



Reference: AF11/861 MJT

4th February, 2015

MEMBERS

NOTICE is hereby given that the Corporate and Community Services Committee will meet in the following Meeting Room on the day, date and time as follows:

Corporate and Community Services Committee
(Committee Room - Level 4):

Monday, 9th February, 2015 at 5.30 p.m.

An agenda for the meeting is enclosed herewith.

Mark McSHANE
CHIEF EXECUTIVE OFFICER

CORPORATE AND COMMUNITY SERVICES COMMITTEE

Meeting to be held on Monday, 9th February, 2015 at 5.30 p.m.

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4. CORPORATE AND COMMUNITY SERVICES REPORT NO. 09/2015 – Strategic Plan/Corporate Plan, Achievement of Key Performance Indicators Quarterly Report, December, 2014
5. CORPORATE AND COMMUNITY SERVICES REPORT NO. 10/2015 – Economic Development – China Engagement Strategy
6. CORPORATE AND COMMUNITY SERVICES REPORT NO. 11/2015 – Budget Update as at 31st December, 2014
7. CORPORATE AND COMMUNITY SERVICES REPORT NO. 12/2015 – Housing and Local Government in the 21st Century
8. CORPORATE AND COMMUNITY SERVICES REPORT NO. 13/2015 – Limestone Coast Regional Trials Master Plan
9. CORPORATE AND COMMUNITY SERVICES REPORT NO. 14/2015 – Records Management – Elected Member Records/Emails

MOTIONS WITH NOTICE

MOTIONS WITHOUT NOTICE

CORPORATE AND COMMUNITY SERVICES COMMITTEE

Meeting to be held at the Committee Room, Level 4, Civic Centre, 10 Watson Terrace, Mount Gambier on Monday 9th February, 2015 at 5.30 p.m.

AGENDA

PRESENT: Cr M Lovett, Cr J Lynagh, Cr S Meziniec, Cr H Persello

APPOINTMENT OF ACTING
PRESIDING MEMBER:

moved that be appointed as Acting
Presiding Member.

seconded

COUNCIL OFFICERS:

Chief Executive Officer, Mark McShane
Director - Corporate Services, Grant Humphries
Manager Governance and Property, Michael McCarthy
Finance Manager, Gary Button
Manager Community Services and Development, Barbara Cernovskis
Administration Officer – Executive Support, Fiona McGregor

COUNCIL MEMBERS
AS OBSERVERS:

WE ACKNOWLEDGE THE BOANDIK PEOPLES AS THE TRADITIONAL CUSTODIANS OF THE LAND WHERE WE MEET TODAY. WE RESPECT THEIR SPIRITUAL RELATIONSHIP WITH THE LAND AND RECOGNISE THE DEEP FEELINGS OF ATTACHMENT OUR INDIGENOUS PEOPLES HAVE WITH THIS LAND.

APOLOGY:

moved that the apology from Cr Perryman be
received.

seconded

MINUTES:

moved that the minutes of the previous meeting
held 20th January, 2015 be taken as read and confirmed.

seconded

QUESTIONS:

(a) With Notice - Nil received

(b) Without Notice -

1. FINANCIAL STATEMENT – as at 31st January, 2015

Goal: Governance

Strategic Objective: Demonstrate innovative and responsive organisational
governance.

moved it be recommended the financial statement as at 31st January,
2015 be received.

seconded

2. FINANCIAL MANAGEMENT - Budgeting - Annual Business Plan and Budget Consultation 2015/16 Financial Year – Ref. AF14/427

Goal: Governance

Strategic Objective: Demonstrate innovative and responsive organisational governance.

The Director - Corporate Services reported:

- (a) In accordance with Section 123 of the Local Government Act 1999, the following Program leading up to the adoption of Annual Business Plan and Budget for 2015/2016 is proposed (actual dates to be confirmed):

Date (2015)	Description
March/April	Members Budget Workshops/Briefing(s) (actual dates to be confirmed).
by 30 th April	Draft Business Plan and Budget released for public comment.
by 31 st May	Public submissions on draft Business Plan and Budget close.
early June	First Special (public) Meeting to hear any public submissions and to discuss the draft Business Plan and Budget.
mid June	Second Special (public) Meeting to be held to discuss/finalise the draft Business Plan and Budget (if required).
late June/July	Special Council meeting to be held to finalise and endorse draft Business Plan and Budget (if required).
24 th July	Last date for finalisation/distribution of first quarterly rate notice and distribution of summary Annual Business Plan.
11 th September	First quarterly rate installment final payment date.

moved it be recommended:

- (a) the report be received;
- (b) the Draft 2015/2016 Annual Business Plan and Budget Program be endorsed by Council.

seconded

3. CORPORATE AND COMMUNITY SERVICES REPORT NO. 08/2015 - Council Fees and Charges Review 2015/2016 - Ref. AF11/2289

Goal: Governance

Strategic Objective: Evaluate the effectiveness of all service delivery initiatives against the returns and/or benefits to the community.

moved it be recommended:

- (a) Corporate and Community Services Report No. 8/2015 be received;
- (b) Council adopt all recommended fees and charges identified in the "Schedule of Fees and Charges – 2015/2016 Financial Year" as presented in Corporate and Community Services Report No. 8/2015 notwithstanding that;

Corporate and Community Services Committee Agenda, Monday 9th February, 2015 cont'd...

- (i) other than those fees and charges that are identified as having specific commencement or review dates, all fees and charges in the "Schedule of Fees and Charges – 2015/2016 Financial Year" will come into effect on 1st July 2015.
- (ii) Council may see fit to amend any fee or charge as circumstances change or arise.
- (iii) the approval of Dog and Cat Management Board is required in relation to Council's application for revised dog registration fees for the 2015/2016 financial year.

seconded

4. CORPORATE AND COMMUNITY SERVICES REPORT NO. 09/2015 - Strategic Plan/Corporate Plan, Achievement of Key Performance Indicators Quarterly Report, December 2014 - Ref. AF11/1790

Goal: Governance

Strategy Objective: Demonstrate innovative and responsive organizational governance

moved it be recommended:

- (a) Corporate and Community Services Report No. 09/2015 and the December 2014 Quarterly Summary KPI report be received and endorsed by Council.

seconded

5. CORPORATE AND COMMUNITY SERVICES REPORT NO. 10/2015 - Economic Development - China Engagement Strategy - Ref. AF13/306

Goal: Securing Economic Prosperity

Strategy Objective: Foster the expansion of commerce and industry in a sustainable manner, considering industry, employment and climate change impacts, and enhance our positioning as the major centre for the region.

moved it be recommended:

- (a) Corporate and Community Services Report No. 10/2015 be received;
- (b) Council participate in the State Government, Local Government and Business delegation to China in May 2015 and authorise the attendance of the Mayor and Chief Executive Officer with expenditure provided by "China Links Strategy" 2015/2015 Budget Acc. 6002.0219.

seconded

6. CORPORATE AND COMMUNITY SERVICES REPORT NO. 11/2015 - Budget Update as at 31st December, 2014 – Ref. AF13/457

Goal: Governance

Strategic Objective: Demonstrate innovative and responsive organisational governance

moved it be recommended:

- (a) Corporate and Community Services Report No. 11/2015 be received;
- (b) the Budget Update as at 31st December, 2015 as presented with this Report be adopted by Council with all amendments to be made to the 2014/2015 Council Budget.

seconded

7. CORPORATE AND COMMUNITY SERVICES REPORT NO. 12/2015 - Housing and Local Government in the 21st Century - Ref. AF13/125

Goal: Building Communities

- Strategy:*
- (i) *Strive for an increase in services and facilities to ensure the community has equitable access and that the identified needs of the community are met.*
 - (ii) *Encourage the development of community facilities and infrastructure, community events and active and safe community spaces through direct support, seeking funding facilitation etc.*

Goal: Securing Economic Prosperity

- Strategies:*
- (i) *Provide infrastructure and facilities that contribute to Mount Gambier being able to enhance its economic base and quality of life.*
 - (ii) *Develop and implement a dynamic planning process to meet emerging economic, social and environmental conditions.*

Goal: Diversity

- Strategies:*
- (i) *Engage with Federal and State Governments and other agencies to provide resources to meet the needs of diverse groups in our community.*
 - (ii) *Consider the needs of all community groups in developing projects, services and infrastructure (public or privately owned).*

Goal: Environment

- Strategy:*
- (i) *Plan and implement infrastructure to protect and enhance the natural and built environment, including in response to climate change influences.*
 - (ii) *Support initiatives that value and preserve our unique environment and contribute to environmental sustainability.*
 - (iii) *Support the preservation and enhancement of the City's unique natural and built heritage for future generations.*

moved it be recommended:

- (a) Corporate and Community Services Report No. 12/2015 be received;
- (b) Council supports in principle the Housing and Local Government Study and refers the matter to the 2015/2016 budget for consideration.

seconded

8. CORPORATE AND COMMUNITY SERVICES REPORT NO. 13/2015 – Limestone Coast Regional Trails Master Plan - Ref. AF13/353

Goal: Securing Economic Prosperity

Strategic Objective: Support the development of our local economy, our unique local experiences and our capacity to grow visitation to our City.

Goal: Environment

Strategic Objective: Support initiatives that value and preserve our unique environment and contribute to environmental sustainability.

moved it be recommended:

- (a) Corporate and Community Services Report No. 13/2015 be received;
- (b) Council support in principle the draft Regional Trails Master Plan;
- (c) Council appoint a representative to the Limestone Coast Trails Implementation Group to support the development of an agreed method of implementation.

seconded

9. CORPORATE AND COMMUNITY SERVICES REPORT NO. 14/2015 – Records Management – Elected Member Records/Emails - Ref. AF11/2455

Goal: Governance

Strategic Objective: Demonstrate innovative and responsive organisational governance.

moved it be recommended:

- (a) Corporate and Community Services Report No. 14/2015 be received;
- (b) The Administration continuously review and enhance Council's policy, procedures and practices to ensure legislative compliance and leading/best practice where practicable.

seconded

MOTIONS WITH NOTICE

MOTIONS WITHOUT NOTICE

Meeting closed at p.m.

MJT

FINANCIAL STATEMENT - Monthly Bank Reconciliation

as at 31/12/2014 \$	<u>GENERAL ACCOUNT (Westpac)</u>	as at 31/01/2015 \$
663,711.40 CR	OPENING BALANCE	150,793.85 CR
2,369,347.74	<u>PLUS</u> Receipts -	
364,550.67	Rates & Arrears	448,133.46
-	General	601,081.65
400,000.00	Receipt of Cash Advance Funds	
-	Transfer from CAD Loan 103	1,000,000.00
0.00	Transfer from Investment Funds	0.00
3,133,898.41	Transfer from Reserve Funds	-
		<u>2,049,215.11</u>
3,797,609.81 CR		2,200,008.96 CR
(655,457.95)	<u>LESS</u> Direct Debits to Bank Account -	
-	Payroll - 2 Pays processed in January (09/01 & 23/01)	(640,512.62)
-	Sundry	-
(943,843.70)	Transfer to Investment Funds	-
(1,599,301.65)	Transfer to CAD Loan 103	-
		<u>(640,512.62)</u>
2,198,308.16 CR		1,559,496.34 CR
(2,047,514.31)	<u>LESS</u> Expenditure Statement - \$	(1,300,602.18)
<u>\$150,793.85</u> CR	<u>CASH BALANCE</u>	<u>\$258,894.16</u> CR

BANK RECONCILIATION

213,830.55 CR	Balance as per Bank Statement	259,576.04 CR
-	<u>PLUS</u> Deposits not yet credited	14,724.36
(59,351.22)	<u>LESS</u> Deposits not yet reconciled	(10,595.72)
-	<u>LESS</u> Deposits not yet updated	0.00
-	<u>PLUS</u> Payments not yet reconciled	
154,479.33 CR		<u>263,704.68</u> CR
(3,685.48)	<u>LESS</u> Unpresented Cheques & EFT's	(4,810.52)
<u>\$150,793.85</u> CR	<u>CASH BALANCE</u>	<u>\$258,894.16</u> CR

Current Interest Rate on Bank Account Balance is 0.01%

LGFA CAD LOAN 103

(943,843.70) DR	OPENING BALANCE	(400,000.00) DR
943,843.70	<u>PLUS</u> Deposits	0.00
(400,000.00)	<u>LESS</u> Withdrawals (Transfer to General Account)	(1,000,000.00)
-	Sundry	-
<u>\$ (400,000.00)</u> DR	<u>CASH BALANCE</u>	<u>(1,400,000.00)</u> DR

Current Interest Rate on CAD Loan Balance is 4.75%

as at 31/12/2014 \$	<u>FINANCIAL STATEMENT continued.....</u>	as at 31/01/2015 \$
	<u>INVESTMENT FUNDS (Local Government Finance Authority)</u>	
- CR	Opening Balance	0.00 CR
-	<u>PLUS</u> Deposits	325.47
-	<u>PLUS</u> Accrued interest	
-	<u>LESS</u> Withdrawals (Transfer to Westpac)	-
-	Withdrawals (Transfer to CAD Loan 103)	-
<u>\$0.00</u> CR	CLOSING BALANCE	<u>\$325.47</u> CR

	<u>DOWNSTREAM DRAINAGE FUNDS (Local Government Finance Authority)</u>	
171,323.16 CR	OPENING BALANCE	171,323.16 CR
-	<u>PLUS</u> Deposits	0.00
-	<u>LESS</u> Withdrawals	0.00
<u>\$171,323.16</u> CR	CLOSING BALANCE	<u>171,323.16</u> CR

INVESTMENT OF FUNDS

Investment Funds - all invested - 'At Call' at	2.50%
Reserve Funds - all invested - '90 Days' at	2.95%

as at 31/12/2014 \$	<u>LOAN FUNDS OWING (Local Government Finance Authority)</u>	as at 31/01/2015 \$
Opening Bal	Loan Purpose	Closing Bal
23,776.98	094 Old Gaol/TAFE/Reidy Pk	0.00
144,359.28	101 RSL Bowls - Artificial Rink	144,359.28
3,318,764.61	102 Library	3,318,764.61
400,000.00	103 CAD - Variable Int Only	1,400,000.00
0.00	104 CAD - Variable Int Only	0.00
<u>\$3,886,900.87</u> DR	Interest Rate	<u>\$4,863,123.89</u> DR
	Maturity Date	

Prepared by:



.....
Finance Manager

Reviewed by:



.....
Chief Executive Officer

CORPORATE AND COMMUNITY SERVICES REPORT NO. 8/2015

SUBJECT: COUNCIL FEES AND CHARGES REVIEW 2015/2016

REF: AF11/2289

Goal: Governance
Strategic Objective: Evaluate the effectiveness of all service delivery initiatives against the returns and/or benefits to the community.

Local Government Act

Section 188 of the Local Government Act provides the authority for Councils to impose fees and charges.

Section 188 further provides *"the Council must keep a list of fees and charges imposed under this section on public display (during ordinary office hours) at the principal office of the Council."*

and

"If a Council fixes a fee or charge under this section, or varies a fee or charge under this section the Council must up date the list of fees and charges and take reasonable steps to bring the fee or charge, or the variation of the fee or charge, to the notice of persons who may be affected."

Council Fees and Charges Review 2015/2016

Following the introduction of the GST legislation in 2000, the LGA developed guidelines including a "model schedule" of local government fees and charges and recommends the adoption of this standardized format by all Councils in the interests of consistency across the local government sector.

Council's review of fees and charges for 2015/2016 has now been completed having regard to the provisions of the Local Government Act as well as the Fees and Charges guidelines.

The fees and charges review has continued to adopt the model format recommended in the guidelines.

In completing the current Review, account has also been taken of the previous Council resolution ie. "where practical, Council endeavour to increase fees and charges, on an annual basis, by the ruling, consumer price index percentage."

For the current Review, the following matters in particular are highlighted;

Dog Registration Fees - the fees proposed in the schedule. Any variation in fees must be approved by the Dog and Cat Management Board to whom application will be made.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 8/2015 be received;
- (b) Council adopt all recommended fees and charges identified in the "Schedule of Fees and Charges – 2015/2016 Financial Year" as presented in Corporate and Community Services Report No. 8/2015 notwithstanding that;

Corporate and Community Services Report No. 8/2015 cont'd...

- (i) other than those fees and charges that are identified as having specific commencement or review dates, all fees and charges in the "Schedule of Fees and Charges – 2015/2016 Financial Year" will come into effect on 1st July 2015.
- (ii) Council may see fit to amend any fee or charge as circumstances change or arise.
- (iii) the approval of Dog and Cat Management Board is required in relation to Council's application for revised dog registration fees for the 2015/2016 financial year.



Grant HUMPHRIES
DIRECTOR - CORPORATE SERVICES

Sighted:



Mark McSHANE
CHIEF EXECUTIVE OFFICER

22nd January, 2015
FM

CITY OF MOUNT GAMBIER



SCHEDULE OF FEES AND CHARGES

2015/2016 FINANCIAL YEAR

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COMMUNITY SERVICES

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Hire Buildings	City Hall See Page No. 6 Facilities Hire - Council Chambers/Reception Area Full Day - Inc tea/coffee Half Day - Inc tea/coffee Committee Room Full Day - Inc tea/coffee Half Day - Inc tea/coffee Library (for commercial hires) Multi Function room (all facilities) Full Day Half Day Multi Function room (kitchen part only) Full Day	Taxable			
			\$412.00	\$415.00	
			\$280.00	\$280.00	
			\$217.00	\$220.00	
			\$155.00	\$155.00	
			-	\$150.00	
			-	\$80.00	
			-	\$90.00	
			-	\$50.00	
Hire Recreation	Lease, hire or rental (including long term rental) of sports Rental (Council maintained land) Blue Lake BMX Club - Hastings Cunningham Reserve Blue Lake Obedience Dog Club - Hastings Cunningham Reserve MtG Cycling & Triathlon Club - Blue Lake Sports Park Lower South East Hockey Association - Blue Lake Sports Park Mount Gambier & District Baseball League - Blue Lake Mount Gambier & District Cricket Association - Blue Lake Sports Park - Frew Park - Gladigau Reserve - Marist Park - Reidy Park - McDonald Park Mount Gambier Softball Association - Blue Lake Sports Park North Gambier Football Club - Vansittart Park (2015 Football Season)	Taxable	Add GST to amounts		
			\$500.00	\$500.00	All fees GST exc.
			\$500.00	\$500.00	
			\$1,700.00	\$1,800.00	
			\$6,700.00	\$7,000.00	
			\$7,400.00	\$7,800.00	
			\$1,200.00	\$1,200.00	
			\$2,500.00	\$2,700.00	
			Nil		
			\$1,300.00	\$1,400.00	
			\$1,200.00	\$1,200.00	
				\$900.00	
			\$5,300.00	\$5,700.00	
			\$19,200.00	\$19,400.00	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
	<p>Licence Agreements Reidy Park Oval (Education Dept) Centenary Tower (GTFP) Marist Park (Tenison College)</p> <p>Lease Fee (Council Policy)</p> <p>Is the "declared" figure per annum plus GST The "declared" figure is the annual lease fee that Council resolves at the commencement of each financial year.</p> <p>All subsequent years of the lease then the "declared" annual fee be increased (or decreased) by the overall percentage rate increase (or decrease) that Council adopts for each financial year on a compounding calculation plus GST</p> <p>Lease Fee - Policy R210 - As per the above, the declared lease fee for the 2014/15 financial year is \$400 (+ GST), calculated as follows - \$385 + 4.8%</p>		<p>Council Policy Council Policy Council Policy Council Policy - to be revised July 2014</p>	<p>Council Policy - to be revised July 2015</p>	<p>Review in July 2015</p>
Library fines	Lost/replacement cards & items, overdue books,	Not subject to GST			
Library fees	<p>Photocopying - A4 BW</p> <ul style="list-style-type: none"> - A4 BW (double sided) - A4 Colour - A4 Colour (double sided) - A3 BW - A3 BW (double sided) - A3 Colour - A3 Colour (double sided) <p>Faxing</p> <p>Sale of Memory Sticks</p> <p>Material replacement charges</p> <p>Library Bags</p> <p>Sale of headphones</p> <p>Laminating</p> <p>A4</p> <p>A3</p>	Taxable	<p>\$0.20 per page \$0.30 per page \$0.60 per page \$1.50 per page \$0.30 per page \$0.50 per page \$2.00 per page \$4.00 per page \$1.00 per page \$1.70 per disc purchase cost \$1.00 - - -</p>	<p>\$0.20 per page \$0.30 per page \$0.60 per page \$1.20 per page \$0.30 per page \$0.50 per page \$1.20 per page \$2.40 per page \$1.00 per page \$7.00 each purchase cost \$1.00 \$4.00 each \$2.00 each \$4.00 each</p>	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Office - Duplicate Photographs	Local History Photos Photocopying	Taxable	A4 \$0.30 per page A3 \$0.50 per page \$5.00 per page \$3.00 per page	A4 \$0.30 per page A3 \$0.50 per page \$5.00 per page \$3.00 per page	
The Les Hill Photographic Collection	A4 laser printed/photo quality A4 laser printed/paper quality Provision of image to disk (inc. disk cost) (i) Study/Research/Community Use - 1 to 4 images - 4+ images - (20 max)		\$5.00 \$10.00 \$20 per image	\$5.00 \$20.00 \$20 per image	
Recreation & Swimming Centre	(ii) Commercial Use (Refer Council Policy H125 - Copyright) Swimming pool patronage including for lessons and for spectators, use of spas, saunas, lockers & creches	Taxable	(to be determined)	(to be determined)	Aquatic Centre Committee to determine new years fees in May/June of each year
	Adult Child Spectator Family Pensioner Lap Swimmers Water Polo/Fitness Vouchers/-Adult 10 Visits - Pensioner - Child Season Pass - Adult - Pensioner - Child Family - 1-2 Adults/2 Children - 1 Adults/3 Children - 2 Adults/3 Children - 1 Adults/4 Children - 2 Adults/4 Children - 2 Adults/5 Children		\$5.80 \$4.70 \$3.00 \$20.00 \$4.70 \$5.00 \$5.00 \$49.00 \$42.00 \$42.00 \$215.00 \$170.00 \$230.00 \$490.00 \$520.00 \$550.00 \$580.00 \$610.00 \$670.00		
Tourism	"The Lady Nelson" - Admittance Fees Adults Children (under 15 years) Seniors/Concessions Family (2A + 4CH) Students School Groups (per student/supervisors free of charge) Adult Groups	Taxable	\$4.00 \$2.00 \$2.00 \$10.00 \$2.00 \$1.00 \$2.00	\$5.00 \$3.00 \$3.00 \$15.00 \$3.00 \$2.00 \$3.00	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
City Hall Hire	<u>Reception Area</u> - Part Day (6 or 3 hours) - Full Day <u>Hall</u> - Part Day (6 or 3 hours) - Full Day <u>All Facilities</u> - Part Day (6 or 3 hours) - All Day <u>Kitchen</u>		\$205.00/\$120.00 \$350.00 \$225.00/\$155.00 \$360.00 \$410.00/\$255.00 \$670.00 \$85.00/\$50.00	\$210.00/\$120.00 \$360.00 \$230.00/\$160.00 \$370.00 \$420.00/\$260.00 \$680.00 \$85.00/\$50.00	All Fees Inc. GST
Main Corner	<u>Foyer</u> - Part Day - Full Day <u>Balcony</u> - Part Day (6 or 3 hours) - Full Day <u>Kings Floor</u> - Part Day - All Day <u>Dress Circle</u> - Part Day (6 or 3 hours) - Full Day <u>All Facilities</u> - Part Day - Full Day		\$235.00 \$390.00 \$215.00/\$125.00 \$350.00 \$225.00 \$360.00 \$330.00/\$205.00 \$615.00 \$925.00 \$1,650.00	\$240.00 \$400.00 \$220.00/\$130.00 \$360.00 \$230.00 \$370.00 \$340.00/\$210.00 \$630.00 \$950.00 \$1,690.00	All Fees Inc. GST
Main Corner/ City Hall	<u>All Facilities</u> - Part Day - Full Day		\$1,450.00 \$2,350.00	\$1,100.00 \$1,900.00	All Fees Inc. GST <i>Institute Facilities now not included</i>

DEVELOPMENT

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Construction Industry Training Levy	Levy collected to fund training in the building & construction industry. (Where estimated value of work exceeds \$15,000)	Exempt	0.25% of Construction Costs		Statutory
Advertising	Advertising in newspaper as required under the Development Act (Category 3)	Taxable	Admin \$80 Adv. \$90 Total \$170 (inc GST)	Admin \$82 Adv. \$93 Total \$174 (inc GST)	
Lodgement fees	Lodgement fees under the Development Act	Exempt			Statutory
Land division fee	Land division fee under the Development Act	Exempt			Statutory
Building rules fees	Building rules fees under the Development Act	Taxable			Statutory
Development Act	Development plan assessment fee	Exempt			Statutory
Public Notification Fee (category 2 & 3)	Public Notification Fee (category 2 & 3) under the Development Act	Exempt			Statutory
Referral fees	Referral fees under the Development Act	Exempt			Statutory
Certificate of Approval Fee	Certificate of Approval Fee under the Development Act	Exempt			Statutory
Consent to Development at Variance with Building Rules	Consent to Development at Variance with Building Rules under the Development Act	Taxable			Statutory
Non-complying Development Fee	Non-complying Development Fee under the Development Act	Exempt			Statutory
Application for assignment of classification of a building	Application for assignment of, or change in, classification of a building under the Development Act	Taxable			Statutory
Certificate of Occupancy Fee	Certificate of Occupancy Fee under the Development Act	Taxable			Statutory
Application for issue of Schedule of Essential Safety Provisions	Application for issue of Schedule of Essential Safety Provisions under the Development Act	Taxable			Statutory

