costs	12	19	25	25	6	25
6410.0890	Waste Management - Landfill Operating	415	415	391	391	(24)	391
6410.0892	Waste Management - Landfill Levy	550	550	630	630	80	630
6420.0002	Infrastructure - Depreciation Adjustment	100	100	250	263	150	250
6410.0894	Waste Management - Waste Management Strategies	31	31	15	15	(16)	15
6420.0900	Stormwater Drainage - Maintenance	132	122	95	95	(27)	95
6420.0901	Stormwater Drainage - Settlement Pit Maintenance	10	10	18	18	8	18
6420.0902	Stormwater Drainage - Monitoring	15	15	8	8	(7)	8
6420.0904	Stormwater Drainage - Policy/BLMP	5	5	0	0	(5)	0
6430.0920	Street Cleaning - City Centre/Footpath Cleaning	110	130	139	139	9	139
6430.0922	Street Cleaning - Street Sweeping	210	210	202	202	(8)	202
6440.0930	Street Lighting	467	437	425	425	(12)	425
						<b>211</b>	

Account No.	Description	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Revised E of Y Budget Forecast '000
<b>2.4</b>	<b><u>OPERATING EXPENDITURE cont.</u></b>						
	<b>RECREATION</b>						
6500.0001	Parks/Gardens/ Reserves - Depreciation Adjustment	208	208	298	304	90	298
6500.0960	Parks/Gardens/Reserves - Cave Garden	120	110	105	105	(5)	105
6500.0975	Parks/Gardens/Reserves - Rail Lands	30	120	140	140	20	140
6500.0976	Parks/Gardens/Reserves - General	571	571	595	595	24	595
6500.0978	Parks/Gardens/Reserves - Umpherston	78	78	87	87	9	87
6500.0980	Parks/Gardens/Reserves - Vansittart Garden	128	123	108	108	(15)	108
						<b>123</b>	
	<b>SPORTING</b>						
6530.0001	Sports Facilities - Outdoor - Depreciation Adjustment	59	59	207	242	148	207
6520.0990	Indoor Facilities - Basketball etc (From Capital Budget)	16	16	55	55	39	55
6530.1000	Outdoor Facilities - BLSP	122	107	88	88	(19)	88
6530.1001	Outdoor Facilities - Skateparks	33	33	21	21	(12)	21
6530.1010	Outdoor Facilities - General	25	25	18	18	(7)	18
6550.1031	Aquatic Centre - General Maintenance	68	73	93	93	20	93
6550.1032	Aquatic Centre - Minor Improvements	20	6	0	0	(6)	0
6560.1040	Other - Special Sport Donations	17	17	0	0	(17)	0
						<b>146</b>	
	<b>REGULATORY</b>						
6600.0010	Dog Control - Salaries	190	190	196	196	6	196
6620.0010	Building Control - Salaries	235	235	223	223	(12)	223
6620.1111	Building Control - Legal	10	10	4	4	(6)	4
6630.0010	Planning - Salaries	230	225	208	208	(17)	208
6630.1127	Planning - Planning Reforms	20	20	7	7	(13)	7
6630.1131	Planning - Heritage DPA	15	15	1	1	(14)	1
6660.0010	Health - Salaries	146	146	137	137	(9)	137
						<b>(65)</b>	



Account No.	Description	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Revised E of Y Budget Forecast '000
<b>2.4</b>	<b><u>OPERATING EXPENDITURE cont.</u></b>						
	<b>TRANSPORT</b>						
6730.1230	Footpaths/Walkways - Maintenance	299	299	320	320	21	320
6730.1231	Kerb/Watetable - Maintenance	15	40	46	46	6	46
6740.1240	Sealed Roads - Maintenance	168	168	149	149	(19)	149
6740.1242	Sealed Roads - Reinstatements	20	10	4	4	(6)	4
						<b>2</b>	
	<b>ENGINEERING/INDIRECT</b>						
6800.0021	Engineering Department - Superannuation	58	58	52	52	(6)	52
6800.0038	Engineering Department - Operating	140	140	146	146	6	146
6820.0012	AWU Employees - Annual Leave	260	260	273	273	13	273
6820.0019	AWU Employee - Sick/Personal/Family Leave	110	110	98	98	(12)	98
6820.0021	AWU Employees - Superannuation	340	340	309	309	(31)	309
6820.0034	AWU Employees - Employee Expenses	42	70	79	79	9	79
6820.0035	AWU Employees - Training Expenses	15	15	20	20	5	20
6830.0021	Depot - Superannuation	14	14	20	20	6	20
6830.0038	Depot - Operating	60	60	53	53	(7)	53
6830.1403	Depot - Minor Plant Purchases	20	20	15	15	(5)	15
6840.1500	Indirect - Labour On Costs	(1,158)	(1,158)	(1,110)	(1,110)	48	(1,110)
6860.1700	Indirect - Plant Hire Recovery	(1,604)	(1,604)	(1,684)	(1,684)	(80)	(1,684)
6850.1600	Plant and Machinery - Maintenance and Repairs	470	520	568	568	48	568
6850.1601	Plant and Machinery - Fuel and Oil	380	284	295	295	11	295
						<b>5</b>	
	<b>UNCLASSIFIED</b>						
6900.1810	Private Works - Roadworks (Wireless/Penola Budget)	0	0	85	85	85	85
6940.1900	Sundry Expenses - Property Maintenance	250	237	183	183	(54)	183
6960.2000	Finance Charges - Interest on Loans	374	380	242	242	(138)	242
						<b>(107)</b>	
<b>2.4</b>	<b>TOTAL OPERATING EXPENDITURE - INCREASE/(DECREASE)</b>					<b>342</b>	