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Referral to Building Rules Assessment Commission	Referral to Building Rules Assessment Commission under the Development Act	Exempt			Statutory
Statement of Requirements Fee	Statement of Requirements Fee under the Development Act	Exempt			Statutory
Land Management Agreements	Registration of Copy of	Exempt			Statutory
Application to extend	consent or approval under R.48	Exempt			Statutory
Open space contributions	S.50 (1) (d) and (7) land division contributions	Exempt			Statutory
Development Application Searches	Refer to Information Services on page 14				

ENVIRONMENT

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Dog Control	Impounding & dog destruction	Exempt			Statutory
Dog Expiations	Dog nuisance, attack, harassment, injury, wandering, presence in schools, shops & other areas, failure to register, display registration disc, advice of change of address or owner, muzzle, leash, desex, remove faeces	Exempt			Statutory
Dog Registration	Annual Registration fee (R) Rebate/Fee for desexed dog (D) Rebate/Fee for microchipped dog (M) Rebate/Fee for trained dog (T) Fee for desexed & microchipped dog Fee for desexed and trained dog Fee for desexed, microchipped + trained dog Fee for microchipped and trained dog Fee for guide, hearing and disability dog In addition, Council may apply for Discount for concession card holder Fee for working dog Fee for greyhound Fee for business registration (per dog or business) Fee for transfer of registration Fee for replacement disc Fee for late registrations Fee for impound Fee for daily holding at pound Discount for partial year registration Other applicable fees	Exempt	\$46.00 40% \$27.60 20% \$36.80 20% \$36.80 R-(D+M%) \$18.40 R-(D+T%) \$18.40 R-(D+M+T%) \$9.20 R-(M+T%) \$27.60 No Fee 50% \$16.00 \$20.00 \$46.00 \$4.00 \$4.00 \$14.00 \$44.00 \$20.00 50% -	\$47.00 \$28.20 37.6 \$37.60 \$18.80 \$18.80 \$9.40 \$28.20 No Fee 50% \$16.00 \$21.00 \$47.00 \$4.00 \$4.00 \$15.00 \$45.00 \$21.00 50% -	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Expiations – Burning	Fines & expiations in relation to burning, burning out of hours & burning particular material	Not subject to GST (no supply)	Statutory	Statutory	
Expiations - By Laws	Fines & expiations in relation to Council by-laws	Not subject to GST (no supply)	\$64.00	\$65.00	
Expiations – Littering	Fines & expiations in relation to littering	Not subject to GST (no supply)	Statutory	Statutory	
Expiations – Parking	Fines & expiations in relation to stopping & parking of motor vehicles, double parking & obstruction of access	Not subject to GST (no supply)	Statutory	Statutory	
Expiations	Reminder Notice fees	Not subject to GST (no supply)	Statutory	Statutory	
Expiations	Enforcement Warning Notices	Not subject to GST (no supply)	Statutory	Statutory	
Impounding of Vehicles	Removal Storage Search Fees Notification to owner Advertising/Tendering Auctioneers Charge (if applicable) Any other charges Special overtime only for Council Officers (if applicable) in Council Officer's wages during normal time Administrative charge	Exempt	Actual towing charge by contractor \$82.00 per week or part thereof actual cost \$43.00 actual cost actual cost actual cost actual cost no charge \$76.00	Actual towing charge by contractor \$84.00 per week or part thereof actual cost \$44.00 actual cost actual cost actual cost actual cost no charge \$78.00	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Removal of Property	<u>Shopping Trolleys, Pedal Cycles</u> Removal Storage <u>Signboards and Other Objects</u> Removal Storage	Exempt	\$43.00 \$7.00 per day or part thereof for each trolley, \$43.00 \$7.00 per day or part thereof for each signboard or other object	\$44.00 \$8.00 per day or part thereof for each trolley, \$44.00 \$8.00 per day or part thereof for each signboard or other object	

HEALTH SERVICES

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014		NOTES
Provision of Food Safe Handling Kits & Videos	Provision of Food Safe Handling Kits & Videos Food Safe Revisions Kits	Taxable	\$144.00 \$77.00	\$147.00 \$79.00	
Food Act Fees	Food Safety Auditors Inspection Fees Sale of Meat	Taxable Taxable Taxable	Statutory Statutory Statutory	Statutory Statutory Statutory	
Supported Residential Facilities	Application & licence fees including renewals & transfers for Supported Residence Fines & expiations in relation to the <i>Supported Residential Facilities Act</i>	Exempt Not subject to GST (no supply)	Statutory Statutory	Statutory Statutory	
Public Health Act	(Legionella) - Application/inspection Fees	Exempt	Statutory	Statutory	
Public Health Act	(Wastewater) - Application/inspection Fees	Exempt	Statutory	Statutory	

INFORMATION SERVICES

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Council Documents	Access to Meetings and Documents - Code of Practice	Exempt	20c per sheet	20c per sheet	Reviewed with F.O.I. Statement
	Annual Financial Statements		20c per sheet	20c per sheet	
	Annual Report		Free of charge	Free of charge	
	Annual Business Plan (Draft)		20c per sheet	20c per sheet	
	Annual Business Plan and Budget		20c per sheet	20c per sheet	
	Annual Business Plan (Summary)		Free of charge	Free of charge	
	Assessment Record		20c per sheet	20c per sheet	
	Changes to a Council Rating System Report		Free of charge	Free of charge	
	Code of Conduct - Elected Members Policy		20c per sheet	20c per sheet	
	Code of Conduct - Employees Policy		20c per sheet	20c per sheet	
	Contracts and Tenders Policy		20c per sheet	20c per sheet	
	Council Agenda and Minutes		20c per sheet	20c per sheet	
	Council By-Laws		20c per sheet	20c per sheet	
	Delegations Register		20c per sheet	20c per sheet	
	Development Applications by Consent		20c per sheet	20c per sheet	
	Development Application Registers		20c per sheet	20c per sheet	
	Development Assessment Panel, Agenda and Minutes		20c per sheet	20c per sheet	
	Dog Register		20c per sheet	20c per sheet	
	Elected Members Allowances and Support Policy		20c per sheet	20c per sheet	
	Election Campaign Donations Returns		20c per sheet	20c per sheet	
	Information Statement for F.O.I.		20c per sheet	20c per sheet	
	Internal Review of Council Decisions Procedure		20c per sheet	20c per sheet	
	Members Conflict of Interest Guidelines		20c per sheet	20c per sheet	
	Notice of Meetings (Council/Committees/Panel)		20c per sheet	20c per sheet	
	Order Making Policy		20c per sheet	20c per sheet	
	Parking Register		20c per sheet	20c per sheet	
	Policy Manual		20c per sheet	20c per sheet	
	Public Consultation Policy		20c per sheet	20c per sheet	
	Rate Rebates Report		20c per sheet	20c per sheet	
	Rating Policy		20c per sheet	20c per sheet	
	Register of Annual Fees and Charges Levied by Council		20c per sheet	20c per sheet	
	Register of Community Land		20c per sheet	20c per sheet	
	Register of Employee's Salaries, Wages and Benefits		\$2.00 per entry	\$2.00 per entry	
	Register of Members Allowances and Benefits		\$2.00 per entry	\$2.00 per entry	
	Register of Members Interests		20c per sheet	20c per sheet	
	Register of Officer Interests		20c per sheet	20c per sheet	
	Register of Public Roads		20c per sheet	20c per sheet	
	Risk Management Identification Register		20c per sheet	20c per sheet	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Council Documents continued...	Standing and Community Committee Agendas and Minutes Statutory Resolutions and Statutory Appointments Register Strategic Management Plan - Future Directions 2002-2006 Supplementary Development Plans (previously on exhibition) Voters Roll	Exempt	20c per sheet 20c per sheet Free of charge 20c per sheet 20c per sheet	20c per sheet 20c per sheet Free of charge 20c per sheet 20c per sheet	
Freedom of Information	Application, access and review in relation to Council documents	Exempt	Statutory	Statutory	
Property Searches	Rate searches (section 7 & 187), certificates of liability & extracts from assessment book	Exempt	Statutory	Statutory	
Development Application Searches	Building or Planning documents - search/copy of (refer to Council Policy D160)	Taxable	\$31 Initial Fee (2 hours) \$44 per hour thereafter plus \$0.20c per page : A4 \$0.50 per page : A3 \$17.00 per A1 or \$14.00 per A2 plan	\$32 Initial Fee (2 hours) \$45 per hour thereafter plus \$0.20c per page : A4 \$0.50 per page : A3 \$17.00 per A1 or \$14.00 per A2 plan	Fee includes GST
Voters Roll	Supply of to candidates for election	Taxable	(1) combined rolls free of charge or as per photocopying fee structure	(1) combined rolls free of charge or as per photocopying fee structure	Statutory

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES		
Plan Printing	Plain Paper Plots - Black & White	Taxable			Quotes required for printing over 50 pages.		
	Size B1 1-10 pages		\$7.00	\$7.00			
	11-20 pages		\$6.00	\$6.00			
	21-50 pages		\$6.00	\$6.00			
	Size A0 1-10 pages		\$8.00	\$8.00			
	11-20 pages		\$7.00	\$7.00			
	21-50 pages		\$7.00	\$7.00			
	Size A1 1-10 pages		\$6.00	\$6.00			
	11-20 pages		\$5.00	\$5.00			
	21-50 pages		\$5.00	\$5.00			
	Size A2 1-10 pages		\$5.00	\$5.00			
	11-20 pages		\$5.00	\$5.00			
	21-50 pages		\$4.00	\$4.00			
	Size A3 1-10 pages		\$4.00	\$4.00			
	11-20 pages		\$3.00	\$3.00			
	21-50 pages		\$3.00	\$3.00			
	Plain Paper Plots - Colour (Line Drawing)						
	Size B1 1-10 pages		\$20.00	\$20.00			
	11-20 pages		\$17.00	\$17.00			
	21-50 pages		\$15.00	\$15.00			
	Size A0 1-10 pages		\$23.00	\$23.00			
	11-20 pages		\$20.00	\$20.00			
	21-50 pages		\$17.00	\$17.00			
	Size A1 1-10 pages		\$17.00	\$17.00			
	11-20 pages		\$15.00	\$15.00			
	21-50 pages		\$12.00	\$12.00			
	Size A2 1-10 pages		\$15.00	\$15.00			
	11-20 pages		\$12.00	\$12.00			
	21-50 pages		\$9.00	\$9.00			
	Size A3 1-10 pages		\$7.00	\$7.00			
	11-20 pages		\$6.00	\$6.00			
	21-50 pages		\$5.00	\$5.00			
	Plain Paper Plots - Colour (Fill Drawing)						
	Size B1 1-10 pages		\$23.00	\$23.00			
	11-20 pages		\$23.00	\$23.00			
	21-50 pages		\$20.00	\$20.00			
	Size A0 1-10 pages		\$28.00	\$28.00			
	11-20 pages		\$25.00	\$25.00			
	21-50 pages		\$23.00	\$23.00			
	Size A1 1-10 pages		\$23.00	\$23.00			
	11-20 pages		\$20.00	\$20.00			
	21-50 pages		\$17.00	\$17.00			

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Plan Printing continued...	Plain Paper Plots - Colour (Fill Drawing) continued...	Taxable			Quotes required for printing over 50 pages.
	Size A2 1-10 pages		\$17.00	\$17.00	
	11-20 pages		\$14.00	\$14.00	
	21-50 pages		\$12.00	\$12.00	
	Size A3 1-10 pages		\$9.00	\$9.00	
	11-20 pages		\$7.00	\$7.00	
	21-50 pages		\$6.00	\$6.00	
	Plain Paper Copies - Black and White				
	Size B1 1-10 pages		\$7.00	\$7.00	
	11-20 pages		\$7.00	\$7.00	
	21-50 pages		\$6.00	\$6.00	
	Size A0 1-10 pages		\$8.00	\$8.00	
	11-20 pages		\$8.00	\$8.00	
	21-50 pages		\$7.00	\$7.00	
	Size A1 1-10 pages		\$7.00	\$7.00	
	11-20 pages		\$7.00	\$7.00	
	21-50 pages		\$7.00	\$7.00	
	Size A2 1-10 pages		\$6.00	\$6.00	
	11-20 pages		\$6.00	\$6.00	
	21-50 pages		\$6.00	\$6.00	
Size A3 1-10 pages	\$4.00	\$4.00			
11-20 pages	\$3.00	\$3.00			
21-50 pages	\$3.00	\$3.00			

LICENCES AND PERMITS

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Diving	Diving Permits - per permit	Exempt	\$30.00	\$30.00	
Mobile Vendors	Permit for mobile ice cream & other food vendors	Exempt if raised under S188(1)(f) LGA Taxable if raised under S188(1)(a) LGA	\$720.00	\$755.00	
Outdoor Dining	<u>One Setting</u> (is up to) - 1 x table, 4 x chairs, 1x umbrella Additional chairs Additional tables Additional umbrellas	Exempt - raised under S188(1)(f) LGA	Fee is \$53 per annum per setting. Minimum charge is \$100.00 per annum \$12.00 per annum \$12.00 per annum \$12.00 per annum	Fee is \$54 per annum per setting. Minimum charge is \$100.00 per annum \$12.00 per annum \$12.00 per annum \$12.00 per annum	
Outdoor Displays	On footways (permit under LGA S.222)	S.222 LGA	\$53.00 per display unit	\$54.00 per display unit	GST applicable
Parking	Private Parking Areas Act Fees (When authorised by Council)	Exempt	Statutory	Statutory	
Road Closures	All applications and consents (inc. advertising fees charged) in relation to temporary road closures.	Exempt	Nil	Nil	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Taxi & Hire Car	Taxi Licence - first issue Taxi Licence - renewal Transfer of the holder of a taxi or hire-car licence Transfer of a taxi or hire-car licence between vehicles Leasing Licence - per annum or part thereof	Exempt	By Public Tender \$485.00 \$68.00 \$68.00 \$68.00	By Public Tender \$485.00 \$68.00 \$68.00 \$68.00	
Taxi Fees	Metered Fares Flag Fall - Tariff 1 7am - 7pm on any day - Tariff 2 7am - 7am on any day The above tariff being charged shall be indicated within the taxi cab by a method approved by the Chief Executive Officer of Council Per Kilometre Waiting Time, per hour The kilometre and waiting time charges shall be registered automatically on the taxi metre fitted in the taxi cab, in units of 10c. Extras For each booking by telephone Christmas Day - Midnight to Midnight \$2.00 surcharge + T1 or T2 New Years Eve - 7pm - 7am and News Years Day - \$2.50 surcharge + T1 or T2 Miscellaneous Charges Befouling Fee Non Metered Journeys Fares for non metered journeys shall be by contract Council to conduct a review of Taxi Fares each (2) two years to ensure currency and appropriateness of local taxi fares and related tariff structures.	Taxable	\$ 4.40 \$ 4.90 \$ 2.50 \$45.00 \$2.00 \$2.00 \$2.00 \$100.00 Contract	\$ 4.40 \$ 4.90 \$ 2.50 \$45.00 \$2.00 \$2.00 \$2.00 \$100.00 Contract	All fares are GST inclusive and are due for review
Trading	Street Traders - Annual licence - at least equal to Council's fixed charge rate for the same financial year as the licence Permit - per week or part thereof	Exempt - raised under S188(1)(f) LGA	Fixed Charge \$64.00	Fixed Charge \$65.00	

MISCELLANEOUS

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Cemetery	Lake Terrace Cemetery Leases Lease Fees Interment Fees Single depth burial 1.67 metres Double depth burial 2.13 metres Triple depth burial 3.05 metres Fees Payable in Addition to Interments Interment after hours Mon-Fri and on a Saturday not being 0 Interment on a Sunday or Public Holiday, an additional Oversized caskets with advance notice given Surcharge for oversized casket-no notice given Monument Licence Fee - Single - Double - each additional Other Fees Exhumation after minimum period when authorised Interment of cremated remains Monumental mason's work - for each permit for the erection of any vault, monument, tomb, gravestone or other erection	Taxable			Aligned with Carinya Gardens (all fees inc GST)
			\$1,800.00	\$1,850.00	
			\$1,500.00	\$1,550.00	
			\$1,550.00	\$1,600.00	
			\$1,650.00	\$1,700.00	
			\$590.00	\$590.00	
			\$900.00	\$900.00	
			no extra charge	no extra charge	
			\$155.00	\$155.00	
			\$410.00	\$410.00	
			\$620.00	\$620.00	
			\$60.00	\$60.00	
			\$2,270.00	\$2,300.00	
			\$410.00	\$410.00	
			N/C	N/C	
Cemetery	Long term leases (Lake Terrace - 50 years)	Exempt if raised under 188(1)(f), otherwise taxable	\$1,800.00	\$1,850.00	All fees include GST.
	Cancellation of Lease (Admin Fee)		\$155.00	\$155.00	
Land and Business Conveyancing	Fees Payable for Council Searches/Reports	Exempt	Statutory	Statutory	
Valuation of Land	Application, Review Fees	Exempt	Statutory	Statutory	

PRIVATE WORKS

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Footpaths, Stormwater Pipes, Culverts, Inverts & Crossovers, Sundry Works	Labour On cost of labour Plant Hire Materials	Taxable	At cost 80% of labour (normal internal charge is 50%) At cost + 20% At cost + 20% (+ GST on overall cost)	At cost 80% of labour (normal internal charge is 50%) At cost + 20% At cost + 20% (+ GST on overall cost)	Inherent increase
Graffiti Removal	Graffiti removal	Taxable			
Mowing Ovals	Mowing ovals for schools/sporting clubs	Taxable	\$106.00 + GST	\$108.00 + GST	
Reinstatements	Per square metre Min. charge	Taxable	\$115.00 + GST \$115.00 + GST	\$118.00 + GST \$118.00 + GST	

WASTE MANAGEMENT

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Waste Transfer Centre (Rubbish Removal)	<p>General Public</p> <p>Single garbage bag</p> <p>Minimum Fee (small loads, eg car boot)</p> <p>Small trailer or utility (standard)</p> <p>Small trailer or utility (heaped)</p> <p>Small trailer or utility (caged)</p> <p>Tandem trailer (standard)</p> <p>Tandem trailer (heaped)</p> <p>Tandem trailer (caged)</p> <p>Truck or large trailer</p> <p>Mattresses (regardless of size)</p> <p>Inspection fee - empty pesticide container</p> <p>Senior's Card/Aged Pensioners Card</p> <p>On production of Seniors Card/Aged Pensioners Card/Health Card</p> <p>Single garbage bag</p> <p>Limit car boot load only</p> <p>Private Contractors</p> <p>Charge per tonne at Waste Transfer Centre</p> <p>Charge per tonne via Waste Transfer Centre</p> <p>Disposal by arrangement (direct to landfill)</p> <p>Minimum Charge</p> <p>Minimum charge for roll on roll off bin (based on volume of bin)</p> <p>Minimum charge for Account Customers</p>	Taxable	<p>\$4.00 per bag</p> <p>\$20.00 per load</p> <p>\$36.00 per load</p> <p>\$46.00 per load</p> <p>\$49.00 per load</p> <p>\$62.00 per load</p> <p>\$76.00 per load</p> <p>\$83.00 per load</p> <p>\$121.00 per tonne</p> <p>\$26.00 each</p> <p>\$7.00 each</p> <p>\$4.00 per bag</p> <p>\$13.00 per load</p> <p>\$121.00</p> <p>\$112.00</p> <p>\$181.00 per tonne</p> <p>\$121.00</p> <p>\$56.00 per cubic metre</p> <p>\$60.00 per visit</p>	<p>\$5.00 per bag</p> <p>\$21.00 per load</p> <p>\$37.00 per load</p> <p>\$47.00 per load</p> <p>\$50.00 per load</p> <p>\$63.00 per load</p> <p>\$78.00 per load</p> <p>\$85.00 per load</p> <p>\$123.00 per tonne</p> <p>\$26.00 each</p> <p>\$7.00 each</p> <p>\$4.00 per bag</p> <p>\$14.00 per load</p> <p>\$123.00</p> <p>\$114.00</p> <p>\$185.00 per tonne</p> <p>\$123.00</p> <p>\$58.00 per cubic metre</p> <p>\$61.00 per visit</p>	
Rubbish Collection	<p>Green Waste Collection Fortnightly Service (Applied on Pro-Rata Basis)</p> <p>Fee applies for July-June period but payments will commence in June</p>	Exempt	\$78.00 (applied pro-rata)	\$80.00 (applied pro-rata)	

FEE OR CHARGE	DESCRIPTION AND COMMENTS	GST TREATMENT	1/7/2014	1/7/2015	NOTES
Sale of rubbish & recycling bins & receptacles	Sale of 240L Bins (Greenwaste)	Taxable	\$70.00	\$71.00	
	Replacement Bins (Garbage/Recycling) - (lost or stolen bins)		\$70.00	\$71.00	
	Additional Bins (Garbage/Recycling) - (cost for bin plus		\$117.00	\$119.00	
Sharps Containers	Sale of needle/sharps containers	Taxable	Nil	Nil	
Storm Water Drainage	Developer Contribution - Downstream Drainage	Exempt			
	For developments of 1 hectare or greater		\$5,200.00 per hectare	\$5,300.00 per hectare	
	For developments less than 1 hectare		\$0.82 per square metre	\$0.82 per square metre	
eWaste Recycling	1. CDs, Discs, USBs, Calculators etc	Taxable	free	free	Includes GST
	2. Compact Fluro Lights (CFLs)		\$0.50	\$0.50	
	3. Fluro tubes, high density lamps		\$1.00	\$1.00	
	4. Keyboards, Toaster, Frypans, Lamps etc		\$6.00	\$6.00	
	5. Microwaves, Vacuums, DVDs, Printers etc		\$15.00	\$15.00	
	6. Computer Package, Large TVs, Medium Printers etc		\$25.00	\$25.00	
	7. Extra Large Items i.e. Photocopiers etc		\$1.20/kilo	\$1.20/kilo	

CORPORATE AND COMMUNITY SERVICES REPORT NO. 09/2015

SUBJECT: STRATEGIC PLAN/CORPORATE PLAN, ACHIEVEMENT OF KEY PERFORMANCE INDICATORS QUARTERLY REPORT, DECEMBER 2014

REF: AF11/1790

Goal: Governance
Strategy Objective: Demonstrate innovative and responsive organizational governance

BACKGROUND

Section 122 of the Local Government Act, 1999 requires Council to have a Strategic Management Plan. Council's current Strategic Plan "Beyond 2015" was formally adopted by Council at its meeting in October, 2011.

After the adoption of the Strategic Plan – Beyond 2015, work commenced on the development of a 'Corporate Plan'. The Corporate Plan is the key document to incorporate the aspirations of the Strategic Plan – Beyond 2015 into the day to day operational work undertaken by all Council staff. The Corporate Plan also provides an important link to the development of business plans for individual work areas, the performance review of staff and setting, monitoring and adjustment of the annual budget.

The Corporate Plan was adopted by Council in August 2012.

INTRODUCTION

The Corporate Plan contains a significant number of Key Performance Indicators to be achieved by Council staff.

Council uses the software program "Performance Manager" as a tool to report on the achievement of Key Performance Indicator's as identified within the Corporate Plan.

DISCUSSION

The Strategic Plan – Beyond 2015 and the Corporate Plan 2012 are Corporate Planning Documents that outline the strategic direction and performance targets of Council over a period of time.

Together these documents provide a high level overview of Council as an organisation and include:

- Vision and mission statement
- Objectives
- Core business
- Strategic direction and
- KPI's

Corporate and Community Services Report No. 09/2015 cont'd...

Performance Manager is a strategic planning, organizational performance management and reporting tool specifically designed for Local Government. The seven goals and Strategic Objectives identified for each goal from the Strategic Plan and all of the Key Performance Indicator's identified within the Corporate Plan have been entered into Performance Manager.

As a reporting tool, Performance Manager now provides an opportunity to provide quarterly reports outlining the achievement of the KPI's.

CONCLUSION

This report provides the December, 2014 quarterly report for Council's information.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 09/2015 and the December 2014 Quarterly Summary KPI report be received and endorsed by Council.



Tracy TZIOUTZIOUKLARI
STRATEGIC PROJECT OFFICER

Sighted:



Mark McSHANE
CHIEF EXECUTIVE OFFICER

29th January, 2015
TT.MJT

Attachment: Quarterly Summary KPI Report – December 2014



Quarterly Summary Kpi Report

Strategic Plan - Beyond 2015

For the month ending 31/12/2014

Status Key	—	None		Good		Ok		Bad
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Description	Result			Comment
	Target	Actual	Status	
Strategic Plan - Beyond 2015				
Corporate Plan				
1 Building Communities				
1.01 Strive for an increase in services and facilities to ensure the community has equitable access and that the identified needs of the community are met.				
1.1.1 Build on the connections of the roles and responsibilities of the Community Health Officer, Environmental Health Officer and Environmental Sustainability Officer.				
At least four (4) meetings of the three (3) officers and one (1) project nominated and achieved in each year.	1	1		Meetings of all officers scheduled around the Public Edible Plants EOI.
1.1.10 Ensure a wide range of library programs are offered and continue to be developed to address the changing needs of the community.				
Identify participation rates for each program.	1	1		Participation Rates are as follows: Author Events 5 events held 716 people attended Average of 143 people per event School Visits 18 visits 719 children attended Average of 40 people per event
Undertake an annual review of the number of programs offered and type to assist in the scheduling of future programs.	1	1		Review of programs underway, there is a focus on our IT related learning programs and changes to be made in these to meet changing community needs.
1.1.2 Continue to development and provide events support, management and assistance				
All permits for Special Events are issued and inspected to ensure compliance with Council's Policy for Special Events.	1	1		Permits are issued as required.
Council events are appropriately managed and supported as identified within the budget and Long Term Financial plan and accounted for at all times.	1	1		This has been reviewed as part of the 2015/16 budget preparations
Develop a yearly program of all events supported, managed and assisted by Council by 2012/2013	1	1		This has been developed and will be presented to the new Council in due course.



Quarterly Summary Kpi Report Strategic Plan - Beyond 2015

For the month ending 31/12/2014

Develop, promote, implement a diverse program of activities in the Garden Square and review annually.	1	1	●	No budget allocation for this financial year.
1.1.3 Continue to provide high level customer services to all members of the community and visitors.				
Maintain or improve the annual performance results of the Local Government Association Comparative Performance Measurement Survey.	1	1	●	Not conducted this year by the Local Government Association.
1.1.4 Promote online booking systems for bus ticketing for better delivery of services.				
Identify the usage rate of the online booking system.	1	1	●	Usage rate identified and reviewed
Maintain and promote the online booking system for bus ticketing.	1	1	●	Bus ticketing maintained and promoted
Review the usage rate of the on line booking system annually.	1	1	●	Online booking system reviewed
1.1.5 Ensure the efficient implementation of the Dog and Cat Management Act through the enhancement, implementation and review of the Dog and Cat Management Plan 2013-2018.				
Prepare an annual community education plan and program to promote the Dog and Cat Management Plan.	1	1	●	Monthly article in the Border Watch newspaper continues as well as other media releases and interviews
Conduct an annual public awareness campaign to raise awareness of the requirement to register dogs annually.	1	1	●	Monthly article in the border watch newspaper makes the public aware as well as other media releases
Review City of Mount Gambier Dog and Cat Management Plan in 2013.	1	1	●	The Dog and Cat Management plan 2013/2018 has been approved by Council and the Dog And Cat Management Board
1.1.6 Continue to provide an efficient and high performance kerbside household waste and recycling Service.				
Council's waste management system continues to reflect community, legislative requirements and Council's decisions.	1	1	●	All of Council's Waste Management meets legislative requirements.
Ensure the Waste Transfer Station accounts are maintained and all accounts are kept current and authenticated in daily operating systems and appropriately recorded.	1	1	●	All accounts are maintained and authenticated and recorded as required.
Waste Services are delivered to customer satisfaction through maintaining the annual performance results of the Local Government Association Comparative Performance Measurement Survey.	1	1	●	Not conducted this year by the Local Government Association.
1.1.7 Provide timely and effective burial and cremation services in accordance with relevant acts (Carinya Gardens and Lake Terrace Cemetery).				
All bookings for burial or cremation are undertaken efficiently and coordinated at all times.	1	1	●	All bookings processed and confirmed as soon as they are received. Coordination of bookings undertaken to ensure appropriate time is allowed for each service.
Maintain accurate and detailed record keeping in accordance with relevant legislation.	1	1	●	Accurate detailed records are kept and filed within TRIM in accordance with legislation.



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Provide secretariat services and advice to the Mount Gambier Cemetery Trust as required.	1	1	●	The next Trust meeting to be held when the membership of the Trust has been confirmed.
Relevant Cemetery/Burial/Cremation Acts and Regulations are complied with 100% at all times.	1	1	●	Compliant with relevant Acts and Regulations.
The Carinya Gardens Cemetery Master Plan implemented and adhered to at all times.	1	1	●	Master Plan adhered to, and referred to when undertaking works at the cemetery.
1.1.8 Ensure all public toilet facilities and amenities are maintained and kept clean				
Customer requests are dealt with within 24 hours of receipt of any request.	1	1	●	Customer requests are attended to within time limits.
Public toilets and amenities are audited and inspected quarterly by the Environmental Health Officer and any issues identified are appropriately addressed.	1	1	●	Regular audits are conducted and issues actioned.
Public toilets and amenities are cleaned as per the Public toilets and amenities schedule.	1	1	●	Public toilets are cleaned as per amenities schedule.
1.1.9 Continue to develop and deliver the library as a vibrant hub and destination, providing high quality library services and collections.				
Conduct a biannual (twice yearly) survey of customers to determine customer satisfaction.	1		●	Survey due to be conducted in May 2015.
Use annual statistics to identify and review usage rates of all library programs and amend accordingly.	1		●	Annual statistics report completed.
1.02 Encourage the empowerment of the community to lead and self manage their respective desires and aspirations.				
1.2.1 Maintain the value of existing annual funding programs, including existing funding for events and festivals, including the main corner library programs.				
'In kind' (non-financial) support is initiated and budgeted against each event as identified within the annual events program is managed and reviewed.	1	1	●	Is identified as part of the budget process.
Develop a standard grant application and assessment process.	1	1	●	About to commence another annual review of the grant funding and evaluation process
1.2.2 Encourage the Community to self manage events and identify opportunities for new events				
Develop a marketing plan to promote Council facilities to community members and groups as a place to stage their community events and activities in 2012/2013.	1	1	●	
Develop an Event Management Kit, including event funding application forms, to assist and support the community to identify opportunities and self manage events by 2012/2013 and review annually.	1	1	●	Completed and reviewed annually.
1.03 Encourage the development of community facilities and infrastructure, community events, and active and safe community spaces through direct support, seeking funding, facilitation etc.				
1.3.1 Encourage community ownership of events and decrease reliance on Council to				



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<p>manage and provide community events.</p> <p>Promote the Event Management Kit by sending to all clubs and community organisations to assist and support the community.</p>	1	1	●	<p>Ongoing improvement of Event Management Kit has identified for a section on "How to prepare a sponsorship proposal" for community organisations to approach potential sponsors.</p>
<p>Provide support to community based organisations in the preparation of Funding Applications for the management and holding of community events when requested.</p>	1	1	●	<p>A review of forms through Records Management has been identified to have all forms consistent in Community Services & Development Division. Therefore a hold on existing forms in the Kit has ceased until confirmation/feedback received from Records Management together with sub committee.</p> <p>Ongoing support to the community events with funding sponsorship:</p> <p>1st Nov - Rugby 7's _ \$3000 7 & 8 Nov - Aussie Muscle Car Run Leukemia Foundation - in kind support Ongoing support to the community events with funding sponsorship:</p> <p>4 to 6 Oct - Master of MacPark \$1000 4 Oct - Petrol Heads Picnic - \$250 and in-kind support 12 & 13 Oct - Probus Club Conference - \$1000 11 & 12 Oct - Pines Enduro - \$600 and in-kind support 24 & 25 Oct - Mount Gambier A & H Society Spring Show - \$5000 and in-kind support</p> <p>7 to 9 Nov - Legend of the Lakes Hillclimb - \$6000 and in-kind support 8 Nov - Hilltop Hoods concert - \$2000 and in-kind support 15 Nov - Mount Gambier Christmas Parade and in-kind support 15 Nov - Party in the Park \$1000 and in-kind support 15 Nov - After Parade Street Party - \$2000 and in-kind support 15 & 16 Nov - Mount Gambier Junior Basketball Tournament - \$3000 30 Nov - Limestone Coast Tattoo - \$1000 30 Nov - Blue Lake Fun Run - \$2500 and in-kind support</p> <p>6 & 7 Dec - Blue Lake Y Swim Club - \$2000 14 Dec - Blue Lake Christmas Carols - \$2000 and in-kind support 31 Dec - New Years Eve - \$12000 and in-kind support</p>
<p>1.3.2 Provide access to reserves and facilities for community use, including sporting groups, special occasions (i.e. weddings)</p>				
<p>The booking system to use reserves and facilities is maintained at all times.</p>	1	1	●	<p>Bookings are entered into diary and Community Events Outlook calendar as approved.</p>
<p>1.3.3 Develop and manage sustainable infrastructure including roads, footpaths and</p>				



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drains.				
All Pedestrian ramps installed to meet Disability Discrimination Act requirements with an annual budget and program, which includes community needs, to be prepared by 2013/2014.	1	1	●	All pram ramps are constructed to meet legislative requirements. Pedestrian Ramp Project commences on 27/01/2015.
Cycling paths continue to be developed in accordance with the Bike Plan up to the annual limit of Council's budget and grants.	1	1	●	Completed in September 2014.
Existing footpaths are maintained on an ongoing basis and in response to customer requests and within the standard response time.	1	1	●	Footpath infrastructure is maintained on a regular basis and meets CRM request enquiries.
New drains are constructed in accordance with budget allocation.	1	1	●	Drainage works are constructed as per Council's Works Budget.
New footpaths are constructed annually in accordance with the five year plan.	1	1	●	New paths are constructed annually with Council's Works Program.
Roads are maintained and constructed annually in accordance with the long term infrastructure plan.	1	1	●	Pavement infrastructure is maintained on a regular basis, constructed in accordance with long term plan.
Roads are repaired and patched as required and 95% of the scheduled reseal program undertaken annually.	1	1	●	Roads are repaired and patched on a regular basis and roads sealed according to the reseal works program.
Stormwater drains are maintained and repaired as required.	1	1	●	Stormwater drains and pits are maintained on a regular basis as required.
1.3.4 Provide a road and street network that promotes safe movement of all traffic.				
Line marking of all roads is undertaken in accordance with legislative requirements..	1	1	●	Line marking meets all legislative requirements.
Promote educational programs when developed, to encourage safe movement of traffic including cycling and walking.	1	1	●	
Regularly monitor parking areas monthly, including school zones, for compliance with parking restrictions.	1	1	●	Parking inspector is monitoring the CBD and school zones on a regular basis, ave also developed a Road Safety Around our Schools Brochure which will be distributed to all schools in the city to promote safe school zones
Regulatory signs are inspected annually.	1	1	●	All regulatory signs are inspected annually.
Street Signs and Interpretive signs are maintained and installed in accordance with legislative requirements.	1	1	●	Street signs etc. meet legislative requirements.
1.04 The identified needs of the community are met, through implementing Long Term Asset Management Plans and Infrastructure Plans.				
1.4.1 The long term financial plan be further reviewed and updated to identify and recognise the anticipated spend on identified capital works.				
Respond and address customer requests in relation to footpaths, street trees and roads in a professional and timely manner.	1	1	●	CRM's are being addressed and acted upon with time constraints.
Undertake annual audits on the City Centre footpaths to appropriately address risk management issues.	1	1	●	Footpath Audits Completed in February 2014 with defects being implemented into Authority. No further action required on this until next calendar year (2015).



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<p>1.4.2 Increase the design and operational capacity of the Engineering Division (for a period of three (3) years) to manage major capital projects.</p>	1	1	●	<p>City centre paving project completed. Commerce Place Car park stage 1 completed. All other projects scheduled to be completed this financial year</p>
<p>1.05 Recognise and support our volunteers, community organisations and their sustainability as they continue to be the foundation of the community.</p>				
<p>1.5.1 Encourage community members to volunteer in community life and contribute to the social and cultural fabric of Mount Gambier.</p>				
<p>Develop a volunteer register to support Council and community based events by 2013/2014 and review annually.</p>	1	1	●	<p>Advancing this objective to explore volunteer support in our tourism areas will be a focus for the first quarter of 2015.</p>
<p>Identify, schedule and hold at least two events throughout the year to recognise volunteers.</p>	1	1	●	<p>Christmas event held at the Library in December</p>
<p>1.5.2 Develop a community profile identifying the diverse groups/communities within the City of Mount Gambier.</p>				
<p>Undertake a desktop review of the 2011 Census data to identify the community profile of the City of Mount Gambier by 2013/2014.</p>	1	1	●	<p>This was undertaken as part of the City Development Framework Project.</p>
<p>1.5.3 Where possible, reasonable, practical and efficient, identify projects that may be carried out partly or wholly by community groups.</p>				
<p>Selected small scale construction projects to be carried out partly or wholly by community groups are identified annually.</p>	1	1	●	<p>Ongoing - current projects are Railway Lands redevelopment (planting, fences, heritage items etc).</p> <p>Forestry group has provided assistance with Nature Play spaces (timber log supply) and possible indigenous group involvement with various projects at the Railway Lands.</p> <p>Rotary Market group discussions continue with a formal application to use the space received. Await Council direction on this issue.</p> <p>Will continue to look at options at the Old Hospital site.</p>
<p>1.06 Develop an improved means of communication and engagement between Council and the community (including vulnerable communities) in the building of community capacity.</p>				
<p>1.6.1 Establish and promote a Corporate image through effective marketing and engage with the community through effective communication and media management.</p>				
<p>Develop an on-line community notice board by 2013.</p>	1	1	●	



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Develop and implement a Corporate Community Engagement Framework by 2013.	1	1	●	Community engagement is subject to ongoing reviews.
Develop and implement a Strategic Communication Plan by 2013.	1	1	●	Strategic Communications/Branding/Marketing to be done concurrently
Develop and implement a Strategic Marketing Plan by 2014.	1	1	●	Strategic Communications/Branding/Marketing to be done concurrently
Maintain consistency with branding and corporate messages with standardisation of corporate image by 2012/2013.	1	1	●	Work being undertaken with the development of the new website
Review and improve media management policies and procedures by June 2013.	1	1	●	Completed.
Review Council's website annually.	1	1	●	New website being developed
1.07 Support the community's development through nurturing collaborative relationships and partnerships and through direct access to Council for recognition, funding, facilitation and in kind support.				
1.7.1 Facilitate access to Council services and resources.				
Continue to provide support to community based organisations through funding, facilitation and 'in kind' support as identified within the yearly program of events and the annual budget process.	1	1	●	Reviewed as part of the budget process.
Council advocates, partners on a range of social, recreational and cultural programs as required.	1	1	●	Continually delivering against this KPI via events and library programming
Services and facilities to remain accessible to Community Groups as required.	1	1	●	All services are maintained and are available to the public.
1.08 Recognition of our different cultural communities. Building respectful partnerships with those communities and acknowledging the traditional custodians of this area.				
1.8.1 Provide interpretation and education opportunities through appropriate displays.				
Continue to foster the relationship between Aboriginal and Torres Strait Islander communities through consultation and involvement with the Community Engagement and Social Inclusion Working Party.	1	1	●	Ongoing as part of the role of the Community Development Officer.
Review and update existing displays within the Tourist Information Centre and the Main Corner which provide interpretation of communities, customs and heritage annually.	1	1	●	Displays constantly being updated, updating of the wetlands area is nearing completion, weeds and non indigenous plants removed, extensive new plantings ,
1.09 Recognition of our indigenous communities as traditional custodians of the land. Build respectful partnerships with our indigenous persons.				
1.9.1 Acknowledgment and recognition of Aboriginals and Torres Strait Islanders as traditional land owners.				
Boandik people are recognised on all Council agendas as per Council's policy.	1	1	●	Completed and undertaken as per Council's policy.
Seek to work with Aboriginal and Torres Strait Island Communities and organisations in Mount Gambier and surrounds during 2013 to	1	1	●	An outstanding action from the CESI committee is the development of a Reconciliation Action Plan.



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cooperatively identify and develop plans for possible projects.				
1.10 Recognise the roles, needs and contributions of minority or disadvantaged groups in our community.				
1.10.1 Identify minority and disadvantaged groups in our community by a review of Census data.				
Include appropriate engagement strategies within the Community Engagement Framework by 2013/2014.	1	1	●	Community engagement is subject to ongoing reviews.
1.10.2 Continue to service the needs of the socially disadvantaged and/or impaired people within the community.				
Support community organisations via grant funding that provide a service to minority or disadvantaged groups to develop programs to aid their contribution to the community.	1	1	●	
2 Securing Economic Prosperity				
2.1 Foster the expansion of commerce and industry in a sustainable manner, considering industry, employment and climate change impacts, and enhance our positioning as the major centre for the region.				
2.1.1 Initiate an independent land use analysis on Mount Gambier and the District Council of Grant regarding the 'Highest Use' of land in the region.				
Land uses analysis completed by 2015.	1	1	●	This was completed as part of the Urban Boundary Adjustment Development Plan Amendment.
2.1.2 Actively support and participate in regional marketing to grow visitation to our city through the promotion of Mount Gambier.				
Develop and implement a cooperative tourism Marketing Plan for the City of Mount Gambier by 2014/2015 that aligns with regional and state plans.	1	1	●	Marketing plan developed and adhered to
Identify areas to develop to encourage visitors to stay more than one night within the City of Mount Gambier and immediate area by 2014/2015.	1	1	●	New initiatives identified and implemented for extending and encouraging longer stays
The Visitor Information Centre's tourism accreditation is maintained.	1	1	●	Accreditation maintained
Work collaboratively with the Limestone Coast RDA, SELGA and SA Tourism Commission	1	1	●	Working with all key stakeholders, regular meetings and collaboration.
2.2 Support the development of our local economy, our unique local experiences and our capacity to grow visitation to our city.				
2.2.1 Partner and engage with other core tourism agencies and providers to develop and promote tourism opportunities.				
Internal audit of information services to conduct and develop an interpretation strategy of key local features by 2014/2015.	1	1	●	Internal audit ongoing and interpretation of key local features identified
2.2.2 Investigate opportunities to review the				



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future potential of the Visitor Information Centre, including funding opportunities				
Actively promote the commission based on-line accommodation booking system to offset costs associated with the securing of major events for Mount Gambier by 2014/2015.	1	1	●	Promotion ongoing
Develop and plan for the future use of the Discovery Centre of The Lady Nelson, including the review of interpretive displays in 2013/2015.	1	1	●	Constant reviewing taking place, planning for future underway
2.2.3 Continue to develop ideas for City Centre vibrancy through positive interactions with the Chamber of Commerce and retailers.				
Schedule three meetings per annum between Council and the Mount Gambier Chamber of Commerce.	1	1	●	Ongoing
2.2.4 Support and further develop major event opportunities.				
Identify community groups not currently gaining access to the events support available by 2014/2015.	1	1	●	Currently being reviewed
Investigate the potential for events and/or festivals during traditional 'off peak' months of July through to September by 2014/2015.	1	1	●	Events occur throughout the whole year
Maintain our commitment to Sports Marketing Australia.	1	1	●	Will review our involvement at the end of the current financial year
2.3 Provide infrastructure and facilities that contribute to Mount Gambier being able to enhance its economic base and quality of life.				
2.3.2 Ensure all Council owned buildings and properties are maintained fit for purpose as defined in the Long Term Asset Management Plan.				
Assess all Council owned buildings annually to ensure compliance with building fire safety requirements and records updated accordingly.	1		●	Buildings assessed for fire safety in conjunction with Council's asset management systems. Fire safety services are maintained by contractor and records are updated accordingly.
Review Asbestos Registers for all Council buildings and properties once every five years in accordance with regulations.	1		●	Asbestos registers for Council buildings updated as required and also in accordance with regulations. Registers are not required to be reviewed until 2018.
Review Essential Safety Provision Registers annually and ensure all required follow ups are actioned and recorded.	1		●	Registers being maintained and developed.
2.3.3 Ensure all activities associated with the works depot are undertaken efficiently and effectively.				
All 'field' functions and activities to be undertaken in accordance with Council Policies, procedures and all relevant legislation.	1	1	●	Field Functions and activities are completed in Accordance with Councils policies and Procedures and Within Work Schedule Time Frames. There have not been any Tasks which have Breached Legislative Requirements.
Plan and supervise all works to ensure all tasks are undertaken, completed in the appropriate financial year.	1	1	●	Work Schedules are Planned and Supervised to Ensure Completion within the Current Financial year.
2.5 Develop and implement a dynamic planning process to meet emerging economic, social				



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and environmental conditions				
2.5.1 Develop appropriate mechanisms to identify emerging economic, social and environmental conditions.				
Ensure all new areas identified for future development can be appropriately serviced by utility services and infrastructure when required on an ongoing basis.	1	1	●	An infrastructure analysis report was undertaken and prepared as part of the Urban Boundary Adjustment Development Plan Amendment.
The City Development Framework is established including Futures Papers that provide a direction for the City in the long term and incorporates economic, social and sustainability issues	1	1	●	City Futures Paper Completed
Undertake a review of all utility services and infrastructure as part of the Urban Boundary Adjustment DPA by June 2013.	1	1	●	The Urban Boundary Adjustment Development Plan Amendment was completed and authorised by the Minister for Planning on 28th August, 2014.
2.6 Seek continuous improvement in long term master land use planning to guide sustainable development and activities.				
2.6.1 Review the Development Plan.				
Development Plan Amendments undertaken as required in a timely and efficient manner.	1	1	●	Development Plan Amendments are undertaken in accordance with the timetables as contained within the Statement of Intent and legislative requirements.
Partner with universities, GTE, Chamber of Commerce, TAFE and other stakeholders to develop strategies to meet future labor supply and skills.	1	1	●	With SELGA reviewing TAFE's offering in the Region ensuring closer links to industry. Discussion with UniSA regarding their expansion and course offerings. Working with SELGA, RDA and State government on labour attraction and retention project
Section 30 Reviews completed as required by the Development Act, 1993.	1	1	●	At this time Council is not required to undertake a Section 30 Review.
2.6.2 Undertake visionary Master Planning for key Council owned land and buildings to identify future desired projects and asset disposal				
Develop a Schedule of future desired projects of key Council owned land and buildings by 2014/2015.	1	1	●	Audit of key Council open public spaces completed. Audit will be used to identify future upgrade projects in 2015.
Implementation of the Schedule of significant key Council properties including the Railway Land and the former Mount Gambier Hospital.	1	1	●	Railway Lands project is well advanced. Works are complete for irrigation, soil refurbishment and laying of turf. Shed refurbishment and tree planting are complete. Electrical services/alterations have commenced, bridges are complete and installed and balustrading/stairs/ramps construction are almost complete. Arts SA funded artistic balustrade project is well advanced with artist Laura Wills selected to carry out the design development and fabrication phase. Fabrication to commence in February. Former Hospital has been demolished successfully and Laundry building retained for



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<p>2.7 Constantly monitor the need for more revenue to meet demands caused by ageing infrastructure, increased local responsibilities and demands.</p>				<p>future use. Trees have been planted to the grounds. Permanent bracing works have been completed on the Laundry along with concrete repairs to spalled areas. Roof refurbishment has also been completed. External texture coating, plumbing and electrical services are well advanced and target to be completed March 2015.</p>
<p>2.7.1 Council operations are conducted in a financially sustainable manner with appropriate key performance indicators to measure performance.</p>				
<p>Annual Review of Council's Long Term Financial Plan (LTFP) including revenue and expenditure projections.</p>	1	1	●	<p>LTFP is planned to be reviewed during the March 2015 quarter. Preliminary work is currently underway.</p>
<p>Review Council's Asset and Infrastructure Management Plan annually.</p>	1	1	●	<p>Ongoing. 55% completed</p>
<p>2.7.2 Maintain the existing benchmarking projects.</p>				
<p>Annual participation in the Local Government Association (LGA) benchmarking survey.</p>	1	1	●	<p>LGA Benchmarking survey not conducted</p>
<p>2.7.3 Seek external funding from Federal and State Governments on an on going basis.</p>				
<p>Grant programs are monitored</p>	1	1	●	<p>Grant programs monitored during reporting period. National Stronger Regions Fund program identified - report prepared for presentation to Council 2015</p>
<p>3 Diversity</p>				
<p>3.1 Understand our community profile</p>				
<p>3.1.1 Gather and summarise information and statistics including census data (2011) to assist understanding and decision making regarding our community.</p>				
<p>2011 Census summary document prepared by June 2013.</p>	1	1	●	<p>Completed and available on Council's web site</p>
<p>Maintain the data base which forms part of the community directory and review twice a year.</p>	1	1	●	
<p>3.2 Engage with Federal and State Government and other agencies to provide resources to meet the needs of diverse groups in our community</p>				
<p>3.2.2 Advocacy and partnership with stakeholder groups to assist with service delivery programs.</p>				
<p>Maintain and strengthen Council's involvement with the Tertiary Education sector and support its expansion.</p>	1	1	●	<p>Ongoing activity with regular communication.</p>
<p>Maintain regular meetings of the Community Engagement and Social Inclusion Sub Committee.</p>	1	1	●	<p>CESI committee in recess due to election and new Council</p>
<p>3.3 Celebrate the positive contributions of all</p>				



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<p>members of our communities, to our collective social, economic, cultural, health and overall wellbeing</p>				
<p>3.3.1 Facilitate a range of community cultural programs and events.</p>				
<p>All existing community events are held as per an annual schedule of events.</p>	1	1	●	<p>Up dated calendar of events provided to all potential enquiries for new major events to Mount Gambier to avoid "clashing" of events. A show of all annual events on an ongoing basis to help schedule new events to Mount Gambier.</p> <p>A calendar of major events are forwarded to SAPOL to advice staffing of traffic officers used for road closures or policing traffic.</p> <p>A schedule of events each week is supplied to South Australia Tourism Commission, Events SA with Mount Gambier's major events to place on-line in publication of "Due South".</p> <p>Large Major Events are scheduled onto SATC website.</p>
<p>Support community groups and agencies to celebrate national/international days of significance.</p>	1	1	●	
<p>3.4 Recognise and respond to our collective responsibilities and to provide ease of access to physical facilities and spaces (public or privately owned).</p>				
<p>3.4.1 Undertake an assessment of all Council buildings to assess, record any issues identified.</p>				
<p>A schedule of all works to be carried out is developed by December 2013 and implementation commenced.</p>	1		●	<p>Schedule of works developed and being implemented on Council buildings.</p>
<p>Inspections undertaken on all Council owned buildings and completed by 2014.</p>	1		●	<p>Inspections undertaken and completed.</p>
<p>3.5 Consider the needs of all community groups in developing projects, services and infrastructure (privately or publicly owned).</p>				
<p>3.5.1 Develop open spaces and recreation facilities that support active communities, healthy environments and maintain a high level of amenity.</p>				
<p>All reserves and playgrounds are maintained in accordance with Council's maintenance policies.</p>	1	1	●	<p>All reserves and playgrounds are inspected as per the schedule developed by the Team Leader Parks and Gardens.</p>
<p>Community spaces audited for accessibility and design in accordance with Good Urban Design Principles by 2015..</p>	1	1	●	<p>desktop audit now completed on major open space areas. Refer to file 1415-13 for audit details</p>
<p>3.5.2 Advocate for means of safe crossing of Major Arterial roads</p>				
<p>Actively liaise with the Department of Planning, Transport and Infrastructure (DPTI) to determine clearly what DPTI can and will do in relation to this matter.</p>	1	1	●	<p>KPI completed in September 2014.</p>
<p>3.6 Facilitate the community's active</p>				