Account No.	Description	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Revised E of Y Budget Forecast '000
<b>2.5</b>	<b>NON OPERATING EXPENDITURE</b>						
7000.3001	Finance Charges - Community Loans	10	10	0	0	(10)	0
<b>2.5</b>	<b>TOTAL NON-OPERATING EXPENDITURE - INCREASE/DECREASE</b>					<b>(10)</b>	
<b>2.6</b>	<b>CAPITAL EXPENDITURE</b>						
	<b>RECREATION</b>						
7690.5903	Sporting Facilities - Basketball Stadium ( To Operating)	0	55	16	0	(39)	16
						<b>(39)</b>	
	<b>TRANSPORT</b>						
7830.1999	Footpath/Kerb - Bike Plan Implementation	223	794	774	655	(20)	774
7300.4003	Plant Machinery Purchases - No 123	40	40	45	45	5	45
7320.4047	Plant Machinery Purchases - No 27	62	0	65	65	65	65
7370.4071	Plant Machinery Purchases - No 41	0	580	570	570	(10)	570
7390.4099	Plant Machinery Purchases - No 222	65	65	50	50	(15)	50
7400.4115	Plant Machinery Purchases - No 75	16	16	11	11	(5)	11
7450.4307	Plant and Machinery - Capital Purchases Reserve	0	100	0	0	(100)	0
7800.0999	Stormwater Drainage Program	144	144	132	132	(12)	132
7830.1999	Footways Program	774	774	761	761	(13)	761
7900.3999	Roadworks Program	4,157	4,127	3,962	3,962	(165)	3962
						<b>(270)</b>	
	<b>ENGINEERING/INDIRECT</b>						
7740.6401	Depot - Capital Projects	32	32	25	25	(7)	25
						<b>(7)</b>	
<b>2.6</b>	<b>TOTAL CAPITAL EXPENDITURE - INCREASE/(DECREASE)</b>					<b>(316)</b>	

### 3. SUMMARY OF REQUESTED BUDGET VARIATIONS

	Original Budget \$000	Revised Budget \$000	Variation Requested \$000	BR4 \$000
<b>OPERATING</b>				
Operating Expenditure Increase (Decrease)	24,258	24,671	342	25,013
Operating Revenue Increase (Decrease)	24,324	24,681	(1,066)	23,615
<b>Operating Surplus/(Deficit)</b>	<b>66</b>	<b>10</b>	<b>(1,408)</b>	<b>(1,398)</b>
<b>CAPITAL EXPENDITURE</b>				
Capital Expenditure Increase (Decrease)	6,088	9,825	(316)	9,509
<b>CAPITAL REVENUE</b>				
Capital Revenue Increase (Decrease)	0	1,223	81	1,304
<b>NON OPERATING EXPENDITURE</b>				
Non Operating Expenditure Increase (Decrease)	874	874	(10)	864
<b>NON OPERATING REVENUE</b>				
Non Operating Revenue Increase (Decrease)	6,890	9,446	803	10,249
<b>Revised Cash Budget Surplus/(Deficit)</b>	<b>(6)</b>	<b>(20)</b>	<b>(198)</b>	<b>(218)</b>
<b>SUMMARY OF ALTERATIONS : SURPLUS/(DEFICIT)</b>	<b>Operating Budget</b>		<b>Cash Budget</b>	
Original (Adopted) Budget		66		(6)
Revised Budget - (Work in Progress)		26		(46)
Budget Update No. 1 (as at 30th September, 2015)		73		84
Budget Update No. 2 (as at 31st December, 2015)		24		43
Budget Update No. 3 (as at 31st March, 2016)		10		(20)
<b>Budget Update No. 4 (as at 30th June, 2016)</b>		<b>(1,398)</b>		<b>(218)</b>

## **HIGH LEVEL SUMMARY BY FUNCTION**

### **4.1 ADMINISTRATION**

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6000 - 6002)</b>	1,703	1,690	1,721	1,640	31	1,721
<b>OPERATING REVENUE (4100 - 4120)</b>	20,440	20,416	19,006	19,009	(1,410)	19,006
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	18,737	18,726	17,285	17,369	(1,441)	17,285
<b>CAPITAL EXPENDITURE (7500)</b>	124	480	480	36	0	480
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	(124)	(480)	(480)	(36)	0	(480)
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.2 SUPPORT SERVICES

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6010)</b>	3,212	3,360	3,548	3,678	188	3,548
<b>OPERATING REVENUE</b>						
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(3,212)	(3,360)	(3,548)	(3,678)	(188)	(3,548)
<b>CAPITAL EXPENDITURE (7460)</b>	55	126	126	102	0	126
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	(55)	(126)	(126)	(102)	0	(126)
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.3 COMMUNITY

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6100)</b>	1,655	1,641	1,772	1,750	131	1,772
<b>OPERATING REVENUE (4130)</b>	121	121	114	116	(7)	114
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(1,534)	(1,520)	(1,658)	(1,634)	138	(1,658)
<b>CAPITAL EXPENDITURE (7560, 7570, 7620)</b>	147	147	147	140	0	147
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	(147)	(147)	(147)	(140)	0	(147)
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## **HIGH LEVEL SUMMARY BY FUNCTION**

### **4.4 CULTURAL**

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6200)</b>	2,901	2,888	2,753	2,882	(135)	2,753
<b>OPERATING REVENUE (4140 - 4142)</b>	392	394	431	439	37	431
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(2,509)	(2,494)	2,322	(2,443)	172	(2,322)
<b>CAPITAL EXPENDITURE (7470, 7630, 7640, 7650)</b>	155	195	195	161	0	195
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	(155)	(195)	(195)	(161)	0	(195)
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.5 ECONOMIC

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6300)</b>	1,608	1,736	1,610	1,620	(126)	1,610
<b>OPERATING REVENUE (4153)</b>	413	413	363	361	(50)	363
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(1,195)	(1,323)	(1,247)	(1,259)	76	(1,247)
<b>CAPITAL EXPENDITURE (7660)</b>						
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>						
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary



## **HIGH LEVEL SUMMARY BY FUNCTION**

### **4.6 ENVIRONMENT**

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6400)</b>	4,072	4,138	4,349	4,173	211	4,349
<b>OPERATING REVENUE (4162)</b>	1,665	1,920	2,206	2,293	286	2,206
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(2,407)	(2,218)	(2,143)	(1,880)	75	(2,143)
<b>CAPITAL EXPENDITURE (7670, 7665, 7800)</b>	259	882	882	405	0	882
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	(259)	(882)	(882)	(405)	0	(882)
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.7 RECREATIONAL