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<p>involvement in meeting the varied aspirations, diverse needs and special services that are required (including those for marginalised and vulnerable groups).</p> <p>3.6.1 Advocate for the development of a special needs program for marginalised and vulnerable groups.</p> <p>A Safe mobility program is developed, delivered and maintained by 2014.</p>	1	1	●	<p>DPTI Moving Right Along program held during the Mount Gambier Seniors Festival on 17/10/2014.</p> <p>The Independent Living Centre visited Mount Gambier's Public Library on 29/10/2014 with their mobile unit outreach service.</p>
<p>Provide support for the delivery of programs for special health groups for marginalised and vulnerable groups when requested.</p> <p>3.6.2 Continue to promote a Child/Vulnerable People Safe Environment.</p> <p>All Elected Members, Employees and volunteers identified as working with children/vulnerable people undertake appropriate training as per legislative requirements</p>	1	1	●	<p>Research being conducted into vulnerable populations for the Regional Public Health Plan. Requests are assessed when received.</p> <p>Staff currency review underway within relevant areas and training requirements are being actioned</p>
<p>3.7 Develop the capacity of Council to effectively communicate and engage with our communities, other agencies and service providers.</p> <p>3.7.1 Network with age care and disability service providers to identify needs within the community.</p> <p>Community Engagement and Social Inclusions sub committee.</p>	1	1	●	<p>Future direction of CESI to be determined by Council</p>
<p>3.7.2 Work with kindergartens and primary schools to improve health and wellbeing through active lifestyles.</p> <p>Identify safe walking/cycle path networks around schools through community education by 2013.</p> <p>Provide training and education to parents and new migrants on safe walking/cycle pathways to schools.</p>	1	1	●	<p>No further funding was provided to continue the OPAL program, is currently being undertaken by the Environmental Sustainability Officer.</p> <p>Is being undertaken as part of the Environmental Sustainability program.</p>
<p>3.7.3 Develop and implement effective and efficient communication and community engagement tools to integrate with Council's daily operations.</p> <p>Establish online engagement tool by 2012/2013.</p>	1	1	●	<p>Online engagement tool has been developed and is operational.</p>
<p>4 Environment</p> <p>4.1 Systematically build Council as an environmentally sustainable organisation.</p> <p>4.1.1 Identify the Carbon footprint of Council and understand the carbon trading scheme and the legislative requirements for climate change adaptation.</p>				



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Annually assess if Council is required to comply with any carbon and/or climate change legislation.	1	1	●	Assessment has been undertaken.
Establish a system to annually measure and report on Council's carbon emissions by 2014.	1	1	●	System has been established.
4.1.2 Incorporate and promote ecological Sustainable Development (ESD) principles in Council's plans, projects and developments.				
Assess all eligible initiatives and projects using the CHAT tool.	1	1	●	Tool has been developed and rolled out. Assessments are the responsibility of all relevant staff.
4.1.3 Educate the community to minimise waste and improve recycling levels.				
>5%reducton in waste generation per capita by 2015 (in line with South Australia's Waste Strategy 2011-2015).	1	1	●	Council is not on track to meet this aspirational target. Volume of waste to landfill from residents has been fairly steady for the past eight years, It is not currently trending downwards.
4.1.4 Coordinate and support the Environmental Sustainability Sub Committee (ESSC).				
ESSC meetings held regularly.	1	1	●	Meetings held as required.
The coordination and implementation of all action arising from meetings undertaken.	1	1	●	All tasks have been completed, or are in the process of being completed.
4.2 Partner with the community to conserve and reduce the quantity of water use and improve the quality of water entering our groundwater and lakes system.				
4.2.1 Develop a model that can be easily used to understand the environmental impact of any decision relating to supply, Council Services and Operations				
Annually provide water related information to the community in 3 different formats (e.g. talks, online and media).	1	1	●	Information provided via Council's website, and also talks in schools and to community groups.
4.3 Plan and implement infrastructure to protect and enhance the natural and built environment, including in response to climate change influences.				
4.3.1 Ensure that development in areas of high natural and/or built heritage value complement and are sympathetic to the environment in which it is situated				
Ensure compliance with the requirements as specified within the Development Plan at all times.	1	1	●	Compliance checks and inspections are regularly occurring.
Identify and plan for energy use requirements for Council buildings using the Building Code as a minimum requirement (try to achieve best practice).	1	1	●	New buildings designed with energy efficiency in mind. Existing buildings could be assessed by Environmental Sustainability Officer as he has a similar project resulting from resolution adopted at the 18/3/2014 Council meeting: Commencing in the 2014-2015 financial year, Council endeavour to establish an annual budget item of \$50,000 for energy efficiency



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				and renewable energy measures. These funds should be used for actions focused on delivering the greatest financial savings, in the shortest time period. Energy efficiency measures should be considered first.
4.3.2 Develop and deliver a tree planting and management program to improve the quality and quantity of local vegetation under Council's care and control				
Trees planted on streets and reserves as per the tree planting policy program which will be reviewed annually (300 trees to be planted annually).	1	1	●	All trees are planted and comply with Council's Street Tree Programme and reviewed by Sinaway Georgiou (Arborist).
Trees trimmed, removed and replaced as required on an ongoing basis. All complaints addressed within 48 hours of receipt.	1	1	●	All complaints are dealt with within forty eight hours and CRM's actioned.
4.4 Support initiatives that value and preserve our unique environment and contribute to environmental sustainability.				
4.4.1 Provide support to internal and external environmental sustainability initiatives.				
Assess all eligible initiatives and projects using the CHAT tool.	1	1	●	Tool has been developed and rolled out. Assessments are the responsibility of all relevant staff.
4.5 Enhance the way of life and resilience of the Mount Gambier community through environmental sustainability guided by the Natural Step Framework.				
4.5.1 Develop and implement community education programs around our environmental aspirations and obligations.				
Deliver three community education activities per year.	1	1	●	Community education materials developed include media releases, articles, website content, brochures, booklets, and talks. Talks have been given as part of Water Week 2014, at Millel Primary School, North Primary School, Tenison Early Learning Centre and the Migrant Resource Centre.
4.6 Support the preservation and enhancement of the City's unique natural and built heritage for future generations.				
4.6.1 Monitor and enforce the quality and standard of development approvals.				
Annually develop and complete a schedule of planning inspections.	1	1	●	Completed.
Provide information, including pre lodgement advice, to assist applicants to improve the quality of information submitted with Development Applications.	1	1	●	Advice given.
4.6.2 Ensure the design of Council projects such as road, drainage, reserves and building projects undertaken in a timely and professional manner.				
Council budgeted projects are designed in a timely and professional manner to reflect the annual planning and building program.	1	1	●	Projects include; Railway Lands (95% design complete - Stage 2 Master Plan commenced including: Market proposal, Wetland fence, shelters, plaza paving design, street furniture, nature play area, Signal Box details, planting



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				<p>box), Railways Lands Solar Lighting has been selected and fabrication has commenced.</p> <p>Major Art Commission EOI process has concluded and eleven (11) artists provided submissions.</p> <p>Former Laundry - Electrical and wastewater design complete. Supply and install underway. Local Contractors have been selected have also been selected to undertake external texturing. Exeloo product installed and completed but not yet operational.</p> <p>James Morrison Academy of Music has been documented and works due to commence in Early January.</p> <p>EOI for external cladding systems for Civic Centre Flytower has been drafted.</p>
<p>4.6.3 Appropriately respond to and address storm, fire, accidental and criminal damage.</p> <p>Criminal damage is appropriately addressed and reported within twenty four hours.</p> <p>Implement and comply with the City of Mount Gambier Bushfire Management Plan.</p> <p>Minor maintenance is undertaken in accordance with service standards.</p> <p>Storm damage and flooding is addressed and managed in line with disaster recovery.</p> <p>Storm damage and flooding is addressed and managed.</p>	1	1	●	All criminal damage is reported when identified within twenty four hours.
	1	1	●	We are complying with the Bushfire Management Plan, curing figures are done weekly and sent to the CFS also we have a Bushfire Management Checklist that we do monthly
	1	1	●	All maintenance is undertaken and meets service standards.
	1	1	●	Storm damage and flooding is addressed in accordance with Council's Procedures.
	1	1	●	Flooding and storm damage is addressed and managed as required as soon as possible.
<p>4.6.4 Provide an efficient and effective development assessment service</p> <p>Development Assessment Panel (DAP) operations conducted to meet legislative requirements.</p> <p>High level customer service is achieved through maintaining the annual performance results of the Local Government Comparative Performance Survey.</p> <p>Planning decisions and Building Rules Consent issued within the statutory timeframes and reviewed through the Systems Indicators Data Reporting mechanism as required by legislation.</p> <p>Records are maintained (i.e. scanning approved plans in TRIM) and Registers are kept up to date (i.e. Development Register, Builders database, Liquor Licence, Heritage and Notices).</p>	1	1	●	CDAP requirements met.
	1	1	●	The survey was not undertaken by the LGA.
	1	1	●	Time frames met.
	1	1	●	These records are regularly maintained by OPS Administration staff.
<p>4.6.5 Provide heritage conservation measures and liaise with the Heritage Advisor to ensure Best Practice is adhered to relative to the Burra Charter</p>				



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Continue to support the Heritage Advisory Service and provide a schedule of appointments monthly.	1	1	●	Heritage advisory service supported and schedules and meetings up to date.
Manage the Local Heritage Grant Funding program.	1	1	●	
The Heritage Advisory Group to continue to operate on a bi monthly basis.	1	1	●	Meets asrequired.
4.7 Use every opportunity to increase the level of community understanding and awareness of the necessity of environmental sustainability.				
4.7.1 Raise awareness through the development of education programs as well as using other opportunities as they arise.				
Deliver three community education activities per year including articles and talks to key groups (community/business/industry) promoting our environmental aspirations.	1	1	●	Community education materials developed include media releases, articles, website content, brochures, booklets, and talks. Talks have been given as part of Water Week 2014, at Mil Lel Primary School, North Primary School, Tenison Early Learning Centre and the Migrant Resource Centre.
5 Governance				
5.1 Advocate for increase in access to alternative and new sources of growth based revenues, in order to improve Council's ability to provide for the community				
5.1.1 Support and partner with the ALGA/LGA (Local Government Association) and other agencies in response to initiatives as proposed and developed by the Federal and State Governments.				
Review results of any industry initiatives and submissions supported by Council.	1	1	●	No activity this quarter
Review results of grant funding applications submitted by local organisations, supported by Council.	1	1	●	No activity this quarter
5.2 Fully integrate long term asset and financial plans with the annual business plan and annual budget				
5.2.2 Integration of Asset Management Plans, Long Term Financial Plan, Business Plan and Annual Budget.				
Consult, liaise and promote to the community the Annual Business Plan and Budget.	1	1	●	Annual budget was processed as at 1/7/2014. BR1 was processed as at 30/9/2014.
5.3 Evaluate the effectiveness of all service delivery initiatives against the returns and/or benefits to the community				
5.3.1 Develop and implement systems to evaluate service delivery.				
Continue to implement outcomes from the organisational functional review completed in 2012.	1	1	●	Completed
Develop and implement a process to continually monitor and evaluate new legislation, compliance requirements and impact on the Council and it's resources, including the financial implications.	1	1	●	Draft legislative compliance table prepared for Local Government Act



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Maintain or improve on the annual performance result in the Local Government Association Comparative Performance Measurement Survey annually.	1	1	●	Survey not conducted by the Local Government Association this year.
5.3.2 Manage the administration of payments to suppliers, revenue collection, preparation of annual financial records, and recording of Council's assets.				
An internal audit of payroll records i.e. levels, rates of pay, leave accruals etc.	1	1	●	Leave accruals are regularly reviewed by staff and also external auditors. Next review is planned for Feb 2015.
Complete internal financial control project.	1	1	●	Project has an expected completion date of March 2015.
Financial statements prepared for external audit in accordance with legislative requirements and internal control.	1	1	●	2014 AFS were signed by Auditors in compliance with legislative requirements.
Financial sustainability indicators to operate within the adopted target ranges.	1	1	●	Operating Surplus Ratio - Actual (4%) Target 0% Net Financial Liabilities Ratio - Actual 31% Target < 100% Asset Sustainability Ratio - Actual 107% Target 3 Year average of between 90% - 100%
Liaise with Council's Audit Committee to complete an annual review of financial policies including internal controls.	1	1	●	Review is currently underway - expected completion in March 2015.
5.4 Develop and maintain a valued, adaptable, skilled and motivated work force				
5.4.1 Adopt a strategic approach to the integration of Human Resources, Risk and Occupational Health and Safety management systems and principles across the organisation.				
Develop and implement a two (2) year Human Resources Strategy that reflects the functional review	1	1	●	Strategy has been fully implemented and significant progress made toward achieving outcomes.
Develop, implement and review a WHS Risk Management Strategy providing for best work practice	1	1	●	Strategy has been fully implemented and more than 80% of actions have now been completed.
5.4.2 Respond to contemporary and emerging workforce and workplace issues through strategy and policy development.				
Develop a Human Resources Manual reflective of the new HR policy framework	1	1	●	Commenced. Working with SELGA HR Network to implement regional project for HR policies and procedures.
Develop and implement new performance development and review process.	1	1	●	PDR process has been developed and fully implemented across Council.
Review and update position descriptions.	1	1	●	All position descriptions have been reviewed as part of the employee performance development and review process. This will be an ongoing process every 12 months.
Review current training plan competency framework and training analysis data.	1	1	●	Review commenced. Pending data from performance development reviews to finalise training plan for 2015.
5.4.3 Review of the Human Resources requirements within the Corporate and				



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Community Services Department.				
Implement collaborative staff practices within the Community Services and Development Division by 2015.	1	1	●	Monthly meetings held with CSD leadership group
5.5 Demonstrate innovative and responsive organised governance				
5.5.1 Manage the preparation of assessment of capital value for rating purposes and declaration and raising of rates.				
Council rating strategy reviewed on an annual basis including reference to any significant rating issues or themes arising out of the previous rating year.	1	1	●	Council rates are levied annually in July.
Timely completion of Council's annual rating and periodic rating processes.	1	1	●	Completed. Audited Annually.
5.5.10 Support Council business through provision of quality records management and ensure Council's corporate records are managed in accordance with legislative requirements.				
Ensure Council's records management responsibilities are met in terms of the State Records Act 1997, Local Government Act 1999 and Adequate Records Management Standard.	1	1	●	Records staff follow practices and procedures and provide record keeping advice to staff in line with meeting Council's record keeping responsibilities.
Ongoing support, training and induction of staff in relation to their record keeping responsibilities and in use of Council's electronic document management system.	1	1	●	Records support staff in the use of TRIM on an ongoing basis and are available to provide further training or record keeping advice as required.
5.5.11 Support Council business processes by maintaining an effective and accurate electronic records management system and up to date Geographic Information System.				
Ensure all staff are inducted and trained in the use of Council's electronic records systems as required.	1	1	●	All new staff assigned a TRIM licence have received an introductory TRIM training session from Records staff within their first week, with a follow up session within their first month.
Maintain and review data contained within the GIS system quarterly.	1	1	●	Ongoing. Last completed in December 2014. Changes include update to cadastre, council properties, assets, reserves etc.
5.5.12 Continue to implement a Corporate Image of Council as a professional organisation.				
Development and implement a 'Brand image' for Council by 2016 that aligns with the City Development Framework.	1	1	●	Strategic Communication/Branding/Marketing to be done concurrently
5.5.2 Maintenance of the property data for rating and electoral purposes and the collection of rate revenue.				
Council's Voter's roll is reviewed and updated in accordance with the Local Government (Elections) Act 1999.	1	1	●	Completed for 2014 Local Government Elections.
Review the financial components of the Road and Building Asset Plan annually.	1	1	●	To be reviewed in conjunction with Operational staff and is to be incorporated into the LTFP during the March 2015 quarter.
Weekly updating of property data reports provided by Valuer-General Land Services.	1	1	●	Maintained as required.



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<p>5.5.4 Provide high performance customer services across Council.</p>	1	1	●	Compliant with legislative requirements during reporting period
<p>Compliance with legislative requirements at all times.</p>				
<p>5.5.5 To run an efficient and well maintained depot and store.</p>				
<p>All roadwork signage inspected quarterly.</p>	1	1	●	Regular checks of roadwork signage are conducted.
<p>Depot and surrounds, small items and equipment are maintained at all times with 6 monthly audits.</p>	1	1	●	A three monthly audit is conducted to ensure maintenance is completed.
<p>Develop and implement an improved system to ensure individual accountability by employees for all tools, equipment which is allocated to them by mid 2014.</p>	1	1	●	System is in place at the Depot to identify all tools and equipment are accounted for.
<p>Investigate and cost automated/electronic fuel dispensing/recording system in 2014.</p>	1	1	●	Risk was identified as part of Council's internal control project.
				Investigations have commenced on equipment that is available and discussions have been held with the Local Government Procurement (LGP).
				LGP personnel have some knowledge in this area and are currently pursuing options for Councils.
				Waiting on feedback from LGP.
<p>5.5.6 Operate an appropriately resources and efficient workshop to maintain Council's fleet vehicles, plant and equipment to a safe operating standard.</p>				
<p>All fleet vehicles, plant and equipment are maintained as per regular maintenance programs.</p>	1	1	●	Workshop has a regular maintenance program.
<p>Provide training to staff on the use of machinery when new machinery is purchased and reviewed annually.</p>	1	1	●	Induction processes are in place for new machinery and existing.
<p>5.5.8 Promote Mount Gambier as a progressive City through innovative design solutions for urban realm projects.</p>				
<p>Urban Realm projects are identified and delivered on time and on budget when approved by Council.</p>	1	1	●	Projects include; City Centre (95% complete), Old Hospital Laundry (85% complete), Railway Lands (paving, ramps/stairs, balustrading, lighting, structures refurbishment commenced),
				Two solar lighting projects in Railway Lands and around Blue Lake have been initiated. Railway Lands project is currently awaiting delivery of the lights for installation in March. Proposed Blue Lake lights to be installed upon delivery in the next month or so.
<p>5.5.9 Provide high quality support for Council Members and Council Employees.</p>				
<p>Business papers, including agendas, minutes and reports are compiled and distributed in accordance with the Local Government Act, 1999.</p>	1	1	●	Agendas and Minutes are distributed within legislative time frames.



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Provide support for civic and ceremonial responsibilities of Council, including citizenship ceremonies.	1	1	●	Executive support is provided for all Civic ceremonies.
Provision of executive and administrative support to Council, standing committees, subcommittees, the Mayor, Member, Executive Management, and other staff.	1	1	●	Executive support is available and provided to Council Members.
5.6 Establish measures for Council's performance and continually compare against community expectations				
5.6.1 Continue to be involved within the Local Government Association Comparative Performance Measurements Survey.				
Participate annually in the Local Government Association Comparative Performance Measurements Programs.	1	1	●	Survey not conducted by the LGA.
5.7 Engage with national, state, regional and local forums and partnerships to provide solutions and options to continually improve Councils service delivery and performance				
5.7.1 Ensure Council's information and communication infrastructure and environment.				
Annually evaluate the existing IT and communication systems to ensure capability and suitability to Council's changing needs.	1	1	●	Initial Training for Windows and Office 2010 complete by December 8, 2014. Look at next required training for Authority - Infringements Financial's etc.,
Corporate systems are available for staff access and work 95% of standard day time working hours	1	1	●	Data store facility operational 98% of time. Locally totally available for staff 24/7
5.7.2 Ensure Employees are engaging with their peak professional organisations to continually update knowledge in their respective professional disciplines.				
Encourage and support employees to update knowledge in their respective professional disciplines through training and involvement with peer and professional organisations and groups.	1	1	●	Ongoing process. Primarily provide Team Leaders and Managers who in-turn encourage and support employees within their workgroups.
6 Community Well - Being				
6.1 Advocate for the health needs of the community by encouraging partnerships in the provision of affordable and viable facilities and infrastructure				
6.1.2 Ensure applications for on site waste water treatments are assessed according to the Public and Environmental Health Act and are regularly reviewed for maintenance.				
Maintenance reports are reviewed when submitted with Council.	1	1	●	22 reports were received & reviewed during October to December 2014.
Review all properties for sewer connections in 2013/2014, subject to budget allocation.	1	1	●	This project did not proceed.
6.1.3 Provision of a safe, all inclusive and welcoming 'third place', through the library, that is free for all community members.				
Continue to promote and further enhance the library as an active and safe community space	1	1	●	Regular programming continuing.



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to maintain the community support and usage of the library.				
Identify and develop an annual schedule of programs to be offered through the library.	1	1	●	Programs have been developed.
Keep detailed statistics on visitation and usage of service and prepare quarterly reports.	1	1	●	Annual statistics report completed – snapshot given for Annual Report.
6.1.4 Have safe and regulated outside displays/eateries in accordance with relevant legislation.				
Ensure all outdoor furniture and displays have been issued with a permit subject to the Local Government Act.	1	1	●	All outdoor furniture and displays have been issued a permit as per our data base
Undertake (at least twice yearly) monitoring of furniture and displays to ensure they meet permit conditions.	1	1	●	All outdoor displays and furniture are checked on a regular basis to ensure compliance with permit conditions
6.1.5 Deliver and regulate a taxi service which is beneficial to the community.				
Check taxi meters and registrations annually.	1	1	●	Taxi metres and permit conditions were checked in August 2014 for the 2014/15 Year
6.3 Actively liaise with community health service providers to encourage local programs and services and ongoing community consultation				
6.3.1 Monitor the level of assisted care for residents of supported residential facilities and boarding houses within the City in accordance with legislation.				
Supported residential facilities are monitored to comply with legislation through annual licensing requirements.	1	1	●	Administration of 6 notifications and 2 onsite inspections conducted during November and December 2014.
6.3.2 Work closely with Universities, TAFE, training bodies and allied health providers.				
Continue to provide support to the Medical, Pharmaceutical, Dental professions through the provision of orientation tours.	1	1	●	Support provided through Your Professional Network (YPN)
6.6 Increase the local awareness and understanding of the range of health issues and needs of the community				
6.6.1 Continue to promote active lifestyles amongst the community.				
Continue to implement the Bike Plan and expanding the footpath and bike path network.	1	1	●	Completed in September, 2014.
Effective immunisation of target communities as per the schedule of immunisations and to maintain the current immunisation rate.	1	1	●	Support provided to Community Health' s immunisation program.
Ensure all cooling tower and warm water systems are audited annually as per the Public and Environmental Health Act, relevant regulations, codes and standards.	1	1	●	The due audit report was received December 2014. No further action needed until April 2015.
Ensure timely follow up of communicable diseases where required.	1	1	●	No follow up required during November & December 2014.
Food premises are inspected as per the Food Act and on a risk basis and notified accordingly.	1	1	●	December Number of Inspections: 19 Number of Invited Inspections and advice given: 1



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Inspect hairdressers and skin penetration facilities in accordance with the Public and Environmental Health Act and risk management principles.	1	1	●	7 hair/beauty/skin penetration inspections were conducted from October to December 2014.
Provide a timely and effective immunisation program to the Mount Gambier population.	1	1	●	Support provided to Community Health's immunisation program.
Support the 'Registered Training Organisation' in the provision of affordable and accessible food safety training for food handlers.	1	1	●	Sessions held 12/11/2014 with 31 participants in attendance.
Undertake annual auditing, or ensure it is undertaken, of high risk food businesses serving vulnerable people.	1	1	●	The due audit report for December 2014 was received.
Undertake inspections of public pools and spas in respect to relevant acts and regulations.	1	1	●	5 public accessible pools were inspected during November & December 2014.
When insanitary conditions are identified, attempt to resolve in a timely and effective manner.	1	1	●	No insanitary conditions identified during the October to December 2014 quarter.
6.7 Facilitate programs which focus attention on mental health issues in the community and support mental health providers in their work				
6.7.1 Encourage community initiatives to identify, address and respond to emerging health issues and trends within the community.				
Identify opportunities for Community Groups to develop and enhance their activities and facilities	1	1	●	Support is provided to community groups that seek assistance.
6.8 Advocate with Federal and State Governments to increase local availability to acute health care services and also primary health care services				
6.8.1 Encourage SA Health to identify opportunities and programs addressing mental health concerns and issues.				
Provide support and funding assistance to locally based programs addressing mental health issues and concerns within the community.	1	1	●	Research being conducted into local mental health status for the Regional Public Health Plan. Requests are assessed when received.
6.8.2 Continue to maintain Council's advocacy role in the provision of health services.				
Ensure Council provides timely responses to requests for letter of support.	1	1	●	Achieved and ongoing
7 Learning				
7.1 Encourage and promote partnerships with the entire community so that everyone understands and embraces the benefits of a lifelong learning community				
7.1.1 Foster relationships and facilitate conversations to improve community engagement and learning.				
Develop and program community learning activities and experiences in the Garden Square with community groups.	1	1	●	No budget allocation in the 2014/205 budget.
Develop opportunities for staff and elected members to share their expertise with groups and vice versa.	1	1	●	Significant involvement in the new Council induction program and numerous workshops in the last quarter 2014.