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6500)</b>	2,507	2,555	2,824	2,860	269	2,824
<b>OPERATING REVENUE (4170)</b>	57	57	89	115	32	89
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(2,450)	(2,498)	(2,735)	(2,745)	(237)	(2,735)
<b>CAPITAL EXPENDITURE (7680, 7690, 7700, 7730)</b>	539	1,662	1,623	1,303	(39)	1,623
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	(539)	(1,662)	(1,623)	(1,303)	39	(1,623)
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.8 REGULATORY

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6600)</b>	1,191	1,211	1,146	1,145	(65)	1,146
<b>OPERATING REVENUE (4180)</b>	425	464	422	394	(42)	422
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(766)	(747)	(724)	(751)	23	(724)
<b>CAPITAL EXPENDITURE</b>						
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>						
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.9 TRANSPORT

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6700)	3,281	3,344	3,346	3,353	2	3,346
OPERATING REVENUE (4192, 4193)	591	586	580	823	(6)	580
NET OPERATING - SURPLUS / (DEFICIT)	(2,690)	(2,758)	(2,766)	(2,530)	(8)	(2,766)
CAPITAL EXPENDITURE (7300, 7400, 7450, 7830, 7900)	4,804	6,296	6,026	5,062	(270)	6,026
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(4,804)	(6,296)	(6,026)	(5,062)	270	(6,026)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

## **HIGH LEVEL SUMMARY BY FUNCTION**

### **4.10 ENGINEERING/INDIRECT**

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6800)</b>	1,361	1,354	1,359	1,306	5	1,359
<b>OPERATING REVENUE</b>						
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(1,361)	(1,354)	(1,359)	(1,306)	(5)	(1,359)
<b>CAPITAL EXPENDITURE (7740)</b>	5	37	30	30	(7)	30
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	(5)	(37)	(30)	(30)	7	(30)
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## **HIGH LEVEL SUMMARY BY FUNCTION**

### **4.11 UNCLASSIFIED**

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
<b>OPERATING EXPENDITURE (6900)</b>	767	754	647	833	(107)	647
<b>OPERATING REVENUE (4210, 4230, 4240)</b>	220	310	404	1,069	94	404
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>	(547)	(444)	(243)	236	201	(243)
<b>CAPITAL EXPENDITURE</b>						
<b>CAPITAL REVENUE</b>						
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>						
<b>NON OPERATING EXPENDITURE</b>						
<b>NON OPERATING REVENUE</b>						
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>						

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.12 NON - OPERATING

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE						
OPERATING REVENUE						
<b>NET OPERATING - SURPLUS / (DEFICIT)</b>						
CAPITAL EXPENDITURE						
CAPITAL REVENUE	0	1,223	1,304	1,187	81	1,304
<b>NET CAPITAL - SURPLUS / (DEFICIT)</b>	0	1,223	1,304	1,187	81	1,304
<b>NON OPERATING EXPENDITURE (7000)</b>	874	874	864	188	(10)	864
<b>NON OPERATING REVENUE (4250, 4260, 4270, 4280, 4300, 4500)</b>	6,890	9,446	10,249	6,368	803	10,249
<b>NET NON OPERATING - SURPLUS / (DEFICIT)</b>	6,016	8,572	9,385	6,180	813	9,385

Financial Report: refer detailed Summary

## HIGH LEVEL SUMMARY BY FUNCTION

### 4.13 SUMMARY

	Original Budget '000	Revised '000	Proposed Budget '000	Actual 30/06/2016 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE	24,258	24,671	25,013	25,240	342	25,013
OPERATING REVENUE	24,324	24,681	23,615	24,619	(1,006)	23,615
NET OPERATING BUDGET SURPLUS/(DEFICIT)	66	10	(1,398)	(621)	(1,408)	(1,398)
CAPITAL EXPENDITURE	6,088	9,825	9,509	7,238	(316)	9,509
CAPITAL REVENUE	0	1,223	1,304	1,187	81	1,304
NON OPERATING EXPENDITURE	874	874	864	188	(10)	864
NON OPERATING REVENUE	6,890	9,446	10,249	6,368	803	10,249
NET CASH BUDGET SURPLUS/(DEFICIT)	(6)	(20)	(218)	(492)	(198)	218



**CITY OF MOUNT GAMBIER  
BUDGET 2016**

**Statement of Comprehensive Income**

<b>ACTUAL 2015 \$ '000</b>	<b>INCOME</b>	<b>BR4 2016 \$ '000</b>
17,641	Rates	17,746
417	Statutory Charges	422
3,706	User Charges	3,250
3,604	Grants Subsidies and Contributions	2,034
29	Investment Income	13
350	Reimbursements	150
363	Other Income	0
<hr/> 26,110	<b>TOTAL REVENUES</b>	<hr/> 23,615
	<b>EXPENSES</b>	
9,197	Wages and Salaries	9,095
8,920	Materials, contracts & other expenses	8,823
299	Finance Costs	236
6,649	Depreciation, amortisation & impairment	6,859
0	Share of loss - joint ventures & associates	0
<hr/> 25,065	<b>TOTAL EXPENSES</b>	<hr/> 25,013
	<b>OPERATING SURPLUS/(DEFICIT) BEFORE CAPITAL AMOUNTS</b>	
1,045		-1,398
58	Net gain (loss) on disposal or revaluation of assets	0
796	Amounts specifically for new or upgraded assets	0
0	Physical resources received free of charge	0
<hr/> 1,899	<b>NET SURPLUS/(DEFICIT)</b>	<hr/> -1,398

**CITY OF MOUNT GAMBIER  
BUDGET 2016**

**Cash Flow Statement**

<b>ACTUAL 2015 \$ '000</b>		<b>BR4 2016 \$ '000</b>
		Inflows (Outflows)
	<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>	
	<b>RECEIPTS</b>	
25,939	Operating Receipts	23,602
28	Investment Receipts	13
	<b>PAYMENTS</b>	
(18,280)	Operating payments to suppliers & employees	(17,918)
(339)	Finance Payments	(236)
<u>7,348</u>	<b>Net Cash provided by (or used in) Operating Activities</b>	<u>5,461</u>
	<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
	<b>RECEIPTS</b>	
796	Grants specifically for new or upgraded assets	0
911	Sale of Assets	939
60	Repayments of loans by community groups	43
	<b>PAYMENTS</b>	
0	Loans made to community groups	0
(5,156)	Expenditure on renewal / replacement of assets	(6,135)
(4,091)	Expenditure on new / upgraded assets	(3,374)
<u>(7,480)</u>	<b>Net Cash provided by (or used in) Investing Activities</b>	<u>(8,527)</u>
	<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	
	<b>RECEIPTS</b>	
0	Proceeds from Borrowings	0
	<b>PAYMENTS</b>	
(72)	Repayment of Borrowings	2,349
<u>(72)</u>	<b>NET CASH USED IN FINANCING ACTIVITIES</b>	<u>2,349</u>
(204)	<b>NET INCREASE (DECREASE) IN CASH HELD</b>	(717)
1,173	<b>CASH AT BEGINNING OF YEAR</b>	969
<u>969</u>	<b>CASH AT END OF YEAR</b>	<u>252</u>

**CITY OF MOUNT GAMBIER  
BUDGET 2016**

**Balance Sheet**

<b>ACTUAL 2015 \$ '000</b>		<b>BR4 2016 \$ '000</b>
	<b>ASSETS</b>	
	<b>CURRENT ASSETS</b>	
969	Cash and cash equivalents	252
1,568	Trade & other receivables	1,568
40	Inventories	40
0	Other Financial Assets	0
2,577		1,860
0	Non-Current Assets held for Sale	0
2,577	<b>TOTAL CURRENT ASSETS</b>	1,860
	<b>NON-CURRENT ASSETS</b>	
108	Financial Assets	65
0	Equity accounted investments in Council businesses	0
0	Investment Property	0
230,349	Infrastructure, Property, Plant & Equipment	232,060
0	Other Non-current Assets	0
230,457	<b>TOTAL NON-CURRENT ASSETS</b>	232,125
233,034	<b>TOTAL ASSETS</b>	233,985
	<b>LIABILITIES</b>	
	<b>CURRENT LIABILITIES</b>	
2,436	Trade & Other Payables	2,436
184	Borrowings	184
2,076	Short-term Provisions	2,076
0	Other Current Liabilities	0
4,696		4,696
0	Liabilities relating to Non-current Assets held for Sale	0
4,696	<b>TOTAL CURRENT LIABILITIES</b>	4,696
	<b>NON-CURRENT LIABILITIES</b>	
0	Trade & Other Payables	0
4,525	Long-term Borrowings	6,874
232	Long-term Provisions	232
0	Other Non-current Liabilities	0
4,757	<b>TOTAL NON-CURRENT LIABILITIES</b>	7,106
9,453	<b>TOTAL LIABILITIES</b>	11,802
<b>223,581</b>	<b>NET ASSETS</b>	<b>222,183</b>
	<b>EQUITY</b>	
49,398	Accumulated Surplus	51,213
165,034	Asset Revaluation	165,034
9,149	Other Reserves	5,936
<b>223,581</b>	<b>TOTAL EQUITY</b>	<b>222,183</b>

**CITY OF MOUNT GAMBIER  
BUDGET 2016**

**Statement of Changes in Equity**

<b>ACTUAL 2015 \$ '000</b>		<b>BR4 2016 \$ '000</b>
	<b>ACCUMULATED SURPLUS</b>	
46,307	Balance at end of previous reporting period	49,398
1,899	Net Result for Year	-1,398
4,385	Transfer From Reserves	3,213
-3,193	Transfer To Reserves	0
49,398	<b>BALANCE AT END OF PERIOD</b>	51,213
	<b>ASSET REVALUATION RESERVE</b>	
131,574	Balance at end of previous reporting period	165,034
33,460	Gain on revaluation of infrastructure, property, plant & equipment	0
0	Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	0
165,034	<b>BALANCE AT END OF PERIOD</b>	165,034
	<b>LONG SERVICE LEAVE</b>	
724	Balance at end of previous reporting period	724
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	-121
724	<b>BALANCE AT END OF PERIOD</b>	603
	<b>OFF STREET CAR PARK</b>	
267	Balance at end of previous reporting period	267
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
267	<b>BALANCE AT END OF PERIOD</b>	267
	<b>PLANT REPLACEMENT</b>	
1,561	Balance at end of previous reporting period	1,561
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
1,561	<b>BALANCE AT END OF PERIOD</b>	1,561
	<b>LADY NELSON PARK REDEVELOPMENT</b>	
6	Balance at end of previous reporting period	6
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
6	<b>BALANCE AT END OF PERIOD</b>	6
	<b>ASSET REPLACEMENT</b>	
1,296	Balance at end of previous reporting period	1,296
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
1,296	<b>BALANCE AT END OF PERIOD</b>	1,296

**CITY OF MOUNT GAMBIER  
BUDGET 2016**

**Statement of Changes in Equity**

<b>ACTUAL 2015 \$ '000</b>		<b>BR4 2016 \$ '000</b>
	<b>LAND DIVISION - OUTSTANDING WORK</b>	
232	Balance at end of previous reporting period	232
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
<u>232</u>	<b>BALANCE AT END OF PERIOD</b>	<u>232</u>
	<b>DOWNSTREAM DRAINAGE</b>	
171	Balance at end of previous reporting period	174
3	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	-105
<u>174</u>	<b>BALANCE AT END OF PERIOD</b>	<u>69</u>
	<b>WORK IN PROGRESS</b>	
4,385	Balance at end of previous reporting period	2,987
2,987	Transfer to reserve from accumulated surplus	0
-4,385	Transfer from reserve to accumulated surplus	-2,987
<u>2,987</u>	<b>BALANCE AT END OF PERIOD</b>	<u>0</u>
	<b>CITY CENTRE IMPROVEMENT</b>	
688	Balance at end of previous reporting period	688
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
<u>688</u>	<b>BALANCE AT END OF PERIOD</b>	<u>688</u>
	<b>MAJOR CAPITAL WORKS</b>	
482	Balance at end of previous reporting period	482
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
<u>482</u>	<b>BALANCE AT END OF PERIOD</b>	<u>482</u>
	<b>RESERVE FUNDS TOTAL</b>	
0	Balance at end of previous reporting period	0
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
<u>0</u>	<b>BALANCE AT END OF PERIOD</b>	<u>0</u>
	<b>MOUNT GAMBIER CEMETERY TRUST</b>	
478	Balance at end of previous reporting period	672
194	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
<u>672</u>	<b>BALANCE AT END OF PERIOD</b>	<u>672</u>
	<b>JUNIOR SPORTING FUND</b>	
51	Balance at end of previous reporting period	60
9	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
<u>60</u>	<b>BALANCE AT END OF PERIOD</b>	<u>60</u>
<u><u>223,581</u></u>	<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<u><u>222,183</u></u>