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Employ a whole of Government (Federal, State and Local), agencies and groups approach.	1	1	●	Continuing approach being used for the economic diversification group, seeking grant funding and regular communication with State and Federal members
Host forums that bring various groups together i.e. Education Leaders' Forum, Blue Sky Lectures, Thinker in Residence.	1	0	●	Forums held where possible.
Provide input to joint funding proposals for learning projects when required.	1	1	●	No activity last quarter.
Review current databases of contacts and update as necessary.	1	1	●	Maintain databases relevant to work activities
7.2 Promote the benefits of cooperative learning and the contribution learning makes to our enhanced quality of life				
7.2.1 Develop a coordinated approach across Council for the delivery of life long learning activities.				
Continue to be leaders in delivering, developing and promoting library collections and services to the community.	1	1	●	Programs held and delivered.
Develop an evaluation framework to review Council's achievement of lifelong learning goal.	1	1	●	Further work to be undertaken to develop a framework.
Establish a statistical baseline of community involvement in learning activities.	1	1	●	To be included as part of the evaluation framework.
Recognise that most Council activities provide learning opportunities.	1	1	●	Completed.
Review existing community learning material, resources and information already available to communities.	1	1	●	Is regularly reviewed.
7.3 Foster partnerships that develop programs, services and opportunities that deliver learning excellence				
7.3.1 Develop a framework within which learning achievements and initiatives can be recognised and celebrated.				
Continue to support recognition of learning through active involvement in scholarship programs.	1	1	●	2015 Tertiary Health Education Grant program launched
Determine opportunities for recognition and celebration of learning achievements.	1	1	●	Preparation of presentation to Australian Early Development Census National Conference on the City of Mount Gambier Charter for Children that aligns with Councils Learning strategic goal.
Elected Members and key staff being visible and attending celebratory functions.	1	1	●	Mayor, Councillor's and staff continuously involved in community activities

CORPORATE AND COMMUNITY SERVICES REPORT NO. 10/2015

SUBJECT: ECONOMIC DEVELOPMENT - CHINA ENGAGEMENT STRATEGY

REF: AF13/306

Goal: Securing Economic Prosperity
Strategy Objective: Foster the expansion of commerce and industry in a sustainable manner, considering industry, employment and climate change impacts, and enhance our positioning as the major centre for the region.

Since September, 2013 Council has considered the matter of engaging with the China market via numerous workshops, presentations to SELGA Councils and to this Council by Sean Keenihan, the South Australian Governments' Strategic Advisor for China and formal reports to Council. Council engaged Sean Keenihan mid 2014 to assist Council leading to the development of the report "City of Mount Gambier China Engagement Strategy". Council has taken a measured and thorough approach to this matter.

Following the Local Government Elections all of the material considered since September 2013 was consolidated and provided to all Councillors on 5th December, 2014.

A Councillor briefing and further workshop was conducted on the 29th January, 2015 by Jing Li, Director, China Engagement, Department of State Development and Bruce Rodda, Tradestart Adviser, Department of State Development. As part of their presentation they noted China's position as South Australia's major export market, level of Chinese tourism, number of Chinese students and inbound investment opportunities.

In part the briefing outlined the State Government's comprehensive platform of engagement in China's Shandong Province and the planned trade delegation in May 2015. The important role of local government, local business and the opportunities presented by the delegation were reinforced. Importantly much work has previously been undertaken by the State Government via its commitment to China Engagement, its staff based in China and its rigorous selection of businesses that attend.

At this time it is anticipated that the delegation will be led by the Premier and several key Ministers responsible for trade, investment and tourism. A large number of businesses will also attend along with a number of Councils. Prior to the delegation the State Government via the Department of State Development will assess those businesses attending and based upon their focus will "match" appropriate China businesses seeking goods and services and/or those wishing to invest into South Australian business. Delegation activities will occur in Shandong's capital, Jinan and the port city of Qingdao with optional visits planned for delegates to several other centres and/or other cities relevant to government and business delegates.

The Department of State Development is working in Mount Gambier and the region to identify local businesses that will be involved in the delegation and they may be drawn from across the City and region.

The City of Mount Gambier China Engagement Strategy is focused on achieving the following outcomes:

- Provide exposure (or further exposure) to the China market for local business.
- Attract inward direct investment from China into the City to increase business capacity, job creation and economic diversity.

Corporate and Community Services Report No. 10/2015 cont'd...

- Promote the City and region as a tourist destination.
- Support for the State and Local Government China strategy raising the profile and opportunities for the City.
- Effective collaboration with local businesses, State Government Ministers, senior government staff and local government to improve economic diversification.
- Further increase the Council's (Elected Member and staff) understanding of the China market and its opportunities and challenges for our community and business.
- Reinforcing to the community and business that the Council is actioning economic growth for the City and region noting Council's goal (Strategic Plan beyond 2015).

"To support our economic generators in meeting opportunities in the local, national and international business environment to ensure that the City has a viable, sustainable and diverse economic base and continues to be a thriving provincial City"

- Commence building strong ties with China's government officials and businesses in Shandong Province building on existing positive relationships between this province and South Australia noting the need for realistic timeframes to achieve outcomes.
- Build on the opportunities presented by the recently announced China – Australia Free Trade Agreement.
- Benefit from the recent fall in the Australian dollar making our exports more globally competitive and an improved exchange rate for China tourists.

Over the past 18 months Council has considered a range of information on this matter and developed a Council China Engagement Strategy. The foundation of this strategy is that this Council (and others) along with businesses should continue to "piggyback" from the very strong relationships and partnering already established between South Australia and Shandong Province. The focus is on developing and strengthening relationships, improving export potential (goods and services), seeking inward investment and expanding this region as a tourist destination.

Council allocated \$15,000 in its 2014-2015 budget to advance its China Engagement Strategy and these funds are adequate should Council wish to participate in the State Government, Local Government and business delegation to China in May 2015. Councillors will recall from presentations and documentation on business protocol in China where the role of Mayor is highly regarded and important in developing positive political partnerships that then assist business to business opportunities hence Mayoral representation on the delegation is critical. The recommendation below also suggests attendance by the Chief Executive Officer to assist in the follow through on matters arising from the delegation.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 10/2015 be received;

Corporate and Community Services Report No. 10/2015 cont'd...

- (b) Council participate in the State Government, Local Government and Business delegation to China in May 2015 and authorise the attendance of the Mayor and Chief Executive Officer with expenditure provided by "China Links Strategy" 2014/2015 Budget Acc. 6002.0219.

A handwritten signature in black ink, appearing to read 'Mark McSHANE', written in a cursive style.

Mark McSHANE
CHIEF EXECUTIVE OFFICER

2nd February, 2015
MJT.TLG

CORPORATE AND COMMUNITY SERVICES REPORT NO. 11/2015

SUBJECT: BUDGET UPDATE AS AT 31ST DECEMBER, 2014

REF: AF13/457

Goal: Governance

Strategic Objective: Demonstrate innovative and responsive organisational governance.

Following the introduction of the Local Government (Financial Management) Regulations 2011, Council completed a review of its Budget reporting processes (Corporate and Community Services Report No. 30/3012 - Monitoring Council's Budget Performance) resulting in the adoption of the new Policy B300 - Budget Reporting and Amendment.

The objective of the Budget Reporting and Amendment Policy is to provide management with a framework to operate in regard to the following:

- The content, timing and process to be followed for reporting to Council on its performance against budget;
- The scope and conditions associated with the Chief Executive Officer approving variations in activity (that are within the scope of the approved budget allocations);
- The process required to be followed as well as general guidelines in relation to the carrying forward of expenditure authority associated with projects included in the budget for the previous year.

The Policy provides for a Budget Update report to be prepared and included in the agenda of the Ordinary Meeting of Council's Corporate and Community Services Committee in the months of November and March (as a minimum). The report will highlight at summary level budget activity for the year to date, original and revised budget information, and include the latest revised forecast of expected budget results for the year.

The Budget Update as at 31st December, 2014 as presented with this Report, is now recommended for adoption.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 11/2015 be received;
- (b) the Budget Update as at 31st December, 2014 as presented with this Report be adopted by Council with all amendments to be made to the 2014/2015 Council Budget.



Grant HUMPHRIES
DIRECTOR - CORPORATE SERVICES

Sighted:



Mark McSHANE
CHIEF EXECUTIVE OFFICER



BUDGET UPDATE: BR2 FEBRUARY 2015 AS AT 31ST DECEMBER 2014

- 1. HIGH LEVEL SUMMARY BY FUNCTION (PAGES 1 - 13)**
- 2. DETAILED SUMMARY OF REQUESTED BUDGET VARIATIONS (PAGES 14 - 16)**
- 3. SUMMARY OF REQUESTED BUDGET VARIATIONS (PAGE 17)**
- 4. BR1 COMMENTARY (PAGE 18)**
- 5. UNIFORM PRESENTATION OF FINANCES (PAGES 19 - 26)**

HIGH LEVEL SUMMARY BY FUNCTION

1. ADMINISTRATION

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6000 - 6002)	1,728	1,728	1,738	902	10	1,738
OPERATING REVENUE (4100 - 4120)	19,480	19,660	19,660	18,633	0	19,660
NET OPERATING - SURPLUS / (DEFICIT)	17,752	17,932	17,922	17,731	(10)	17,922
CAPITAL EXPENDITURE (7500)	120	240	-	-	0	240
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(120)	(240)	-	-	0	(240)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

2. SUPPORT SERVICES

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6010)	3,223	3,227	3,227	1,246	-	3,227
OPERATING REVENUE						
NET OPERATING - SURPLUS / (DEFICIT)	(3,223)	(3,227)	(3,227)	(1,246)	-	(3,227)
CAPITAL EXPENDITURE (7460)	110	133	133	118	0	133
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(110)	(133)	(133)	(118)	0	(133)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

3. COMMUNITY

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6100)	1,612	1,649	1,658	798	9	1,658
OPERATING REVENUE (4130)	114	114	123	62	9	123
NET OPERATING - SURPLUS / (DEFICIT)	(1,498)	(1,535)	(1,535)	(736)	-	(1,535)
CAPITAL EXPENDITURE (7560, 7570, 7620)	126	126	126	48	-	126
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(126)	(126)	(126)	(48)	-	(126)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

4. CULTURAL

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6200)	2,982	2,991	2,993	912	2	2,993
OPERATING REVENUE (4140 - 4142)	388	388	398	241	10	398
NET OPERATING - SURPLUS / (DEFICIT)	(2,594)	(2,603)	(2,595)	(671)	8	(2,595)
CAPITAL EXPENDITURE (7470, 7630, 7640, 7650)	213	302	311	25	9	311
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(213)	(302)	(311)	(25)	(9)	(311)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

5. ECONOMIC

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6300)	1,487	1,547	1,557	748	10	1,557
OPERATING REVENUE (4153)	384	384	394	199	10	394
NET OPERATING - SURPLUS / (DEFICIT)	(1,103)	(1,163)	(1,153)	(549)	-	(1,153)
CAPITAL EXPENDITURE (7660)	8	8	8	-		8
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(8)	(8)	(8)	-		(8)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

6. ENVIRONMENT

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6400)	3,717	3,717	3,717	1,658	-	3,717
OPERATING REVENUE (4162)	1,736	1,736	1,870	1,039	134	1,870
NET OPERATING - SURPLUS / (DEFICIT)	(1,981)	(1,981)	(1,847)	(619)	134	(1,847)
CAPITAL EXPENDITURE (7670, 7665, 7800)	251	1,364	1,336	150	(28)	1,336
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(251)	(1,364)	(1,336)	(150)	28	(1,336)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

7. RECREATIONAL

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6500)	2,573	2,573	2,588	984	15	2,588
OPERATING REVENUE (4170)	68	68	68	42	-	68
NET OPERATING - SURPLUS / (DEFICIT)	(2,505)	(2,505)	(2,520)	(942)	(15)	(2,520)
CAPITAL EXPENDITURE (7680, 7690, 7700, 7730)	3,360	4,258	4,258	1,487	-	4,258
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(3,360)	(4,258)	(4,258)	(1,487)	-	(4,258)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

8. REGULATORY

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6600)	1,117	1,117	1,152	577	35	1,152
OPERATING REVENUE (4180)	418	418	422	288	4	422
NET OPERATING - SURPLUS / (DEFICIT)	(699)	(699)	(730)	(289)	(31)	(730)
CAPITAL EXPENDITURE						
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)						
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

9. TRANSPORT

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6700)	2,697	2,697	2,697	367	-	2,697
OPERATING REVENUE (4192, 4193)	316	324	324	5	-	324
NET OPERATING - SURPLUS / (DEFICIT)	(2,381)	(2,373)	(2,373)	(362)	-	(2,373)
CAPITAL EXPENDITURE (7300, 7400, 7450, 7800, 7900))	4,233	5,704	5,704	1,252	-	5,704
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(4,233)	(5,704)	(5,704)	(1,252)	-	(5,704)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

10. ENGINEERING/INDIRECT

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6800)	1,065	1,069	1,099	143	30	1,099
OPERATING REVENUE						
NET OPERATING - SURPLUS / (DEFICIT)	(1,065)	(1,069)	(1,099)	(143)	(30)	(1,099)
CAPITAL EXPENDITURE (7830, 7900)	12	12	12	-	0	12
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)	(12)	(12)	(12)	-	-	(12)
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

11. UNCLASSIFIED

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE (6900)	960	960	960	231	-	960
OPERATING REVENUE (4210, 4230, 4240)	213	230	310	236	80	310
NET OPERATING - SURPLUS / (DEFICIT)	(747)	(730)	(650)	5	80	(650)
CAPITAL EXPENDITURE						
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)						
NON OPERATING EXPENDITURE						
NON OPERATING REVENUE						
NET NON OPERATING - SURPLUS / (DEFICIT)						

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

12. NON - OPERATING

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE						
OPERATING REVENUE						
NET OPERATING - SURPLUS / (DEFICIT)						
CAPITAL EXPENDITURE						
CAPITAL REVENUE						
NET CAPITAL - SURPLUS / (DEFICIT)						
NON OPERATING EXPENDITURE (7000)	726	726	726	131	-	726
NON OPERATING REVENUE (4250, 4260, 4270, 4280, 4300, 4500)	9,118	12,826	12,826	5,035	-	12,826
NET NON OPERATING - SURPLUS / (DEFICIT)	8,392	12,100	12,100	4,904	-	12,100

Financial Report: refer detailed Summary

HIGH LEVEL SUMMARY BY FUNCTION

13. SUMMARY

	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
OPERATING EXPENDITURE	23,161	23,275	23,386	8,566	111	23,386
OPERATING REVENUE	23,117	23,322	23,569	20,745	247	23,569
NET OPERATING BUDGET SURPLUS/(DEFICIT)	(44)	47	183	12,179	136	183
CAPITAL EXPENDITURE	8,433	12,147	12,128	3,080	(19)	12,128
CAPITAL REVENUE	0	0		0		
NET CAPITAL - SURPLUS / (DEFICIT)	(8,433)	(12,147)	(12,128)	(3,080)	19	(12,128)
NON OPERATING EXPENDITURE	726	726	726	311	-	726
NON OPERATING REVENUE	9,118	12,826	12,826	5,035	-	12,826
NET CASH BUDGET SURPLUS/(DEFICIT)	8,392	12,100	12,100	4,724	-	12,100
TOTALS SURPLUS/(DEFICIT)	(85)	-	155			155

2. DETAILED SUMMARY OF REQUESTED BUDGET VARIATIONS

Account No.	Description	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
	2.1 OPERATING REVENUE						
	COMMUNITY						
4134.0351	MAIN CORNER ENTRY FEES (EXHIBITION FEE - OFFSET BY EXPENDITURE)	-	-	9	9	9	9
						9	
	CULTURAL						
4140.0403	LIBRARY SERVICES - DC GRANT OPERATING CONTRIBUTION	-	-	11	11	11	11
4140.0404	LIBRARY SERVICES - STATE OPERATING GRANT REDUCTION	85	85	75	75	(10)	75
4140.0408	LIBRARY SERVICES - SPONSORSHIP - EXPENDITURE OFFSET	-	-	9	9	9	9
						10	
	ECONOMIC						
4153.0535	TOURISM - STATE CONFERENCE GRANT	-	-	10	10	10	10
						10	
	ENVIRONMENT						
4162.0623	WASTE MANAGEMENT - GREENWASTE COLLECTION FEES	265	265	399	399	134	399
	(AUDIT ADJUSTMENT - PRE-PAID FEES)						
						134	
	REGULATORY						
4180.0825	HEALTH INSPECTION - FINES / COSTS RECOVERED	1	1	5	4	4	5
						4	
	UNCLASSIFIED						
4230.1305	SUNDRY INCOME - LG RISK SPECIAL DISTRIBUTION	-	-	-	-	65	-
4230.1305	SUNDRY INCOME - CHAT TOOL AWARD	-	-	-	-	10	-
4230.1305	SUNDRY INCOME - ADDITIONAL SEARCH FEES	22	22	102	99	5	102
						80	
	TOTAL OPERATING REVENUE Increase (Decrease)					247	

Account No.	Description	Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 31/12/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
	2.2 OPERATING EXPENDITURE						
	ORGANISATIONAL						
6002.0206	LEGAL AND PROFESSIONAL EXPENSES - ADDITIONAL LEASES ETC.	25	25	35	29	10	35
						10	
	COMMUNITY						
6138.0038	MAIN CORNER OPERATING (OFFSET BY REVENUE)	148	148	157	96	9	157
						9	
	CULTURAL						
6200.0035	LIBRARY SERVICES - TRAINING	6	6	11	9	5	11
6200.0034	LIBRARY SERVICES - EMPLOYEE EXP	8	8	5	3	(3)	5
						2	
	ECONOMIC						
6350.0805	TOURISM GENERAL - VIC CONFERENCE (REVENUE OFFSET)	143	143	153	69	10	153
						10	
	RECREATION						
6550.1031	AQUATIC CENTRE - GENERAL MAINTENANCE	62	62	92	67	30	92
6550.1032	AQUATIC CENTRE - MINOR IMPROVEMENTS - REPAINTING POOLS COST	20	20	35	33	15	35
6500.0974	PARKS/GARDENS/RESERVES	38	38	28	13	(10)	28
6530.1000	SPORTS FACILITIES OUTDOOR - BLUE LAKE SPORTS PARK	122	122	107	49	(15)	107
6530.1012	SPORTS FACILITIES OUTDOOR - VANSITTART PARK	30	30	25	11	(5)	25
						15	
	REGULATORY						
6630.1120	CITY PLANNING - LEGAL / PROFESSIONAL COSTS	35	35	70	67	35	70
6660.0034	HEALTH INSPECITON - EMPLOYEE EXPENSES	3	3	-	-	(3)	-
6660.0035	HEALTH INSPECTION - TRAINING EXPENSES (LMA ETC.)	3	3	6	6	3	6
						35	
	ENGINEERING / INDIRECT						
6820.0020	AWU EMPLOYEES - SICK LEAVE - CASH OUT PROVISION	-	-	30	-	30	30
						30	
	TOTAL OPERATING EXPENDITURE INCREASE/(DECREASE)					111	

		Original Budget '000	Revised Budget '000	Proposed Budget '000	Actual 28/09/2014 '000	Variance now Requested '000	Proposed E of Y Budget Forecast '000
	<u>2.3 CAPITAL EXPENDITURE</u>						
	CULTURAL						
7470.4602	LIBRARY SERVICES - OFFSET FOR REVENUE RECEIVED	30	30	39	17	9	39
						9	
	ENVIRONMENT						
7800.0999	STORMWATER DRAINAGE - BLSW WETLANDS - PROJECT DELETED	-	-	95	-	(13)	95
7800.0999	STORMWATER DRAINAGE - PINEHALL AVENUE - RE-BUDGETED IN 15/16	83	108	80	-	(15)	80
						(28)	
	CAPITAL EXPENDITURE INCREASE/(DECREASE)					(19)	
	<u>2.4 NON OPERATING REVENUE</u>						
4250.1524	LOAN FUNDS - DEBT REDUCTION (SALE PROCEEDS FROM PROPERTY SALES)	1,093	1,685	1,073	-	(612)	1,073
4280.1810	PROPERTY SALES	-	-	513	513	513	513
4280.1811	PROPERTY SALES - ASSET DISPOSAL	-	-	99	99	99	99
	NON - OPERATING REVENUE INCREASE/(DECREASE)					-	

3. SUMMARY OF REQUESTED BUDGET VARIATIONS

	Original Budget \$	Revised Budget \$	Variation Requested \$	Proposed BR1 \$
OPERATING				
Operating Expenditure Increase (Decrease)	23,161,000	23,275,000	111,000	23,386
Operating Revenue Increase (Decrease)	23,117,000	23,322,000	247,000	23,569
Operating Surplus/(Deficit)	(44,000)	47,000	136,000	183
CAPITAL EXPENDITURE				
Capital Expenditure Increase (Decrease)	8,433,000	12,147,000	(19,000)	12,128,000
CAPITAL REVENUE				
Capital Revenue Increase (Decrease)	0	0	0	0
NON OPERATING EXPENDITURE				
Non Operating Expenditure Increase (Decrease)	726,000	726,000	0	726,000
NON OPERATING REVENUE				
Non Operating Revenue Increase (Decrease)	9,118,000	12,826,000	-	12,826,000
Revised Cash Budget Surplus/(Deficit)	(85,000)	0	-	155,000
SUMMARY OF ALTERATIONS : SURPLUS/(DEFICIT)		Operating Budget		Cash Budget
Original (Adopted) Budget		(44,000)		(85,000)
Revised Budget - (Work in Progress)		(59,000)		(85,000)
Budget Update No. 1 (as at 30th September, 2014)		47,000		0
Budget Update No. 2 (as at 31st December, 2014)		183,000		155,000

4. **BR2 Commentary**

- This is the second Budget Review for the 2014/2015 financial year other than the interim review which introduced work in progress amounts from 2013/2014 into the 2014/2015 Budget.
- BR2 takes into account most costs for the first 6 months of operating (July to December) however some creditors for the month of December are not yet included (processed in January).
- Operating Revenue increases by \$247,000 principally as a result of the treatment of greenwaste revenue (audit requirement) and the special distribution received from Local Government Risk Services.
- Operating Expenditure increases by \$111,000 principally due to increased legal costs and a range of other minor Budget adjustments.
- Capital Expenditure is reduced by \$19,000 principally as a result of the deletion of some minor drainage projects.
- Non Operating Revenue has not altered although it should be noted that revenue received as a result of the land sales has been recorded and subsequently applied, in total, to debt reduction.
- In overall terms BR2 provides for;
 - An increase in Operating Expenditure of \$111,000
 - An increase in Operating Revenue of \$247,000
 - A net benefit to the operating result of \$136,000
- Council's Budgeted Operating commentary;
 - The adopted Budget provided for a \$44,000 Deficit
 - Interim (WIP) Review resulted in a \$59,000 Operating Deficit
 - BR1 results in a \$47,000 surplus as at 30th September, 2014
 - BR2 results in a \$183,000 surplus as at 31st December, 2014
- Council's Cash Budget commentary:
 - adopted Budget provided for a \$85,000 Deficit
 - the Interim (WIP) Review resulted in a \$85,000 Cash Budget Deficit
 - as a result of BR1 Council Cash Budget provides for a balanced budget as at 30th September, 2014
 - as a result of BR2 Council Cash Budget provides for a \$155,000 surplus as at 31st December, 2014

**CITY OF MOUNT GAMBIER
BUDGET 2014/15**

Statement of Comprehensive Income

ACTUAL 2013/14 \$ '000	INCOME	BR2 2014/15 \$ '000
16,826	Rates	17,066
378	Statutory Charges	422
3,530	User Charges	2,850
1,278	Grants Subsidies and Contributions	3,108
32	Investment Income	5
229	Reimbursements	118
467	Other	0
0	Share of profit - joint ventures and associates	0
<hr/>		<hr/>
22,740	TOTAL REVENUES	23,569
	EXPENSES	
8,772	Wages and Salaries	9,158
8,467	Materials, contracts & other expenses	7,565
262	Finance Costs	568
5,907	Depreciation, amortisation & impairment	6,095
0	Share of loss - joint ventures & associates	0
<hr/>		<hr/>
23,408	Total Expenses	23,386
<hr/>		<hr/>
-668	OPERATING SURPLUS/(DEFICIT) BEFORE CAPITAL AMOUNTS	183
-3,227	Net gain (loss) on disposal or revaluation of assets	0
3,064	Amounts specifically for new or upgraded assets	0
0	Physical resources received free of charge	0
<hr/>		<hr/>
-831	NET SURPLUS/(DEFICIT)	183
<hr/> <hr/>		<hr/> <hr/>

**CITY OF MOUNT GAMBIER
BUDGET 2014/15**

Cash Flow Statement

ACTUAL 2013/14 \$ '000		BR2 2014/15 \$ '000 Inflows (Outflows)
	CASHFLOWS FROM OPERATING ACTIVITIES	
	RECEIPTS	
25,583	Operating Receipts	23,564
69	Investment Receipts	5
	PAYMENTS	
-18,654	Operating payments to suppliers & employees	-16,723
-230	Finance Payments	-568
6,768	Net Cash provided by (or used in) Operating Activities	6,278
	CASH FLOWS FROM INVESTING ACTIVITIES	
	RECEIPTS	
3,064	Grants specifically for new or upgraded assets	0
276	Sale of Assets	184
126	Repayments of loans by community groups	108
	PAYMENTS	
0	Loans made to community groups	-10
-6,574	Expenditure on renewal / replacement of assets	-5,373
-3,969	Expenditure on new / upgraded assets	-6,755
-7,077	Net Cash provided by (or used in) Investing Activities	-11,846
	CASH FLOWS FROM FINANCING ACTIVITIES	
	RECEIPTS	
1,163	Proceeds from Borrowings	1,073
	PAYMENTS	
-356	Repayment of Borrowings	3,744
807	NET CASH USED IN FINANCING ACTIVITIES	4,817
498	NET INCREASE (DECREASE) IN CASH HELD	-751
675	CASH AT BEGINNING OF YEAR	1,173
1,173	CASH AT END OF YEAR	422