**CITY OF MOUNT GAMBIER  
BUDGET 2016**

<b>Uniform Presentation of Finances</b>		
<b>ACTUAL 2015 \$ '000</b>		<b>BR4 2016 \$ '000</b>
26,110	Operating Revenues	23,615
<b>-25,065</b>	<i>less Operating Expenses</i>	<b>-25,013</b>
<u>1,045</u>	<b>Operating Surplus / (Deficit) before Capital Amounts</b>	<u><b>-1,398</b></u>
	<b><i>Less Net Outlays in Existing Assets</i></b>	
5,156	Capital Expenditure on renewal and replacement of Existing Assets	6,226
<b>-6,649</b>	<i>less Depreciation, Amortisation and Impairment</i>	<b>-6,859</b>
<b>-299</b>	<i>less Proceeds from Sale of Replaced Assets</i>	<b>-939</b>
<u><b>-1,792</b></u>		<u><b>-1,572</b></u>
	<b><i>Less Net Outlays on New and Upgraded Assets</i></b>	
4,091	Capital Expenditure on New and Upgraded Assets	3,283
<b>-796</b>	<i>less Amounts received specifically for New and Upgraded Assets</i>	0
<b>-612</b>	<i>less Proceeds from Sale of Surplus Assets</i>	
<u>2,683</u>		<u>3,283</u>
154	<b>Net Lending / (Borrowing) for Financial Year</b>	<b>-3,109</b>

**CITY OF MOUNT GAMBIER  
BUDGET 2016**

<b>ACTUAL</b>	<b>FINANCIAL INDICATORS</b>	<b>BR4</b>
<b>2015 \$ '000</b>		<b>2016 \$ '000</b>

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

1,045	<b>Operating Surplus (\$'000)</b>	<b>-1,398</b>
-------	-----------------------------------	---------------

*Being the operating surplus (deficit) before capital amounts .*

6%	<b>Operating Surplus Ratio</b> <u>Operating Surplus</u> Rates - general & other less NRM levy	<b>-8%</b>
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*This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.*

6,808	<b>Net Financial Liabilities (\$'000)</b>	<b>9,917</b>
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*Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).*

27%	<b>Net Financial Liabilities Ratio</b> <u>Net Financial Liabilities</u> Total Operating Revenue less NRM levy	<b>43%</b>
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1%	<b>Interest Cover Ratio</b> <u>Net Interest Expense</u> Total Operating Revenue less NRM levy less Investment Income	<b>1%</b>
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**Asset Sustainability Ratio**

53%	<u>Net Asset Renewals</u> Infrastructure & Asset Management Plan required expenditure	<b>77%</b>
-----	--	------------

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

**CORPORATE AND COMMUNITY SERVICES REPORT NO. 64/2016**

**SUBJECT: FINANCIAL MANAGEMENT - LOCAL GOVERNMENT FINANCE  
AUTHORITY**

**REF: AF11/784**

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The Manager Governance and Property reported:

- (a) the Local Government Finance Authority have sought nominations for their board.
- (b) Nominations for the two (2) positions on the board of the LGFA have closed and seven (7) nominations were received vis:
  - ABIAD, H.
  - DAVIES, C.
  - FROGLEY, J.W.
  - MARTIN, A.
  - RABBITT, M.J.
  - SANDERSON, J.L.
  - WOODWARD, J.
- (c) due to the number of nominees exceeding the number of positions available, a vote is required on the appointment of the LGFA Member;
- (d) In order to comply with the rules of the Constitution of the LGFA, the casting of votes by Council **must** be conducted as follows:
  - 1. The voting must be on the ballot paper which has the candidates listed in alphabetical order.
  - 2. The Council must determine by resolution which candidates it wishes to elect (no more than two).
  - 3. The Council's delegate to the LGFA AGM (or in his/her absence, a Councillor chairing the Council Meeting) shall (at the Council Meeting) mark the ballot paper by placing a cross "X" next to the two candidates in the square opposite the name of the two (2) candidates of the Council's choice.
  - 4. The person marking the ballot paper should then insert it into the endorsed envelope marked "BALLOT PAPER" then seal this envelope and insert it into the envelope addressed to the "Returning Officer" (**sign their name on the inside flap of this envelope**) then seal the said envelope and post or deliver it to the Local Government Finance Authority.
  - 5. All votes must be received by the Returning Officer by 5.00 p.m. on Friday 14<sup>th</sup> October 2016.
  - 6. Use only the ballot paper enclosed with initials on the back. If an error is made, return the spoilt ballot paper to the Local Government Finance Authority and another will be forwarded to Council.
- (e) nominee information and a letter from two nominees seeking Council support are attached (further nominations received will be tabled at the meeting).



Corporate and Community Services Report No. 64/2016 cont'd...

**RECOMMENDATION**

- (a) Corporate and Community Services Report No. 64/2016 be received;
- (b) Council hereby determines that the two candidates Council wishes to vote for are:
  - to be determined from listed nominees
- (c) the Mayor, as Council delegate to Local Government Finance Authority AGM (or the Member presiding over the Council meeting), mark the ballot paper accordingly as referred to in the report.



**Michael McCARTHY**  
MANAGER GOVERNANCE AND PROPERTY

Sighted:



**Mark McSHANE**  
CHIEF EXECUTIVE OFFICER

7<sup>th</sup> September, 2016  
FM

**TO:** CHIEF EXECUTIVE OFFICERS

**FROM:** CHIEF EXECUTIVE OFFICER & RETURNING OFFICER

**RE:** ELECTIONS FOR THE POSITIONS OF REPRESENTATIVE MEMBERS OF THE BOARD OF TRUSTEES

Our circular of 4 July 2016 called for nominations to fill the two representative board member positions (provided by Section 7(1)(a) of the Local Government Finance Authority Act 1983) currently held by Cr John L Sanderson and Cr John W Frogley.

Seven nominations have been received for the two positions and, as previously indicated in the abovementioned circular, the election will be conducted by postal ballot.

Enclosed please find details supplied by each candidate to assist Councils in determining the candidates for whom they wish to vote. If Councils wish to ascertain further details, they may contact the individual candidates direct.

In order to comply with the Rules of the Authority, the casting of the vote by your Council must be conducted as follows:-

1. The voting must be on the enclosed ballot paper which has all the candidates listed in alphabetical order together with the closing date for the election.
2. The Council must by Resolution determine which candidates (being not more than two) they wish to elect.
3. The Council's representative to the AGM of the Local Government Finance Authority of South Australia (or in his absence the councillor chairing the Council meeting) shall at the Council meeting in his own handwriting mark the ballot paper with an "x" next to the two candidates whom the Council wishes elected. Please do not type in the "x" after the meeting or mark the ballot paper in any other way.
4. (a) The ballot paper should then be inserted in the attached white small envelope addressed to the Returning Officer which is marked "Confidential Ballot Paper".
4. (b) The "Confidential Ballot Paper" envelope should then be placed in the middle sized envelope addressed to the Returning Officer and the Council's name is to be recorded only on this particular envelope. It will be noted that the signature of the appointed AGM delegate should be added (if the delegate is absent the signature of the Chairman of the Council meeting).

C/... 2

*Local Government Finance Authority  
of South Australia*

PO Box 7050 Hutt Street Adelaide South Australia 5000  
12th Floor 147 Pirie Street Adelaide South Australia 5000  
Phone (08) 8223 1550 Fax (08) 8223 6085  
[www.lgfa.com.au](http://www.lgfa.com.au)

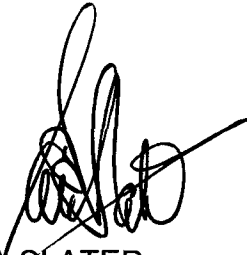
ABN: 80 189 672 209

Scanned by: sgray on 07/09/2016 10:27:41  
m.a.005

4. (c) Finally, the middle sized envelope is to be returned to the Chief Executive Officer, Local Government Finance Authority of South Australia, PO Box 7050 Hutt Street, Adelaide, 5000, in the self addressed large envelope which is included for that purpose.
5. All votes must be received by the Returning Officer by 5.00 pm on Friday 14 October 2016.
6. Only use the ballot paper enclosed with the signature of R R Hardy on the reverse, and if an error is made, return the spoilt ballot paper to this office and another will be returned to you.

If you have any further queries on the matter, please contact the undersigned, or Robert Hardy at this office.

Kindly arrange for this circular to be included on the Council's next agenda for the information of the elected members.



P A SLATER  
CHIEF EXECUTIVE OFFICER



R R HARDY  
RETURNING OFFICER

2 September 2016

Ballot Paper to go into envelope -

Small size

A)

CONFIDENTIAL BALLOT PAPER

The Returning Officer  
Local Government Finance Authority Of South Australia  
PO Box 7050  
Hutt Street  
ADELAIDE SA 5000

then small envelope into middle size envelope

B)

The Returning Officer  
Local Government Finance Authority Of South Australia  
PO Box 7050  
Hutt Street  
ADELAIDE SA 5000

\_\_\_\_\_

COUNCIL NAME

\_\_\_\_\_  
|  
\_\_\_\_\_  
SIGNATURE AGM REPRESENTATIVE

then POST to LGFA in large envelope provided

C)

Chief Executive Officer  
Local Government Finance Authority Of South Australia  
PO Box 7050  
Hutt Street  
ADELAIDE SA 5000

**NAME:** HOUSSAM ABIAD

**OCCUPATION:** Self Employed, Boards, etc.

**QUALIFICATIONS & AWARDS:** BSc Health Science  
B Engr Biomedical Engineering (Hons)  
Member, AICD  
Fellow, Governors leadership foundation

**CURRENT POSITION IN LOCAL GOVERNMENT:** Councillor, Adelaide City Council

**PERIOD IN LOCAL GOVERNMENT** 6 Years

**OTHER COMMITTEES/ BODIES OF LOCAL GOVERNMENT INVOLVEMENT:**

**Past:**

City of Adelaide  
Deputy Lord Mayor

Rundle Mall Management Authority  
Board Member

SA Motor Sports Board  
Board Member

**Present:**

City of Adelaide, Finance & Business services  
Chairperson

Australia Day Council of South Australia  
Chairperson

Department of Foreign Affairs and Trade  
Board Member

Development Assessment Panel  
Panel Member

**NAME:** COLIN DAVIES

**OCCUPATION:** Chief Executive Officer/ Chief Finance Officer

**QUALIFICATIONS & AWARDS:** Justice of Peace in SA 25540  
Fellow Institute of Public Accountants  
Fellow Institute of Financial Accountants (UK)  
Fellow Local Government Professionals

**CURRENT POSITION IN LOCAL GOVERNMENT:** CEO, The Flinders Ranges Council

**PERIOD IN LOCAL GOVERNMENT** 15 years

**OTHER COMMITTEES/ BODIES OF LOCAL GOVERNMENT INVOLVEMENT:**

**Past:**

Many and various usually as Treasurer

**Present:**

Regional Development Australia Far North  
Board Member

Pichi Richi Railway Preservation Society  
Treasurer

Rotary International District 9500 Inc  
Treasurer

Rotary E-club of Greater South Oz  
Treasurer

Local Government Systems Inc  
Vice Chair

SA Local Government Financial Managers Group  
Local Government Professionals  
Institute of Public Administration Australia  
Local Government Information Technology SA  
Revenue Professionals SA  
Emergency Management Committee Far North  
Bushfire Management Committee

**NAME:** JOHN WREFORD FROGLEY

**OCCUPATION:** Semi-retired Company Director/  
Chartered Accountant  
Semi-retired

**QUALIFICATIONS & AWARDS:** Bachelor of Economics (Adelaide University)  
Chartered Accountant  
Recently retired Fellow AICD