**CITY OF MOUNT GAMBIER
BUDGET 2014/15**

Balance Sheet

ACTUAL 2013/14 \$ '000		BR2 2014/15 \$ '000
	ASSETS	
	CURRENT ASSETS	
1,173	Cash and cash equivalents	422
1,132	Trade & other receivables	1,132
37	Inventories	37
0	Other Financial Assets	0
2,342		1,591
0	Non-Current Assets held for Sale	0
2,342	TOTAL CURRENT ASSETS	1,591
	NON-CURRENT ASSETS	
154	Financial Assets	56
0	Equity accounted investments in Council businesses	0
0	Investment Property	0
195,144	Infrastructure, Property, Plant & Equipment	200,993
0	Other Non-current Assets	0
195,298	TOTAL NON-CURRENT ASSETS	201,049
197,640	TOTAL ASSETS	202,640
	LIABILITIES	
	CURRENT LIABILITIES	
2,643	Trade & Other Payables	2,643
243	Borrowings	243
1,742	Short-term Provisions	1,742
0	Other Current Liabilities	0
4,628		4,628
0	Liabilities relating to Non-current Assets held for Sale	0
4,628	TOTAL CURRENT LIABILITIES	4,628
	NON-CURRENT LIABILITIES	
0	Trade & Other Payables	0
4,538	Long-term Borrowings	9,355
252	Long-term Provisions	252
0	Other Non-current Liabilities	0
4,790	TOTAL NON-CURRENT LIABILITIES	9,607
9,418	TOTAL LIABILITIES	14,235
188,222	NET ASSETS	188,405
	EQUITY	
46,307	Accumulated Surplus	50,950
131,574	Asset Revaluation	131,574
10,341	Other Reserves	5,881
188,222	TOTAL EQUITY	188,405

**CITY OF MOUNT GAMBIER
BUDGET 2014/15**

Statement of Changes in Equity

ACTUAL 2013/14 \$ '000		BR2 2014/15 \$ '000
	ACCUMULATED SURPLUS	
48,060	Balance at end of previous reporting period	46,307
-831	Net Result for Year	183
3,537	Transfer From Reserves	4,460
-4,459	Transfer To Reserves	0
46,307	BALANCE AT END OF PERIOD	50,950
	ASSET REVALUATION RESERVE	
131,574	Balance at end of previous reporting period	131,574
0	Gain on revaluation of infrastructure, property, plant & equipment	0
0	Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	0
131,574	BALANCE AT END OF PERIOD	131,574
	LONG SERVICE LEAVE	
724	Balance at end of previous reporting period	724
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	-75
724	BALANCE AT END OF PERIOD	649
	OFF STREET CAR PARK	
267	Balance at end of previous reporting period	267
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
267	BALANCE AT END OF PERIOD	267
	PLANT REPLACEMENT	
1,561	Balance at end of previous reporting period	1,561
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
1,561	BALANCE AT END OF PERIOD	1,561
	LADY NELSON PARK REDEVELOPMENT	
6	Balance at end of previous reporting period	6
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
6	BALANCE AT END OF PERIOD	6
	ASSET REPLACEMENT	
1,296	Balance at end of previous reporting period	1,296
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
1,296	BALANCE AT END OF PERIOD	1,296

**CITY OF MOUNT GAMBIER
BUDGET 2014/15**

Statement of Changes in Equity

ACTUAL 2013/14 \$ '000		BR2 2014/15 \$ '000
	LAND DIVISION - OUTSTANDING WORK	
232	Balance at end of previous reporting period	232
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
232	BALANCE AT END OF PERIOD	232
	DOWNSTREAM DRAINAGE	
116	Balance at end of previous reporting period	171
55	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
171	BALANCE AT END OF PERIOD	171
	WORK IN PROGRESS	
3,537	Balance at end of previous reporting period	4,385
4,385	Transfer to reserve from accumulated surplus	0
-3,537	Transfer from reserve to accumulated surplus	-4,385
4,385	BALANCE AT END OF PERIOD	0
	CITY CENTRE IMPROVEMENT	
688	Balance at end of previous reporting period	688
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
688	BALANCE AT END OF PERIOD	688
	MAJOR CAPITAL WORKS	
482	Balance at end of previous reporting period	482
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
482	BALANCE AT END OF PERIOD	482
	RESERVE FUNDS TOTAL	
0	Balance at end of previous reporting period	0
0	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
0	BALANCE AT END OF PERIOD	0
	MOUNT GAMBIER CEMETERY TRUST	
466	Balance at end of previous reporting period	478
12	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
478	BALANCE AT END OF PERIOD	478
	JUNIOR SPORTING FUND	
44	Balance at end of previous reporting period	51
7	Transfer to reserve from accumulated surplus	0
0	Transfer from reserve to accumulated surplus	0
51	BALANCE AT END OF PERIOD	51
188,222	TOTAL EQUITY AT END OF REPORTING PERIOD	188,405

**CITY OF MOUNT GAMBIER
BUDGET 2014/15**

Uniform Presentation of Finances

ACTUAL 2013/14 \$ '000		BR2 2014/15 \$ '000
22,740	Operating Revenues	23,569
-23,408	<i>less Operating Expenses</i>	-23,386
<u>-668</u>	Operating Surplus / (Deficit) before Capital Amounts	<u>183</u>
	<i>Less Net Outlays in Existing Assets</i>	
6,574	Capital Expenditure on renewal and replacement of Existing Assets	3,063
-5,907	<i>less Depreciation, Amortisation and Impairment</i>	-6,095
-276	<i>less Proceeds from Sale of Replaced Assets</i>	-184
<u>391</u>		<u>-3,216</u>
	<i>Less Net Outlays on New and Upgraded Assets</i>	
3,969	Capital Expenditure on New and Upgraded Assets	9,065
-3,064	<i>less Amounts received specifically for New and Upgraded Assets</i>	0
<u>0</u>	<i>less Proceeds from Sale of Surplus Assets</i>	<u>0</u>
905		9,065
-1,964	Net Lending / (Borrowing) for Financial Year	-5,666

**CITY OF MOUNT GAMBIER
BUDGET 2014/15**

ACTUAL	FINANCIAL INDICATORS	BR2
2013/14		2014/15

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

-668	Operating Surplus (\$'000)	183
------	-----------------------------------	-----

Being the operating surplus (deficit) before capital amounts .

(4%)	Operating Surplus Ratio	1%
	<u>Operating Surplus</u>	
	Rates - general & other less NRM levy	

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.

6,959	Net Financial Liabilities (\$'000)	12,625
-------	---	--------

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).

31%	Net Financial Liabilities Ratio	55%
	<u>Net Financial Liabilities</u>	
	Total Operating Revenue less NRM levy	

1%	Interest Cover Ratio	2%
	<u>Net Interest Expense</u>	
	Total Operating Revenue less NRM levy less Investment Income	

Asset Sustainability Ratio

107%	<u>Net Asset Renewals</u>	47%
	Depreciation Expense	

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

65%	Asset Consumption Ratio	86%
	<u>Carrying value of depreciable assets</u>	
	Gross value of depreciable assets	

Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.

CORPORATE AND COMMUNITY SERVICES REPORT NO. 12/2015

SUBJECT: HOUSING AND LOCAL GOVERNMENT IN THE 21ST CENTURY

REF: AF13/125

Goal: *Building Communities*
Strategy: (i) *Strive for an increase in services and facilities to ensure the community has equitable access and that the identified needs of the community are met.*
(ii) *Encourage the development of community facilities and infrastructure, community events and active and safe community spaces through direct support, seeking funding facilitation etc.*

Goal: *Securing Economic Prosperity*
Strategies: (i) *Provide infrastructure and facilities that contribute to Mount Gambier being able to enhance its economic base and quality of life.*
(ii) *Develop and implement a dynamic planning process to meet emerging economic, social and environmental conditions.*

Goal: *Diversity*
Strategies: (i) *Engage with Federal and State Governments and other agencies to provide resources to meet the needs of diverse groups in our community.*
(ii) *Consider the needs of all community groups in developing projects, services and infrastructure (public or privately owned).*

Goal: *Environment*
Strategy: (i) *Plan and implement infrastructure to protect and enhance the natural and built environment, including in response to climate change influences.*
(ii) *Support initiatives that value and preserve our unique environment and contribute to environmental sustainability.*
(iii) *Support the preservation and enhancement of the City's unique natural and built heritage for future generations.*

INTRODUCTION

The Centre for Housing, Urban and Regional Development of the University of Adelaide invited Council to participate in a nation wide research project on local government and housing. This project has been developed by Professor Andrew Beer (University of Adelaide) and Emeritus Professor John Martin (La Trobe).

The commencement of this project is also subject to the successful attainment of a grant as part of the 2014 round of the Australian Research Council (ARC) Linkage grant.

Initial support for the project was noted, but Council will need to confirm it's involvement by April, 2015 if the application is successful. As part of Council's initial support for the project, the project managers were advised that Council's involvement with the project would be subject to further consideration by Council and further considered as part of Council's budget deliberations.

Corporate and Community Services Report No. 12/2015 cont'd...

DISCUSSION

The Study:

To find out how local governments across Australia deal with housing issues and will include an analysis of the changing relationship between local government and housing.

To study key questions around local government and housing. These questions are yet to be finalised and can be designed around what is relevant to the City of Mount Gambier.

Aims

- To gain an understanding of the interplay between housing and local government.
- Map the governmental, demographic and economic processes shaping this relationship.
- Identify new ways to meet housing aspirations (by local governments and the community).

Potential Topics

- Housing and the regeneration of estates and infrastructure that has exceeded it's economic life.
- The relationship between housing investment and economic growth.
- The impact of new forms of property investment on local governments and the associated demand for services. This includes the rise of second home ownership in attractive regions, foreign investment in the Australian property market and shifts in tenure patterns nationally.
- New planning models to achieve social, ecological and economic goals.
- Housing affordability, homelessness and social welfare.
- Housing options for Culturally and Linguistically Diverse communities, including Indigenous Australians and recent immigrant arrivals.
- The provision of social housing; and
- The challenges and opportunities of demographic change, including the provision of purpose built aged housing.

Council's Commitment:

- \$10,000 per annum for three years (Total \$30,000 for the duration of the study)
- Plus 'In Kind' support and staff participation/assistance as required

Development Plan Amendments being undertaken by Council

At this time, Council is not commencing any new Development Plan Amendments. Currently there are two Development Plan Amendments Council still outstanding which include the:

- Local Heritage and Lakes Zone Development Plan Amendment – Expected to commence public consultation in February 2015;
- Urban Boundary Development Plan Amendment – Section 29 amendment to correct some mapping errors.

Organisations Involved:

This project is to be a national study involving:

- 3 Queensland Local Government Authorities
- 4 New South Wales Local Government Authorities

Corporate and Community Services Report No. 12/2015 cont'd...

4 Victorian Local Government Authorities

3 South Australian Local Government Authorities (2 + City of Mount Gambier)

Identified Housing Issues within the City of Mount Gambier

Two questions that immediately come to mind are:

- What are the housing issues in Mount Gambier? and
- What are the community expectations of Council?

Some initial thoughts in relation to housing issues within the City of Mount Gambier include:

- The majority of the City of Mount Gambier is located within the Blue Lake Groundwater Protection Area. New growth areas to the North are outside the groundwater protection area but are still located within the Blue Lake Capture and Buffer Area.
- Retirement Housing/Migrant Housing (changing demographics).
- Housing SA – existing stock of community housing and the social perception of these areas.
- Regeneration within existing areas including the regeneration of the older housing stock.
- Provision of student accommodation.
- Affordable Housing, to ensure housing remains affordable (Currently not an issue within the City of Mount Gambier).
- Demands on existing infrastructure (roads/stormwater disposal & management/water/sewerage/communication/energy)
- Demand for new infrastructure.
- Urban sprawl (How much further to allow expansion)
- Continuing the rejuvenation of the City Centre to maintain a vibrant and active place.

Key Issues/Discussion

There is an increasing focus on the role of governments within Australia and which tier of government provides the services and infrastructure the community and the economy require. This review will inevitably result in a reconsideration of the place local government occupies.

Local government is the tier of government closest to the people and undertakes a range of essential tasks such as manage cities, neighbourhoods and towns, waste management, social services and provide a voice to the community. Housing is also important, as adequate affordable housing provides the bedrock for prosperous, happy and engaged lives. It underpins access to employment, success in schooling and maintenance of good health.

In Australia the following tiers of government generally provide the following in relation to housing:

Federal Govt	Set the broader funding envelope for public sector outlay Influence interest rates
State Govt	Enunciate policies that may provide tax subsidies or other benefits Provide affordable housing Social housing function
Local Government	Important for every dimension of residential development and management. Development of policies to guide the development of the City. Day to day implementation of planning and development control. Provide critical infrastructure. Essential recurrent services – i.e. waste removal. Advice, support and resources to community groups.

Corporate and Community Services Report No. 12/2015 cont'd...

Local governments may have a significant impact on housing costs. Housing represents an important part of the income stream as it is the most important component of the rate base. It is an important source of demand for expenditures in the form of services provided to existing properties and for community facilities such as libraries. Encouraging housing growth is a well established strategy for bringing about economic development and income growth.

Local Governments also influence affordability and type of housing built through the implementation of planning policies and implementation of infrastructure charges.

Over recent years the form of housing policy in Australia has been transformed i.e. from the provision of publicly owned housing to other policy instruments such as rent assistance and the promotion of community owned housing.

Current key issues include, decline in housing affordability resulting in greater pressure on local governments to plan for the provision of lower-cost housing, the need to engage in urban regeneration where the housing stock and built environment have passed their economic life. The desire to find new ways to plan for housing in order to promote economic growth and vibrancy, the aging of Australia's infrastructure, the aging of Australia's population and the need to accommodate older persons, and the impact of new patterns of housing consumption, such as growth in second home ownership.

Cost shifting from other tiers of government have increased financial pressure as a result of local resistance to higher rates and charges combined with escalating costs and a growing expectation for local governments to work in new ways with the private sector and community groups.

Local Government is responsible for the maintenance of much of the nation's community infrastructure, as well as the management of rural and urban neighbourhoods and the delivery of essential services i.e. waste collection.

This study will address the changing environment in which local governments operate through:

- A focus on the relationship between local government and other actors in the housing sphere, including state and federal government agencies.
- Emphasising the process of change and how the solutions available to local government evolve over time.
- Acknowledgement of the role of both formal and informal processes in the search for policy solutions;
- Attention to the processes through which particular options 'harden' into outcomes.
- The impact of history, or path dependency, on the emergence of new policy regimes.

To educate local governments on the range of options open to them and provide insights into 'good practice' strategies for their implementation.

Benefits of Participating within the study

- A better understanding of Council's role in relation to the provision of housing.
- A better understanding of the housing market within the City of Mount Gambier.
- Identification of issues where Council can have a positive impact and/or influence.
- May lead to the development and implementation of development policies.

Corporate and Community Services Report No. 12/2015 cont'd...

- May lead to the development and formation of partnerships to improve the housing stock within certain areas.
- Help to identify the future housing needs and direction for the City.
- Help to develop a better correlation between the 'Futures Paper', strategic directions of Council and the provision of housing.

Outcomes

Some envisaged outcomes of the study include establishing the degrees to which local governments are both placed under pressure to engage with housing issues and including possible solutions to particular issues identified as the areas of interest/study for the City of Mount Gambier.

CONCLUSION

Participation in the research study as proposed could have significant benefits for Council in the development of policies to guide residential development within the City of Mount Gambier into the future.

The outcomes of this study is also envisaged to provide a strong basis upon which Council can undertake any further review of the policies for development as contained within the Development Plan.

The commencement of this project is also subject to the successful attainment of a grant by the University of Adelaide as part of the 2014 round of the Australian Research Council (ARC) Linkage grant.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 12/2015 be received.
- (b) Council supports in principle the Housing and Local Government Study and refers the matter to the 2015/2016 budget for consideration.



Tracy TZIOUTZIOUKLARI
MANAGER STRATEGIC PROJECTS

Sighted:



Mark McShane
CHIEF EXECUTIVE OFFICER

30th January, 2015

CORPORATE AND COMMUNITY SERVICES REPORT NO. 13/2015

SUBJECT: LIMESTONE COAST REGIONAL TRAILS MASTER PLAN

REF: AF13/353

Goal: Securing Economic Prosperity
Strategic Objective: Support the development of our local economy, our unique local experiences and our capacity to grow visitation to our City.

Goal: Environment
Strategic Objective: Support initiatives that value and preserve our unique environment and contribute to environmental sustainability.

Background

At the SELGA meeting held on Friday 12th December 2014 the following motion was moved for the Limestone Coast Regional Trails Master Plan:

7.3 Limestone Coast Regional Trails Master Plan

Moved, District Council of Robe; **Seconded**, Tatiara District Council

“That SELGA:

- 1. Receive the Draft Limestone Coast Regional Trails Master Plan;**
- 2. Refer the Draft Limestone Coast Regional Trails Master Plan to the SELGA Constituent Councils for comment by January 23rd 2015;**
- 3. Provide guidance on the method of implementation of the Draft Limestone Coast Regional Trails Master Plan; and**
- 4. Establish a Limestone Coast Trails Implementation Group and engage representatives from relevant community and industry groups to support the implementation of the Trails Master Plan.”**

CARRIED

Members have been advised that whilst there has been no financial commitment made to the development of this plan by the City of Mount Gambier, staff have provided input specific to Mount Gambier and have reviewed the draft document.

The draft Regional Trails Master Plan developed by Tredwell is a consolidation of all existing trails within the region and previous trails reports that have been developed over a number of years. The report provides a regional blueprint for a Limestone Coast trails network that has the potential of supporting a collaborative, strategic vision for tourism within the Limestone Coast.

Members were invited to review the draft document and provide comment to support a response to the SELGA motion.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 13/2015 be received;
- (b) Council support in principle the draft Regional Trails Master Plan;

Corporate and Community Services Report No. 13/2015 cont'd...

- (c) Council appoint a representative to the Limestone Coast Trails Implementation Group to support the development of an agreed method of implementation.

A handwritten signature in black ink, appearing to read 'Barbara Cernovskis', written in a cursive style.

Barbara CERNOVSKIS
MANAGER - COMMUNITY SERVICES AND DEVELOPMENT

Sighted:

A handwritten signature in black ink, appearing to read 'Mark McShane', written in a cursive style.

Mark McSHANE
CHIEF EXECUTIVE OFFICER

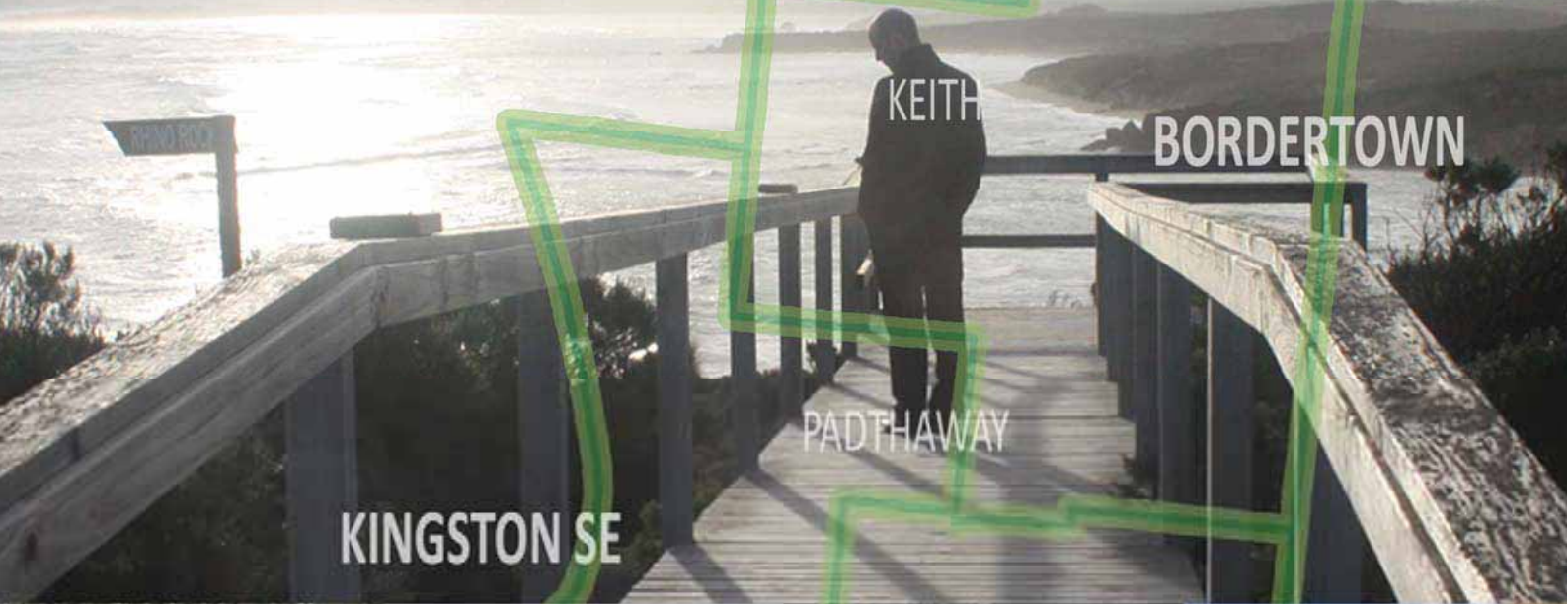
30th January 2015
BJC



LIMESTONE COAST REGIONAL TRAILS MASTER PLAN

TREDWELL

DRAFT November 2014



KEITH

BORDERTOWN

PADTHAWAY

KINGSTON SE



ROBE



LUCINDALE

NARACOORTE



BEACHPORT



PENOLA



MILLICENT

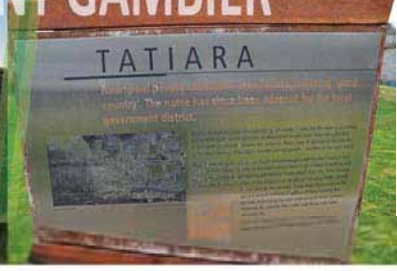


MT BURR



PORT MACDONNELL

MOUNT GAMBIER



TATIARA



Acknowledgements

Disclaimer

While every effort has been made to ensure that the information contained within this report is complete, accurate and up to date, Tredwell Management Services make no warranty, representation or undertaking whether expressed or implied, nor do they assume any legal liability, whether direct or indirect, or responsibility for any errors or omissions.

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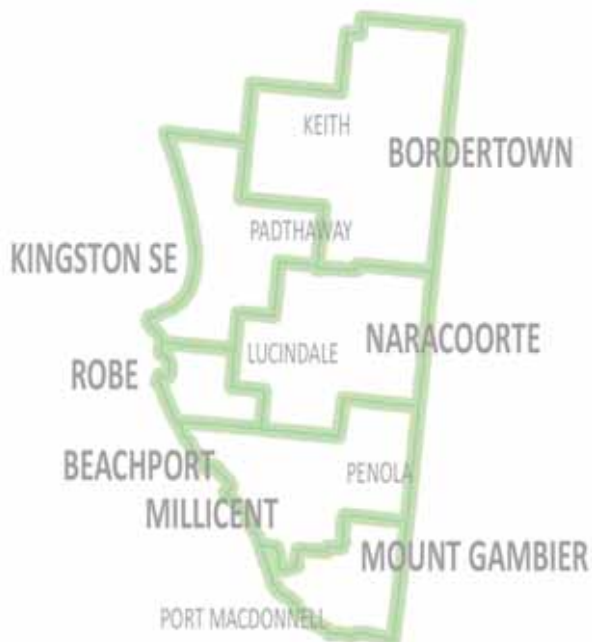
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1. Introduction and Background

1.1 Project Background & Scope



The South East Local Government Association (SELGA) comprises the seven Local Government areas of: City of Mount Gambier, District Council of Grant, Wattle Range Council, Naracoorte Lucindale Council, District Council of Robe, Kingston District Council and Tatiara District Council.

SELGA have engaged Tredwell Management Services (TMS) to develop a Regional Trails Master Plan (RTMP) for the Limestone Coast.

The RTMP will provide a comprehensive and innovative Plan for the establishment of a network of regional trails to promote community recreation, tourism and amenity in the Limestone Coast.

Figure 1 Project Study Area

The outcome of the implementation of the completed RTMP will be the establishment of a connected network of regional trails to promote recreation, tourism, existing and future infrastructure, and economic development opportunities for the Region.

For the South East region, the RTMP will:

1. In consultation with Local Government stakeholders, set clear and agreed objectives for the establishment of a Regional Trails network;
2. Research and identify the key features, points of interest and ‘themes’ to guide the location of the trails, in line with the project objectives;
3. Identify the potential geographic network of trails across the region, linking existing and new trails and showcasing a diversity of visitor attractions, including cross border linkages with Victoria;
4. Provide a separate implementation plan prioritising short, medium and long term implementation priority sections for development, together with potential funding sources. The implementation plan is to provide a clear methodology for prioritising sections of the trail network for implementation, with regard to complexity, cost, consultation, land tenure etc.
5. Provide a common regional plan for all SELGA councils to implement.

The completed RTMP will be adopted by SELGA and Constituent Councils and will guide SELGA Constituent Councils to plan for and proceed with physical implementation.