**CURRENT POSITION IN  
LOCAL GOVERNMENT:** Councillor, City of Norwood Payneham & St Peters

**PERIOD IN LOCAL GOVERNMENT** 10 years

**OTHER COMMITTEES/ BODIES OF LOCAL GOVERNMENT INVOLVEMENT:**

**Past:**

City of Norwood Payneham & St Peters  
Development Assessment Panel  
Business & Economic Development Committee  
CEO Performance Review Committee  
Payneham Rd Precinct Committee  
Board Member, Eastside Business Enterprise Centre Inc  
Deputy Board Member – Waste Care SA

**South Australian Government**

Trustee, SA Superannuation Investment Trust  
Director, Enterprise Investments Limited  
Director, various Government commercial entities  
Secretary, Industries Development Committee (SA Parliament)  
Executive Director, Department of State Development

**Present:**

Local Government Finance Authority of SA  
Deputy Chairman, Board of Trustees  
Chairman, Audit Committee

**City of Norwood Payneham & St Peters**

Strategic Planning & Development Policy Committee  
Chairman, Audit Committee

**NAME:** ANNETTE MARTIN

**OCCUPATION:** Manager Financial Services

**QUALIFICATIONS & AWARDS:** B.A. Accountancy  
Certified Practising Accountant (CPA)

**CURRENT POSITION IN LOCAL GOVERNMENT:** Manager, City of Charles Sturt

**PERIOD IN LOCAL GOVERNMENT** 16 years

**OTHER COMMITTEES/ BODIES OF LOCAL GOVERNMENT INVOLVEMENT:**

**Past:**

Executive of SALGFMG for 16 years including President from 2010 to 2014  
Chair and/or active member of numerous SALGFMG working parties on projects such as development of internal financial controls framework, asset management and financial management addressing updates of information papers, development of model financial statements and harmonisation of reporting, development of long term financial plans, industry ratios for financial sustainability.

SALGFMG representative on work groups for grants commission methodology review and asset management with update of CPA guide.

Local government excellence awards for leadership in financial management for development of an industry wide internal controls framework and financial modelling for Bowden Urban Village Local Government IT Professionals Award for Digital transformation initiative in development of a budget bid solution.

**Present:**

Executive of SALGFMG  
Chair of SALGFMG internal controls working party and review of internal controls framework  
Member of current working parties on fees and charges, financial management and asset management for SALGFMG  
Life member SALGFMG for services to industry



**NAME:** MICHAEL RABBITT

**OCCUPATION:** Retired

**QUALIFICATIONS & AWARDS:** Bachelor of Business (Banking and Finance)  
Diploma of Financial Planning

**CURRENT POSITION IN  
LOCAL GOVERNMENT:** Councillor, City of Unley

**PERIOD IN LOCAL GOVERNMENT** Elected November 2014

**OTHER COMMITTEES/ BODIES OF LOCAL GOVERNMENT INVOLVEMENT:**

**Past:**

Reserve Bank of Australia  
Senior Management and member of Economic Liaison Committees with State  
and Federal Government departments (1965 – 1987)

Financial Planning Industry (1988 – 2010)

University of SA (1994 – 1997)  
Lecturer in Accounting/Personal Finance

Parliamentary Joint Committee on Corporations and Financial Services (2003)

**Present:**

City of Unley  
Audit and Governance Committee  
Community and Culture Committee  
CEO Performance Review Panel  
Deputy Mayor

**NAME:** JOHN LIDDELL SANDERSON

**OCCUPATION:** Retired Finance Consultant  
(after 47 years in the Banking & Finance Sector)

**QUALIFICATIONS & AWARDS:** Land Managers Certificate

**CURRENT POSITION IN  
LOCAL GOVERNMENT:** Councillor, City of Mitcham

**PERIOD IN LOCAL GOVERNMENT** 27 Years

**OTHER COMMITTEES/ BODIES OF LOCAL GOVERNMENT INVOLVEMENT:**

**Past:**

Local Government Finance Authority of South Australia  
Deputy Trustee

City of Mitcham  
Alderman  
Chairman, Planning Committee; Corporate & Community Services

Ashford Community Hospital Inc  
Deputy Treasurer, Board Member

Local Government Purchasing Co-operative  
Board Member

**Present:**

Local Government Finance Authority of South Australia  
Member, Board of Trustees  
Member, Audit Committee

City of Mitcham  
Member, CEO Performance Review Committee  
Member, Strategic Planning and Development Policy Committee  
Member, Audit Committee  
Member, Community Development Grants Committee

**NAME:** JOHN WOODWARD

**OCCUPATION:** Director

**QUALIFICATIONS & AWARDS:** MBA, GAICD

**CURRENT POSITION IN  
LOCAL GOVERNMENT:** Councillor, City of West Torrens

**PERIOD IN LOCAL GOVERNMENT** 20 months

**OTHER COMMITTEES/ BODIES OF  
LOCAL GOVERNMENT INVOLVEMENT:**

Present:  
Statewide Super

LOCAL GOVERNMENT FINANCE AUTHORITY OF SOUTH AUSTRALIA

BALLOT PAPER

REPRESENTATIVE BOARD MEMBER

Two (2) Required:-

Place "X" next to two names you wish to vote for.

ABIAD, H.

☐

DAVIES, C.

☐

FROGLEY, J.W.

☐

MARTIN, A.

☐

RABBITT, M.J.

☐

SANDERSON, J.L.

☐

WOODWARD, J.

☐

**CLOSING DATE:** 5.00 PM at the office of the LGFA, Friday 14 October 2016

THE RETURNING OFFICER  
LOCAL GOVERNMENT FINANCE AUTHORITY OF SOUTH AUSTRALIA  
PO Box 7050  
Hutt Street  
ADELAIDE SA 5000

A handwritten signature in black ink, appearing to read 'R. Hardy', with a stylized, cursive script.

14 OCTOBER 2016

18 Second Avenue  
ST PETERS SA 5069  
26<sup>th</sup> August 2016

Mayor Lee and Councillors  
City of Mount Gambier

Dear Mayor and Councillors,

Elections to the Local Government Finance Authority of South Australia Board

At the last three elections to the LGFA Board I appreciated the support of Councils in electing me as a Trustee. As a Chartered Accountant with a degree in Economics and a recently retired Fellow of the Australian Institute of Company Directors with a solid background in finance, investment and Local and State Government I believe I have made a significant contribution to the success of the LGFA during difficult trading conditions. That contribution has been recognised by my fellow Trustees in my election as Deputy Chairman and appointment as Chairman of the Audit Committee.

Throughout the GFC and its aftermath the LGFA has maintained its track record of solid and prudent financial performance while providing ready access to finance for Councils on relevant and attractive terms. The LGFA also provided competitive rates on secure Council deposits and returned \$4m to Councils by way of bonus payments over the last two financial years. Also over the past 2 years some \$3.6m has been made available to local government through the LGA by way of income tax equivalent payments to the State Government.

The LGFA is also in a critical stage of adjusting its business model in response to a widening gap between Council deposits and borrowing requirements. The stability and sound performance of LGFA brings major benefits to all Councils in SA.

The City of Norwood, Payneham and St Peters has nominated me again and I would be delighted to continue to serve Local Government in this capacity. I have taken the liberty of attaching my Resume and would appreciate your Council giving serious consideration to supporting my re-election.

Yours sincerely

A handwritten signature in black ink, appearing to read 'John Frogley', written in a cursive style.

John Frogley

## RÉSUMÉ FORM

NAME: John Wreford Frogley

AGE: 68

OCCUPATION: Semi-retired Company Director / Chartered Accountant

CURRENT EMPLOYER: Semi-retired

### QUALIFICATIONS:

Bachelor of Economics (Adelaide University)  
Chartered Accountant  
Recently retired Fellow - Australian Institute of Company Directors

CURRENT POSITION IN LOCAL GOVERNMENT: Councillor

NAME OF COUNCIL: City of Norwood Payneham & St Peters

PERIOD IN LOCAL GOVERNMENT: 10 years

OTHER COMMITTEES, BODIES OF LOCAL GOVERNMENT INVOLVEMENT:

PAST: • City of Norwood Payneham & St Peters:

Development Assessment Panel  
Business and Economic Development Committee  
CEO Performance Review Committee  
Payneham Rd Precinct Committee  
Board member -Eastside Business Enterprise Centre Inc  
Deputy Board Member –Waste Care SA

• South Australian Government:

Trustee, SA Superannuation Fund Investment Trust  
Director, Enterprise Investments Limited  
Director, various government commercial entities  
Secretary, Industries Development Committee (SA Parliament)  
Executive Director, Department of State Development

PRESENT: • Local Government Finance Authority of SA:

Deputy Chairman, Board of Trustees  
Chairman, Audit Committee

• City of Norwood Payneham & St Peters:

Strategic Planning and Development Policy Committee  
Chairman - Audit Committee •

CITY OF



MITCHAM

*Office of the Mayor  
Glenn Spear*

7<sup>th</sup> September 2016

Dear Mayor and Councillors

The City of Mitcham is once again pleased to nominate Cr. John Sanderson for a position on the Local Government Finance Authority (LGFA) Board.

Cr. Sanderson has been active in local government for twenty seven years and has a solid background in the skills and expertise required within the finance industry to represent and contribute to the LGFA Board.

Cr Sanderson has served on the LGFA Board for the past twenty-four years originally as a Deputy Trustee and elected by the local government community for the past twenty-one years. During this time the LGFA has achieved some outstanding results for the benefit of Councils across South Australia.

Cr Sanderson's Curriculum Vitae (CV) is attached to the voting papers for your information and he is willing and able to represent local government on the Board of the LGFA.

We would appreciate your Council's support for John's re-election.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Glenn Spear', with a stylized flourish underneath.

**Glenn Spear**  
MAYOR

Street Address:  
131 Belair Road  
Torrens Park SA 5062

Postal Address:  
PO Box 21  
Mitcham Shopping Centre  
Torrens Park SA 5062

Phone: (08) 8372 8867  
Fax: (08) 8372 8101  
Mobile: 0438 221 762  
gspear@mitchamcouncil.sa.gov.au  
www.mitchamcouncil.sa.gov.au



## **CORPORATE AND COMMUNITY SERVICES REPORT NO. 65/2016**

**SUBJECT: APPOINTMENT OF INDEPENDENT MEMBER OF COUNCIL'S AUDIT COMMITTEE**

**REF: AF11/863**

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The Director - Corporate Services reported:

As a result of the public advertisements for a replacement independent member of Council's Audit Committee, the following nominations were received by the closing date;

MISS VANESSA McDONALD

BRIEF RESUME OF APPLICATION:

- Mount Gambier based;
- Working in accounting and finance area for over 16 years;
- 8 years as an Auditor with Galpins;
- Established own accounting practice in 2007 and have assisted with preparations of Budgets and AFS for a number of local governments and not for profits over the past 9 years;
- Over the past 2 years assisted a number of Councils with their financial internal programs, developing policies and procedures to ensure legislative compliance;
- Holds a Bachelor of Commerce degree majoring in Finance and has been CPA qualified for 9 years gaining FCPA status in 2014.

MR M D (MICK) SYMONDS

BRIEF RESUME OF APPLICATION

- Sydney based;
- National/international consultant with an emphasis on fraud and corruption;
- Career in policing, NSW ICAC and own consultancy conducting compliance reviews with APEC, UN and other country's agencies;
- Previous experience with Anti-Corruption Branch of SAPOL, investigation division of NSW ICAC;
- Tertiary qualifications in law, fraud investigation, mediation and arbitration. Is a Certified Fraud Examiner and an internationally accredited expert in compliance.

Both nominations have impeccable credentials and vast experience albeit in differing professional capacities.

The recommendation presented relies on the significant financial and accounting experience and the fact that the nomination is locally based.

### **RECOMMENDATION**

- (a) the report be received;
- (b) Council accept the nomination of Vanessa McDonald as an independent member of the City of Mount Gambier Audit Committee, effective from the date of this resolution;

Corporate and Community Services Report No. 65/2016 cont'd...

A handwritten signature in black ink, appearing to be 'G. HUMPHRIES'.

**Grant HUMPHRIES**  
DIRECTOR - CORPORATE SERVICES

Sighted:

A handwritten signature in black ink, appearing to be 'Mark McSHANE'.

**Mark McSHANE**  
CHIEF EXECUTIVE OFFICER

8<sup>th</sup> September, 2016  
FM