The RTMP will have regard to:

1. Relevant State Government programs promoting safe, active transport and healthy lifestyle choices
2. Regional tourism goals
3. Principles of environmental sustainability
4. The relevant plans of SELGA Constituent Councils
5. Opportunities for learning, education and cultural experiences through a regional trails network.

The Master Plan will assess opportunities for regional trails for a range of purposes, including but not limited to: walking, cycling, horse riding, vehicle touring, tourism, off road motorcycle and four wheel driving.

DRAFT

2. Methodology

The project methodology is summarised in Table 1 below. This table outlines the key stages utilised in the development of the master plan and the key outputs delivered at the completion of each stage.

Table 1: Project methodology

Stages of Methodology	Key Deliverables
1. Start Up, Workshop & Literature Review	<ul style="list-style-type: none"> • Confirmation of Project Objectives and Methodology • Workshop with SELGA RTWP • Interviews with relevant officers of constituent Councils • Literature Review Summary • Understanding emerging trends and themes • Benchmarking Analysis • Collation of all existing data, including maps and interpretation material • Existing trail network map
2. Community Consultation & Scoping/Issues/Opportunities Paper	<ul style="list-style-type: none"> • Online Survey Development and Promotion • Interim Report • Workshops (3no.)
3. On-ground Assessment & Demand/Gap Analysis	<ul style="list-style-type: none"> • High level trail assessment • Refined Existing Trail Network Map • Demand/Gap Analysis Outcomes • Inspection and assessment of Local Trails using T-PAM • Description of Existing Formal and Key Informal Trails (existing network)

Stages of Methodology	Key Deliverables
<p>4. Trail Network Design Development / Draft Trails Master Plan (TMP)</p>	<ul style="list-style-type: none"> • Draft Trails Master Plan to include: <ul style="list-style-type: none"> ○ Literature Review ○ Existing trail network ○ Consultation ○ Demand/Gap Analysis ○ Implementation Plan ○ Funding Opportunities • Mapping • Costing Estimate (probable costs)
<p>5. Draft TMP Presentation/Review & TMP Finalisation</p>	<ul style="list-style-type: none"> • Draft Trails Master Plan presentation • Draft Trails Master Plan for submission (eight hard copies, one electronic copy) • Final Trails Master Plan for endorsement (eight hard copies, one electronic copy)

3. Strategic Context

3.1 Overview of the region

The Limestone Coast region covers the South-East Corner of South Australia, reaching around 150km inland, bounded by the Coorong and Murray Mallee regions of South Australia to the north and the State of Victoria to the east.

The region is renowned for its richly diverse landscape with an ancient coastline and unique geological features, incorporating volcanoes, craters and lakes, aquifers and swamps, caves and sinkholes. Many of these unique features developed over millions of years as a result of historic advances and retreats of an ancient shallow ocean that inundated the region, for some periods extending as far as Loxton and the Hay Plain in New South Wales. Another distinctive feature of the region's landscape is the network of drains. Prior to European settlement, much of the region was subject to winter flooding and the drain network was originally designed to facilitate the release of water from the lands to improve road conditions and also benefit agriculture.

The region also holds great significance to the traditional Aboriginal owners, the Ngarrindjeri and Boandik people, with six distinct language groups found in the region. Ancient midden mounds exist within Beachport Conservation Park and Canunda National Park, with Aboriginal heritage displays on show at The Lady Nelson Discovery Centre (Mount Gambier) and Millicent Living History Museum.

The Limestone Coast region benefits from a network of around sixty Conservation Parks and National Parks set aside to protect a wide variety of ecosystems and associated breeding grounds for native wildlife. These Parks offer a network of established recreational trails that provide opportunities to experience the natural and cultural heritage of the region.

In addition to the Parks network, there is in excess of 150,000 hectares of forest in this region, the majority managed for commercial purposes and around 25,000 hectares of Native Forest Reserve, managed for conservation. These areas provide additional opportunities for recreational activities such as walking, cycling and horse riding.

The Limestone Coast region is a renowned destination for local, intrastate, interstate and international visitors, particularly famous for its unique landscape, food and wine offer, environmental assets (National Parks and forestry areas) and range of recreational activities available. There are many sites of international and national significance across the region including South Australia's only World Heritage Site at Naracoorte Caves, and Ramsar Sites at Bool and Hacks Lagoons, Piccaninnie Ponds Karst Wetlands and The Coorong.

Recreational activities in the region range from land based pursuits such as walking, cycling, horse riding, bird watching, vehicle touring and 4WD/trail biking to water based pursuits such as boating/sailing, diving, fishing, surfing and canoeing.

The main settlements of the region include Mount Gambier, Millicent, Beachport, Robe, Kingston S.E., Penola, Naracoorte, Lucindale, Padthaway, Bordertown and Keith. These

settlements and the smaller townships of the region offer a wide variety of visitor destinations, including recreational trails, ranging from walk, cycle and mountain bike trails to town heritage trails.

Significant recreational trails within the region currently include the Great South West Walk, the Mary Mackillop 2WD trail (including Penola, Robe and Port Macdonnell) the Golden Trail drive 2WD/cycle trail (Robe to Bendigo), the Gold Escort Route 2WD/4WD trail (Bordertown area to Lake Alexandrina) and the linked network of 4WD trails that stretch along much of the region's coastline (Carpenter Rocks to River Murray mouth). Other significant visitor/tourist destinations are identified in Appendix A (sorted by each Local Government Area).

3.2 State Strategic Plans

South Australian Public Health Plan (SAPHP) – A Better Place to Live

The SAPHP sets the scene and provides a framework for Local Government Health Plans to follow. It emphasises the need to build a better and more co-ordinated system for public health and public health planning.

Priority area 1: Stronger and Healthier Communities and Neighbourhoods for all generations

- Increased cycle ways
- Community safety

Priority area 2: Increasing Opportunities for Healthy Living, Eating and Being Active

- Increasing physical activity

South Australian Food and Wine Tourism Strategy 2009 – 2014

This strategy aims to create an unassailable competitive position for food and wine experiences and in doing so help to create global awareness of South Australia as one of the world's outstanding authentic food and wine destinations.

It also aims to increase the number of visitors, their length of stay and expenditure yield while in South Australia's food and wine regions, including Adelaide. This strategic approach has been developed within a longer-term [2020] vision while providing an action plan until 2014."

Strategy 2.1: Increase the range and appeal of South Australia's innovative food and wine experiences.

Action: Identify and fill gaps in SA food and wine tourism experiences (including unique dining, gourmet retreats, specialised winery, vineyard and producer tours, intimate tastings and exclusive, personalised experiences, festivals and events and wine & food trails)

Strategy 3.1: Make the South Australian food and wine experience easy to access

Action: Identify specific trail / itinerary opportunities suitable for national and international markets.

Draft Recreational Trails Strategy for South Australia 2005-2010 (Office for Recreation and Sport in partnership with the South Australian Trails Coordinating Committee; 2005)

The Draft Recreational Trails Strategy is currently in the process of being updated. It is understood that the general thrust of the revised Strategy will reflect the broad principles and strategies detailed in the Draft Strategy.

The document recognises the importance of recreational trails to the social and health wellbeing of individuals and communities, the protection and enhancement of natural/cultural environments and the economic benefits of a sustainable trails network.

The Draft Strategy was originally developed to respond to a growing demand for trail use and increasing expectations of trail experiences, standards, information, safety and support facilities, placing additional challenges onto trail managers. It is intended to guide trail planning, development and management, addressing key challenges such as developing:

- Consistent trail policy and legislation to support trail initiatives
- Development/management guidelines
- Classifications and consistent trail marking
- Improved interpretive/educational initiatives
- Trail opportunity promotion and integration with communities, local businesses, recreation, tourism facilities
- Trail information sharing between stakeholders
- Finding and support for trail development and management
- Improved quality and diversity of trails
- Appropriate trail opportunities for existing and future needs

The development of a sustainable trails network underpins the approach, seeking to balance social, environmental and economic priorities. The Draft Strategy includes the following Guiding Principles:

- **Coordination:** strategic trail planning will involve a collaborative and coordinated partnership between key stakeholders
- **Conservation of natural assets:** conservation and enhancement of aboriginal heritage sites and natural assets, biodiversity protection and raising environmental awareness
- **Ecologically sustainable trail development and design:** modification/rehabilitation/closure of existing trails, development of new trails and responsible management and use

- **Social values:** improved trail opportunities will have a positive impact on the long-term health and wellbeing of the community, providing a readily accessible and diversity of experiences
- **Economic values:** positive contribution to the economy through tourism, employment, business development opportunities and costs savings as a result of a healthier community
- **Cultural values:** community awareness and understanding of cultural values raised through trail interpretation, education and experiential opportunities
- **Trail diversity:** provision of single and multi-use trails to cater for the broad needs of the community and visitors

Key directions are:

- **Direction 1 Coordination & Partnerships:** achieve effective coordination and partnerships across all organisations for the development and management of a sustainable trails network
- **Direction 2 Sustainability and Nature Conservation:** apply high quality sustainable trail design, site selection and trail development, management and maintenance practices, promoting biodiversity protection, environmental awareness and impact management
- **Direction 3 Opportunities:** identify and secure opportunities to enhance the trails network
- **Direction 4 Promotion & Communication:** coordinate and enhance marketing and promotion of trails to maximise trail usage, patronage and awareness of recreational and tourism opportunities
- **Direction 5 Community Involvement:** foster and grow community involvement in trails (development, management and maintenance)
- **Direction 6 Research, Evaluation and Education:** improve the understanding and information about the social, environmental and economic benefits of trails

Specific sections of the Draft Strategy are considered in further detail in later sections of this RTMP.

Sustainable Recreation Trails Guidelines, Trails SA (2008)

The South Australian Trails Coordinating Committee oversaw the preparation of the Sustainable Recreation Trails Guidelines, which provides guidelines for the planning, design, construction and maintenance of recreational trails in South Australia. It is widely recognised that these guidelines currently represent industry best practice in Australia.

People and Parks – A Visitor Strategy for South Australia’s National Parks, Marine Parks and Reserves (Department of Environment, Water and Natural Resources; 2012)

This Strategy provides a vision for visitor use, enjoyment, understanding and awareness of South Australia’s Parks:

“By 2020 South Australia’s parks will be celebrated for the benefits they provide to communities and the contribution people make to conservation”

With reference to four guiding principles (conservation of park values, provision of appropriate access, supporting healthy, vibrant communities and responsible management), the Strategy seeks to achieve four goals:

- Goal 1: Enriching our lives – through enjoyment of national parks and reserves
- Goal 2: Enhancing Parks – the enjoyment of parks will also benefit the conservation of parks
- Goal 3: Shared stewardship for parks – parks will be cared for by the community
- Goal 4: Growing community benefits and prosperity – parks will provide health, social and economic benefits for South Australians

Strategies and actions are identified to achieve the above stated vision and goals:

- Strategy 1: Create exciting places to visit
- Strategy 2: Promote visitor use, enjoyment, understanding and awareness of parks and their values
- Strategy 3: Make sure that recreation and tourism is sustainable
- Strategy 4: Involve people in setting the future directions for recreation and tourism in parks
- Strategy 5: Make it easier for partners to provide recreation and tourism experiences for visitors
- Strategy 6: Develop an understanding of the social, health and economic benefits of parks

Linking with Nature: A Trails Strategy for South Australia’s Protected Areas 2008-2012 (Department of Environment and Heritage; 2008)

The Strategy aims to encourage more people to discover the trails network and establishes a clear direction for the development of a sustainable trails network.

The stated Vision for the trails network is *“A world-class network of innovative and sustainable trails that promote South Australia’s natural and cultural heritage, and are frequently used and enjoyed by the public”*. A series of goals, objectives and actions are identified, with a focus on the following areas:

- Promote trails in protected areas

- Provide quality information and interpretation
- Provide diverse recreational opportunities and encourage equity of access
- Create excellent trail experiences
- Engage South Australians
- Conservation of South Australia's biodiversity
- Creating sustainable trails
- Planning an exceptional trails network
- Better trails through partnerships and leadership

The Strategy also includes an analysis of trail user groups in Protected Areas; most trail use is for short-term recreation activities undertaken by the local South Australian community and that improved marketing of the trails offer is required to attract greater numbers of interstate and international visitors to use these trails.

South Australian Off Road Motorcycling Strategy (TMS; 2012)

The aim of the Strategy is to strategically address the issues of off road motorcycling and identify areas that will be suitable for the development of legitimate off road motorcycle venues.

Through the community consultation process this Strategy identifies parts of the Limestone Coast region as a 'priority area', known to be well used for off road motor cycling pursuits (predominantly unauthorised). Specific locations identified included Mount Gambier, Millicent, Mount Burr Forest, Canunda National Park and Kingston to Port Macdonnell coastal dunes.

State forests were identified by this group as being the preferred location for enjoying off road motorcycle pursuits, although it was recognised that such activities are not permitted in these locations, with the exception of approved special events.

Relevant strategies and actions within the plan are:

- Strategy 3 Obtain access to forest areas for more dynamic riding experiences
 - Action (a) Negotiate access to priority State Forests for off road riding (including Mount Burr Forest)
 - Action (b) Investigate obtaining access to additional State Forests in identified priority areas
- Strategy 8 Encourage the inclusion of off road facility development in government long term planning
 - Action (a) Advocate for off road motorcycling initiatives to be incorporated into local government strategic, land use and open space/recreation planning.

3.3 Regional Strategic Plans

South Eastern Recreation and Open Space Strategy (2002)

This report provides the recommended strategy including goals, strategies and actions for sport, recreation and open space. The report also outlines potential economic development initiatives emanating from the strategy and an implementation program.

Objectives:

- **Trails**

Identify opportunities for the development of regional level trails systems to cater for walking, cycling and horse riding (addressed in more detail in the Coastal Trails Prospectus 2002 – see below)

South Eastern Recreation and Open Space Strategy (2002) – Coastal Trail Prospectus

The South East Coastal Management Strategy was completed in 2001, and addresses a wide range of coastal management issues. A specific recommendation of the Coastal Management Strategy was the establishment of a network of multi-use trails along the coast. This Prospectus elaborates on the opportunities and constraints of the Coastal Trail concept.

Goal: Coastal Processes and Infrastructure – Public Access

Understanding of the present and control of the future through appropriate monitoring, planning and development control rectifying past faults and providing balanced long term sustainability that minimises environmental impacts on the area.

Objective 1:

Maintain and improve public access to the coast, whilst protecting environmentally fragile areas, habitats and sites of cultural significance.

Objective 2:

Increase the awareness of the community to the environmental sensitivity of the coastal areas.

Action 1:

Provide appropriate public access for vehicles and pedestrians to the coastal areas.

Action 2:

Upgrade and maintain public/tourist roads which provide direct access along the coast.

Goal: Land Use and Coastal Development – Recreation – Non Aquatic

Land use development that balances the provision of suitable living areas, viable commercial activities, coastal tourism and recreation uses with the cultural and environmental values of the area.

Objective 1:

Provision of open space linkages and trails along the coast, enhancing public access to the coast.

Objective 4:

Identification and enhancement of the opportunities to link non-aquatic recreation with ecotourism and coastal tourism.

Action 1:

Establish a network of safe multi-use and experiential trails within the Conservation and National Parks, through townships and along coastal reserves, which enhance public access to the coast and allow for passive and active recreation, whilst minimising disturbance to habitats and environmentally and culturally fragile areas.

Regional Public Health & Wellbeing Plan 2014-2017 – South East Local Government Association (SELGA)

The 5 year Plan is aimed at *“improving the health and wellbeing of the region’s residents”*.

Participating councils include the following:

- Tatiara District Council;
- Kingston District Council;
- District Council of Robe ;
- Naracoorte Lucindale Council;
- Wattle Range Council; and
- District Council of Grant.

Action 6.1.3 (District Council of Robe)

- Implement Robe Cycling and Walking Trail Strategy

Action 6.2.1(District Council of Robe)

- Promote and encourage increased physical activity throughout the Council. Promote Councils Coastal trail network.
- Extend Councils coastal trail and cycling trail network
- Support the Off Road Cycling Association

Action 6.1.6 (District Council of Grant)

- Maintaining and installing bike paths & footpaths near to school and community facilities to encourage safer walking and cycling.

Action 6.1.3 (Tatiara District Council)

- Plan a network of shared paths designed to provide walking & cycling access between townships & community facilities.

- Update local area strategic bicycle plans for Bordertown and Keith

Action 6.1.3 (Kingston District Council)

- Footpath renewal program shall continue during the course of the strategic plan with a view to continue improvement of footpath infrastructure and bicycle tracks provided to the community to promote both attractive street scapes and healthy outcomes.

Limestone Coast Destination Action Plan (2013)

The South Australian Tourism Commission (SATC) is focused on delivering long-term growth for South Australia's tourism industry. While state and regional strategies exist, the SATC has developed Destination Action Plans (DAPs) to focus and prioritise the projects to achieve the goals set out in these strategies. DAPs are simple, focused, consumer-led action plans for each region that prioritise resources from SATC units and those of regional stakeholders.

Item 5 (experiences): Develop 1 commercial tour or attraction per year for the next 3 years with a focus on the Melbourne to Adelaide Touring Route in the following themes:

- Mary MacKillop experience / festival;
- Naracoorte Caves WHS site (upgrade new experiences, food & wine, high end accommodation, glamping, interpretive trails);
- Coastal Tourism – eco/nature
- 4WD tours;
- Crayfish / Fishing experience (pot to plate) seafood cooking classes;
- Volcanic, lakes, caves, pond-diving experience;
- Food & wine (including Mt Gambier wine)

3.4 Council Strategic Plans

District Council of Grant Strategic Management Plan (2012 – 2016)

“As stated the original Strategic Management Plan was adopted by Council on June 3, 2002 and spanned the years 2002 to 2006. A review of the Strategic Management Plan was conducted in 2005 resulting in a plan covering the 2005 to 2009. On 6 July 2009 a further plan was adopted and spanned 2009 to 2013. The 2012 to 2016 plan sets out the future direction of Council for the next five years.”

Key Result Area: Community Development & Support

Objective: To plan, design, co-ordinate and implement the social, community, recreational, health and medical services, facilities and infrastructure necessary for the enhancement of the physical, social and cultural amenity of our District.

District Council of Grant Review of 1998 Strategic Bicycle Plan (2010)

The scope of the review was as follows;

- Review what has happened since 1998, including the extent of implementation of engineering works.
- Recommend future bicycle/walking paths and their priority for implementation throughout the District.
- Identify changing trends in bicycle usage and bicycle related activities (i.e. education) with particular reference how same have and/or may impact on areas within the District Council of Grant.
- Identify key stakeholders, communities, townships and Progress Associations and indicate how these key stakeholders will be able to have input into the review.
- Suggest ways that behavioural change can be undertaken within the Council area to enhance cycling as a genuine mode of transport for business, personal and recreational use.
- Identification of barriers to cycling in the Council area and recommendations on how these barriers may be overcome.
- Identify any linkages to the City of Mount Gambier's Bicycle Plan.

Numerous recommendations are made throughout this document.

Port Macdonnell Urban Design Framework (2014)

“The urban design framework and master plan will guide future development of public spaces within the township and will ensure that available money can be spent in an efficient manner, enhancing public spaces and providing the greatest benefit for the community.”

Opportunities identified:

- There is an opportunity to extend the coastal shared use path within this area to provide a pedestrian/cycle link to some of the significant locations
- Improve the existing foreshore walking/cycling path
- Extension of the pedestrian and bicycle trail into Tenterden Reserve
- There are already pedestrian links between Lions Park and Clarke Park and within Germein Reserve, which could be further linked to provide a shared pathway from Lions Park to Dingley Dell Road. This provides the potential for a pathway loop from Sea Parade near Lions Park to the town centre via Germein Reserve, Dingley Dell Road and Bay Road, which could be very attractive for cyclists in particular.

The Kingston District Council Strategic Plan 2012-2016

This document sets the strategic focus of Council on a range of goals, services and specific strategies in support of Council's vision for the community.

Goal: During the period of this plan investment in capital renewal, asset repair and maintenance and upgraded infrastructure will be at the forefront of Council's budget and planning commitments thereby maintaining and improving Council's real asset base.

Strategies and Targets

- Strive for an increase in services and facilities to ensure the community has equitable access and that the identified needs of the community are met. Footpath renewal program shall continue during the course of the strategic plan with a view to continue improvement of footpath infrastructure and bicycle tracks provided to the community to promote both attractive street scapes and healthy outcomes.
- Maintain existing and investigate opportunities for improved street lighting and public lighting especially in high risk areas.
- Continue to fund additional low level recreational, tourism and community open space infrastructure during the period of this plan.
- Where applicable investigate road safety improvements in high trafficable areas to improve vehicular, pedestrian and cyclists safety.
- Plan for and during the term of this plan commence works to upgrade foreshore irrigation, low level recreational facilities and the levelling of the grassed areas.

Goal: To support and develop the Kingston Districts' identity and develop an environment that grows our tourism economic opportunities.

Strategies and Targets

- Support development of tourism opportunities and ideas including wine tourism, recreational boating, eco-tourism, food trails, coastal road, promotion of Kingston and Cape Jaffa, and recreational vehicles.
- Maximise opportunities created by the Cape Jaffa Anchorage Development over the life of this plan.

Goal: Support heritage and environmental planning during the period of this plan.

Strategies and Targets

- Continue to develop and implement a system of historic and interpretative signage throughout the district.
-

Mt. Gambier Strategic Plan - Beyond 2015

The Strategic Plan guides the decision making process over the next 5 years. The plan identifies outcomes and strategies, including:

Building Communities

Goal: To maintain and improve the quality of life of our people by fostering a range of infrastructure, services and activities.

Strategic Priorities:

1. Strive for an increase in services and facilities to ensure the community has equitable access and that the identified needs of the community are met.

3. Encourage the development of community facilities and infrastructure, community events, and active and safe community spaces through direct support, seeking funding, facilitation etc.

9. Recognition of our indigenous communities as traditional custodians of the land. Build respectful partnerships with our indigenous persons.

Goal: Environment

To incorporate into Council business and the development of our community a commitment to secure the long term integrity of the environmental systems, landscapes and services which support them.

Strategic objectives:

3. Plan and implement infrastructure to protect and enhance the natural and built environment, including in response to climate change influences.

4. Support initiatives that value and preserve our unique environment and contribute to environmental sustainability

6. Support the preservation and enhancement of the City's unique natural and built heritage for future generations.

7. Use every opportunity to increase the level of community understanding and awareness of the necessity of environmental sustainability.

Goal: Community Well-Being

To advance the holistic health and well-being of all age groups in our community by creating healthy environments, strengthening community relationships, developing health and well-being programs and supporting excellence in the delivery of health services.

Strategic objectives:

1. Advocate for the health needs of the community by encouraging partnerships in the provision of affordable and viable facilities and infrastructure.

City of Mt. Gambier - Strategic bicycle plan review amended draft report (2007)

“The City of Mount Gambier Strategic Bicycle Plan Review, Amended Draft Report, September 2007 is about the community's interests in cycling. By association, it is also about the community's interest in all other forms of active transport. Strategies that support and benefit the community's interests in cycling will generally support the community's interests in other forms of healthy active transport and vice versa. For this reason, many of the recommendations in this submission refer to active transport in the general sense, not just cycling.”

This is a detailed document with numerous recommendations made throughout.

Naracoorte Lucindale Strategic Plan (2013-2023)

“This Plan has been reviewed with the objective of having a plan in place that enables the district to develop in line with the community wishes and is dynamic enough to respond to the needs of a changing world.”

Theme 3 - Harmony and Culture

Healthy and resilient community;

- Development of community open spaces to improve community lifestyles
- Encourage participation in physical activity and healthy lifestyles
- Ensure access to a range of high quality active and passive recreation facilities
- Deliver and support projects that encourage healthy lifestyles, one initiative each year
- Progressively implement outcomes from Cycling and Walking Plan

Theme 4 - Liveable Neighbourhoods:

Preserve the built heritage and character of the district;

- Protect and enhance places and community landmarks which reflect
- the cultural history of the district Ensure new developments integrate and reflect the district's heritage/character
- Develop a Heritage Trail in the Naracoorte township by 2014

Naracoorte Lucindale Open Space Strategy (2011)

“The Naracoorte Lucindale Council has prepared this Open Space Strategy to ensure the provision of high quality open space for all residents and visitors to the Council area. The Strategy is premised on the community having access to useable, safe and attractive open spaces; and that these spaces are managed to the highest standards that reflect the needs and uses of the community.”

Generic Strategies:

GS4 Network / Trail System: The development of an integrated walkway and cycle way system is recommended as a top priority. This will require the review of the Naracoorte Township Bike Walking Path Master Plan and then the development of a master plan for the walkway / cycleway network for the entire Council. This work would focus on the following key elements;

- Filling the gaps in the existing network
- Connecting open space with neighbourhoods and key community locations, for example shops.
- Extending the trail network via the utilisation of the disused rail corridors and road reserves.
- Where possible, provide walkways and cycle ways in the “green corridors”.
- Continue to enhance and maintain the Creek Walk as one of the Councils premier trails.

Key Strategies:

KS5 Network Open Space: Develop a whole of Council Trail Network Master Plan that addresses the key elements identified in GS4. Opportunities that should be expanded on as part of this plan include;

- Extending the trail network via the utilisation of the disused railway corridors. This can create a rail trail which could extent all the way to Kingston via Lucindale and provide regional tourism opportunities.
- Develop a trail connecting the world heritage Naracoorte Caves with a cycleway along Old Cave Rd.
- Link the gaps in the current network, but also review opportunities to link points of interest, including workplace's and schools in Naracoorte and Lucindale.
- Continue to manage and enhance the Creek Walk.
- Develop a looped trail network plan for Lucindale. The trail network would utilise the parklands that ring the township and the decommissioned rail corridor.

Naracoorte Bike/Walking Path Master Plan (2007)

This plan identifies a list of potential path/trail related projects in and around the town of Naracoorte as of 2007. The projects recommended are compiled in a table (see appendix of document). This table prioritises the projects and also provides cost estimates for recommended development.

Robe Annual Business Plan 2014-2015

This document outlines proposed spending and allocation of funding by the Robe Council for the 2014-2015 financial year. As state in the document "The Plan has been prepared in accordance with Councils Strategic Plan 2014-2018..."

Relevant project outlined:

- Upgrade Coastal Trail between Obelisk and West Beach (Grant Funding received 2013-14) - \$ 197,300

Robe Community Land Management Plan (2013)

"The Local Government Act 1999 provides for councils to formulate Management Plans for all its Community Land holdings to ensure council owned land is managed appropriately and that the community is actively involved in decisions affecting the management and use of community land."

Appendix 8 – Walking Trails

Purpose

- Maintain reasonable access for cyclists and pedestrians on bikeways and walking trails
- To provide appropriate facilities for people with disability

Performance Targets

- Improved transit and pedestrian links with clear signage
- Identify needs and prioritise actions in line with budgetary constraints
- Lighting to be maintained for public safety
- Surrounds to be monitored for public safety
- Regularly maintained to a high standard, in accordance with council's asset maintenance program

Performance Measures

- Promote sustainable transit and pedestrian movement
- Disabled access needs identified and priority plan updated
- Appropriate trails installed as per budget allocations approved by council
- Inspection and maintenance as required

Tatiara District Council Strategic Management Plan 2012-2016 (Shaping Our Future)

"The plan has been developed by our Council for our community and is the key document which shapes the future direction of the Tatiara District Council. This plan looks at our past and what is happening now, to help guide what our future should be."

Strategy 1.3.1 Enable healthy, active & participative communities through provision of recreational & leisure services for people of all ages, cultures, abilities & gender by delivering a range of infrastructure & programs.

Strategy 2.1.2 Improve the safety of the community.

- **Action 2.1.2.4** Plan a network of shared paths designed to provide walking & cycling access between townships & community facilities.

Wattle Range Council Community Plan 2009 – 2014

"The plan seeks to inform the community and other stakeholders of the intended strategic activities of Council over the next five years, i.e. 2009 to 2014."

Strategic Direction Three – Community Well Being

The quality of life will be enhanced by the provision of facilities and services to provide a safe, vibrant and healthy community

Key Strategies:

- Recreational and sporting facilities will be appropriate to the needs of each community

- Development of multi-use facilities and the rationalisation of existing facilities within the Council area
- Promote healthy lifestyles within the community

Strategic Direction Four – Positive Ageing

Provide support to older people through the provision of services and facilities that enable and encourage participation in social life and recognise the achievements and contributions made by older people

Key Strategies:

- To promote and support social recreational and cultural activities that encourages the participation of older people such as: libraries, men's sheds, community gardens, walking trails, recreation and sporting venues

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4. Recreational Trails Benefits & Trends

4.1 Benefits of Trail Use

Recreational trails offer a diverse range of benefits to our communities and the environment. Social health, physical fitness, environmental management and awareness, cultural preservation and the economy can all benefit from the effects and experiences offered by recreational trails¹. The main benefits can be summarised as follows:

Social and Physical Health Benefits:

- Participation in trail activities improves physical and mental health assists with disease prevention and management, particularly cardiovascular, musculoskeletal, respiratory, nervous and endocrine systems as well as reducing obesity, hypertension, depression and anxiety.
- Trail activities facilitate participation and interaction between a diverse range of community members, age groups, individuals and families and facilitate social interaction, e.g. community groups, voluntary trail maintenance and conservation work.
- Trails can offer a wide range of opportunities to a wide range of people. Depending upon design, trails can accommodate the elderly, people with mobility impairments or satisfy those seeking challenging adventures and a sense of achievement.
- Participation in trail activities is relatively low cost.
- Trails can introduce participants to other recreational and participation offerings in the community.
- Trails help to connect people and places and develop and grow community pride.

Environmental and Cultural Benefits:

- Trails provide opportunities for the community to experience natural and cultural environments.
- Trails help to protect the environment by localising impacts and managing visitation effects.
- Trails provide for educational and interpretive opportunities and increase environmental and cultural awareness and appreciation.
- Well-connected trail networks can decrease the use of motorised vehicles for transportation and recreation, therefore reducing the production of emissions that contribute to global warming and respiratory problems.

¹ Guidelines for the Planning, Design, Construction and Maintenance of Recreational Trails in South Australia; Trails SA

- Trail networks increase community ownership and assist to preserve natural and cultural values.
- Trails highlight our 'living heritage' by allowing the continuation of traditional activities such as horse riding.
- Trails provide opportunities for community participation in conservation and revegetation work.

Economic Benefits:

- Trails may generate intrastate, interstate and overseas tourism spending.
- Trails support and enhance local business opportunities.
- Trail visitors spend money in towns and communities along or near trails.
- Trail users spend money preparing for their trail experience or recreation activities.
- Trail construction and maintenance can generate employment opportunities.
- Participation in trail activities improves community health and reduces health expenditure.

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4.2 Trail Use and Physical Activity

Nearly all of the trail based activities (walking, cycling, running, horse riding and trail bike riding) conducted on trails require moderate to high levels of physical exertion over sustained periods of time. Being physically active is important for the health and wellbeing of Australians. In fact it is of clear benefit in five of the six current Australian national health priorities including cardiovascular disease prevention, diabetes prevention and control; the primary prevention of some cancers; injury prevention and control; and the promotion of mental health.

Just as importantly physical activity provides a range of social, environmental and economic benefits and therefore has an important role in the wellbeing of individual communities. Nearly half of Australians do not meet the recommended level of at least 30 minutes of moderate intensity physical activity on most days of the week. By encouraging regular trail use for recreation, transport or any other legal purpose governments have an opportunity to improve the wellbeing of their local communities.

4.3 Participation in Trail Activities

Australia

A recent report entitled '*The Future of Australian Sport*' (CSIRO / Australian Sports Commission 2013) identified six sporting 'megatrends' that may redefine the Australian sport sector over the next 30 years.

1. **A Perfect Fit**
2. **From Extreme to Mainstream**
3. **More than Sport**
4. **Everybody's Game**
5. **New Wealth, New Talent**
6. **Tracksuit to Business Suit**

Of particular relevance to the SELGA Regional Trails Master Plan:

A Perfect Fit refers to the trend of increasing popularity amongst individualised sport and fitness activities (walking, jogging, yoga, gym). People are increasingly becoming involved in individualised sport and fitness activities as they are generally living busier lifestyles and have less time for structured/organised sports.

From Extreme to Mainstream refers to the trend of 'Adventure', 'Lifestyle', 'Extreme' and 'Alternative' sports increasing in popularity. These sports are often characterised by a strong lifestyle element and participants often obtain cultural self-identity and self-expression through participation in these sports/activities.

Everybody's Game refers to the trend of sports/recreational activities becoming more and more geared towards the ageing and more culturally diverse Australian population.

More than Sport refers to the trend of governments (federal, state and local level) and companies increasing their utilisation of sport to achieve their policy objectives. Governments in particular are increasingly incorporating sport into various policies to tackle a range of issues from childhood obesity through to community wellbeing.

Sport and physical activities that are not organised by a club, community club, recreation or fitness centre are known as non-organised, such as walking, cycling and bushwalking. For most people these kinds of activities are attractive because they can be undertaken anywhere, anytime, and in some instances are less expensive than organised sport and physical activity. Even though they are less structured, non-organised activities such as those often undertaken on trails have a significant role in increasing physical activity levels among South Australians.

Trails and Non-Organised Recreation Activities

The top-ten physical activities in 2011-12 as determined by the Australian Sports Commission² included three trail related activities. In terms of total participation rate the activities were **walking**, fitness/gym, swimming/diving, **cycling/bmxing**, **jogging/running**, golf, tennis, soccer (outdoor), netball (indoor and outdoor) and **bush walking**.

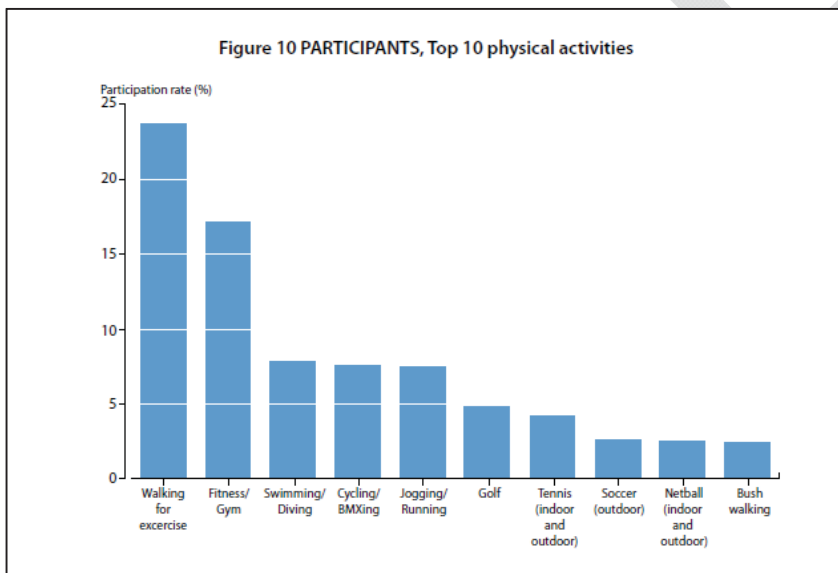


Figure 2: Top 10 physical activities

An estimated 4.2 million persons aged 15 years and over participated at least once in **walking** for exercise in the 2011-12 period.

In terms of the top-ten physical activities, jogging/running enjoyed the largest increase in total participation between 2006 and 2012, increasing by 99.7%. The trail related activities of **walking**, **cycling/bmxing** and **jogging/running** all enjoyed increases in participation.

² Participation in Sport and Physical Recreation, Australia (2013) Australian Sports Commission

Trail related activities such as walking and cycling have very high physical activity participation rates within Australia and their participation rate in recent years has been increasing. This is likely to increase the demand for trail related infrastructure to facilitate the popularity of these activities and associated growth.

Part-time employed persons had the highest rate of regular participation in non-organised sport and physical recreation (22.4%), followed closely by full-time employed persons (21.4%). Therefore, this market potentially has higher levels of discretionary income which could be capitalised on by communities in terms of future trail related business development.

South Australia

Walking

Walking for exercise is the most popular physical activity participated in by South Australians with 299,000 people walking in 2011-12. Bushwalking is also popular with 31,700 people taking part.

Mountain Biking

Currently mountain biking participation rates are grouped with road cycling and BMX and therefore it is difficult to obtain an accurate representation of the trends for mountain biking. Using sales & participation information available it could be estimated that approximately 30% of the “cycling” category is mountain biking.

The 20011-2012 Australian Participation in Sport and Physical Recreation report rated cycling (inc. BMX & mountain biking) as the fourth highest activity by participation, after walking for exercise, fitness/gym and swimming/diving

In 2012 the Outdoor Foundation recorded that Road Biking, Mountain Biking and BMX was the third most popular outdoor activity; 15% of Americans Ages 6 and Older, 43.0 million participants.

Horse Riding

Similarly to mountain biking, horse riding includes several disciplines such as equestrian events, trail riding, and polocrosse. Therefore it is difficult to obtain trends for trail riding which is the most applicable discipline in regards to this study.

The highest participation rate is observed in Queensland (1.1%), with Victoria (0.9%) and Northern Territory (0.7%) being the other areas where participation is high. Unlike the majority of organised sports, more females participate in horse riding than males.

Off Road Trail Bikes

The South Australian Off Road Motorcycling Strategy, 2012 states that there are over 2,500 off road bikes sold in SA each year since 2005. It also indicates that the number of people participating in MSA sanctioned events was approx. 20,000 and that anecdotally, significantly more people participate in off road motorcycling in an informal manner, and estimates are in the order of 30,000 to 40,000.

Unfortunately there are very limited facilities for off road trail bike users in SA and there are many issues surrounding the activity.

5. Trail Network Principles

5.1 Sustainable & Accessible Trails

It is fundamentally important that recreational trails are socially, economically and environmentally sustainable. Recreational activities that diminish natural values (biodiversity and landscape amenity) are inappropriate and will not be acceptable to the community or other stakeholders. It is vital, therefore, that high quality recreational experiences are developed in landscapes that are capable of supporting the activities.

The conservation and enhancement of natural areas, protection of biodiversity and raising environmental awareness should underpin the development of an environmentally sustainable trail network. This can be achieved through appropriate trail design, location selection and ongoing management.

Trails must also be economically and socially sustainable. There is a growing body of evidence which identifies the economic benefits that well developed trails can bring to a local community and/or a region through increased visitation, including tourism. However, the development of recreational trails must also take into account the sensitivities and desires of local communities. While well designed and managed recreational trails can enhance the well-being of local communities by improving access and increasing physical activity, recreational trails should not be developed at the expense and safety of local residents and adjoining property owners.

5.2 Trail Hierarchy/Categorisation

A key component of the Draft Recreational Trails Strategy for South Australia 2005-2010 is to guide State and Local Government for the allocation of resources. To assist with this process trails are categorised on the basis of their significance as Local, Regional or National trails, utilising a series of key indicators to determine the position in the overall hierarchy of the State Trails Network. The table below provides an overview of the key indicators associated with each trail category (an expanded table detailing all key indicators is provided in Appendix B).

Table 2 Trail Categorisation Key Indicators

Characteristics	NATIONAL TRAILS	REGIONAL TRAILS	LOCAL TRAILS
Overview	<p>Attract international and interstate tourists</p> <p>Generate significant economic benefits to SA</p> <p>Outstanding Quality Experiential Values</p> <p>Significant contribution to the lifestyle , health and wellbeing of Australians</p>	<p>Attract interstate and intrastate visitors</p> <p>Generate significant economic benefits to the region</p> <p>Quality Experiential Values</p> <p>Significant contribution to the lifestyle , health and wellbeing of South Australians</p>	<p>Principally attract local users</p> <p>Generate economic benefits to the local area</p> <p>Quality Experiential Values</p> <p>Significant contribution to the lifestyle , health and wellbeing of the local community</p>

The Draft Strategy recognises that whilst trails of National significance may be important for their economic and cultural contributions, Local trails also play an important role through positive impacts upon community health and social wellbeing and value to the local community.

5.3 Trail Types/Classifications

Trail classifications allow land managers to develop trails that are appropriately designed for the anticipated trail users and to provide suitable levels of facilities and management. A number of attempts have been made to classify different types of trails for different user groups. In particular, Australian Standard AS2156.1 Walking Tracks Part 1: Classification and Signage identifies six classes of walking tracks, describing each in terms of the elements used for classification and the resulting management considerations. This is currently in a transition phase as trail managers are moving to the new walking track grading system.

There is no single grading system that is applicable to all types of trail. Trails for mountain bikes use a different classification system ranging from easy to severe. The classification system for horse riding trails is different again, ranging from easy to advanced. A summary of the trail classes for the various user groups is included on the following pages. It should be noted that details on formal classification and grading systems for trail bike riding is under development in WA.

5.4 Australian Walking Track Grading System

Pre 2010, the grading systems applied to walking tracks and the information conveyed to walkers varied considerably between States and Territories and even between different land managers within States. The lack of consistent standards for walking track grading makes it difficult for the public to choose walking tracks that are suitable to their skills and level of fitness. Where grades vary, are confusing or are poorly understood, it can act as a deterrent to people undertaking walks, particularly to less confident and able walkers.

Australian Standard 2156.1-2001 Walking Tracks - Classification and Signage

In 2010 a proposed Australian Walking Track Grading System was developed and this system has now been endorsed by Parks Forum (the peak body for park management organisations) as a voluntary industry standard. The aim of the Australian Walking Track Grading System is to encourage people who are not regular or confident bushwalkers to get out there and give it a go. It is specifically designed to reassure entry level walkers, particularly the disabled or people walking with children, that a particular track is suitable for their skill level. Victoria's Department of Sustainability and Environment (DSE) is currently regrading its State forest walking track network, consistent with the new grading system.

Under the new system, walking trails are graded on a difficulty scale from grades one to five, as follows:

- Grade One is suitable for the disabled with assistance;
- Grade Two is suitable for families with young children;
- Grade Three is recommended for people with some bushwalking experience;
- Grade Four is recommended for experienced bushwalkers; and
- Grade Five is recommended for very experienced bushwalkers.



Figure 3 Walking Track Grading System Icons

The Australian Walking Track Grading System was developed by the Walking Tracks Grading and Improvement Project and funded by 'Go for your life' – a Victorian Government Initiative. The first walking track to have been re-graded is the Whipstick Loop Walk. Below is an image of the newly installed sign which includes the symbol showing the walk's grade as well as information on its distance, time to complete, gradient and quality of path.




 Whipstick Loop Walk	
Grade of Walk ¹ :	Grade 3
Distance:	Circuit 5.0km
Time:	2 hours return
Gradient:	Short steep hills
Quality of Path:	Formed track, some obstacles
Quality of Markings:	Sign posted
Steps:	Occasional steps
Experience required:	Some bushwalking experience recommended






Figure 4 Whipstick Loop Walk, Victoria

Refer www.dse.vic.gov.au for more information.

5.5 Mountain Bike Trail Classifications

The International Mountain Bicycling Association (IMBA) has developed a document to be used as a guide for developing trails to specific ratings or for assessing existing trails and networks. This system has been adopted worldwide.


Table 3 Mountain Bike Trail Classifications

	Very easy  White Circle	Easy  Green Circle	Intermediate  Blue Square	Difficult  Single Black Diamond	Extreme  Double Black Diamond
Description	Likely to be a fire road or wide single track with a gentle gradient, smooth surface and free of obstacles. Frequent encounters are likely with other cyclists, walkers, runners and horse riders.	Likely to be a combination of fire road or wide single track with a gentle gradient, smooth surface and relatively free of unavoidable obstacles. Short sections may exceed these criteria. Frequent encounters are likely with walkers, runners, horse riders and other cyclists.	Likely to be a single trail with moderate gradients, variable surface and obstacles.	Likely to be a challenging single trail with steep gradients, variable surface and many obstacles.	Extremely difficult trails will incorporate very steep gradients, highly variable surface and unavoidable, severe obstacles.
Suitable for	Beginner/ novice cyclists. Basic bike skills required. Suitable for most bikes.	Beginner/ novice mountain bikers. Basic mountain bike skills required. Suitable for off-road bikes.	Skilled mountain bikers. Suitable for mountain bikes.	Experienced mountain bikers with good skills. Suitable for better quality mountain bikes.	Highly experienced mountain bikers with excellent skills. Suitable for quality mountain bikes.
Fitness Level	Most people in good health.	Most people in good health.	A good standard of fitness.	Higher level of fitness.	Higher level of fitness.
Trail Width	Two riders can ride side by side.	Shoulder width or greater.	Handlebar width or greater.	Can be less than handlebar width.	Can be less than handlebar width.
Trail Surface and obstacles	Hardened with no challenging features on the trail.	Mostly firm and stable. Trail may have obstacles such as logs, roots and rocks.	Possible sections of rocky or loose tread. Trail will have obstacles such as logs, roots and rocks.	Variable and challenging. Unavoidable obstacles such as logs, roots, rocks drop-offs or constructed obstacles.	Widely variable and unpredictable. Expect large, committing and unavoidable obstacles.
Trail Gradient	Climbs and descents are mostly shallow.	Climbs and descents are mostly shallow., but trail may include some moderately steep sections.	Mostly moderate gradients but may include steep sections.	Contains steeper descents or climbs.	Expect prolonged steep, loose and rocky descents or climbs.

5.6 Horse Trail Classifications

The Australian Trail Horse Riders Association (ATHRA) is a leisure trail horse riding organisation. They have produced an information sheet 'Needs, Specifications and Infrastructure Requirements for Recreational Horseriding Trails' within which are descriptions of Horse Trail Classifications.

Table 4 Horse Trail Classifications

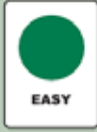



HORSE TRAIL CLASSIFICATIONS	
 EASY (Class 1)	
	Description
Overview	<p>Easy Trails are most suitable for novices; social groups and others seeking a relatively short distance trail requiring a basic level of skill and horse & rider fitness.</p> <p>Easy Trails are most likely to be fire roads or wide single tracks (bridlepaths) with a gentle grade (not exceeding 10%) and a relatively obstacle free, hardened natural surface.</p> <p>Easy Trails are likely to be multi-use and frequent encounters with other users including cyclists, walkers & runners can be expected.</p>
Elements for classification	
Corridor (Width) (Height)	(Min.) 3 m (Min.) 3.7 m
Tread (Minimum Width)	1.5 m Note: Short sections of narrower tread (.60 m to 1.2 m) are acceptable at ground level however 1.5 metres is required at the height of the riders stirrups.
Surface	Generally a natural surface (topped with dolomite or compacted surface if desired). Hardened surfaces like concrete or asphalt to be avoided due to concussion on horse legs and poor traction with metal horseshoes. Hardened surfaces may be utilised on Rail Trails or other tracks where horses would generally only walk.
Distance	0 – 14 km
Gradient	Desired gradient 0 – 10% Maximum 10% Maximum sustained pitch 5% Out slope 4% maximum
Minimum turning radius	N/a
Level of skill / experience	Novices will require a basic level of riding skill and fitness is required coupled with riding on a trained, experienced horse.
On-trail facilities	Facilities along the trail may include mounting blocks, step overs, shallow fords, bridges, watering points, interpretative and/or management signs.
Trailhead facilities	The trailhead will be marked with a sign, specifying the name, distance, classification, multi-use code of conduct and other relevant information. Trailhead facilities may include car and separate horse float parking, manure receptacle, map dispensers, toilets, drinking water and information shelters. Trailhead facilities may include overnight yarding for horses. (Facilities will be dependent on the number of visitors using the trail or other attractions in the area.)
Recommended trail flow	Open and Flowing

* There may be circumstances where trails with a surface and slope similar to Class 1 exceed the suggested distance. These trails should be upgraded to Class 2 or 3.

5.7 4WD Trail Classifications

While there are not any national classification standards for four wheel drive trails the Victorian government have developed a four tier system as shown in the table below.

Table 5 4WD Trail Classifications

4WD Recreational Track Classification				
	Easy	Medium	Difficult	Very Difficult
Overview Description	All Wheel Drive and High Range 4WD. Novice Drivers.	Mainly High range 4WD but Low Range required. Some 4WD experience or training required.	Significant Low range 4WD with standard 4WD ground clearance. Should have 4WD driver training.	Low range 4WD with High ground clearance. Experienced Drivers.
Advisory Sign	Green Circle	Blue Square	Black Diamond	Double Black Diamond
				
Expected terrain and track conditions	Mostly unsealed roads with no obstacles and minor gradients.	Tracks with some steep and/or rocky/slippery/sandy sections. May have shallow water crossings.	Tracks with frequent steep and/or rocky/slippery/sandy track sections. Possible water crossings.	Tracks with frequent very steep and/or rocky/slippery/sandy sections. May have difficult river crossings.
Vehicle suitability	All Wheel Drive and High Range 4WD. Can be low clearance with single range and road tyres.	Suitable for medium clearance vehicles with dual range and all terrain or road tyres.	Suitable for medium to high clearance vehicles with dual range and all terrain tyres.	Suitable for high clearance vehicles with dual range and tyres suitable for the terrain. (Mud Terrain tyres).
Recovery Equipment				Winch/ Recovery equipment required.
Driver Training / Experience	Suitable for novice drivers.	Recommended that drivers have experience or 4WD training. Recommended to be done in groups of vehicles.	Recommended for drivers with reasonable experience or 4WD training. To be done in groups of vehicles.	Drivers with extensive experience and advanced training should only attempt as there are several technical challenges. Recommended to be done in groups of four or more vehicles.
Weather	May be more difficult in wet conditions.	Will be more difficult in wet conditions.	Will be more difficult in wet conditions.	Will be more difficult in wet conditions.

6. Current Trail Provision

6.1 Trail Audit Approach

A two phase approach was utilised during the process of auditing the existing trails networks for the region. A desktop audit was initially conducted to gather together all available information on trails in the area from a variety of sources, including existing trails databases, trail brochures, tourism websites, and contact with trail managers. The second phase involved the on-ground assessment of a selection of trails by physically walking/cycling/driving the trails (in part or entirety) to gain an understanding and appreciation of the variety of trails. General condition and trail infrastructure was recorded as part of this process. A copy of the trail audit database is included at Appendix C.

6.2 Trail Provision Overview

Formal and informal trailheads for all the identified existing trails across the region have been mapped, refer Plan TR01 Existing Trails Provision, at the end of this section. This plan offers a sense of the distribution of existing trails across the region. It should be noted that, with the exception of the scenic drive trails, 4WD trails and some of the on-road cycle loops, the majority of existing trails cover relatively short distances and are closely associated with existing towns and tourism attractions, such as National Parks and Conservation Parks.

The table below provides a snapshot of current trail provision across the Limestone Coast region.

Table 6: Current Trail Provision

LOCAL GOVERNMENT AREA	TRAIL TYPE								
	Walk	Walk/cycle	Walk/horse	Cycle (on-road)	MTB	Dive/canoe	4WD / trail bike	Vehicle Touring (2WD)	SUB TOTAL
CROSS – REGIONAL/ INTER STATE	2			6		1	1	18	28
DC GRANT	22	3				3	2		30
KINGSTON DC	8	1					2	2	13
CITY OF MOUNT GAMBIER	12			3	1			4	20
NARACOORTE LUCINDALE	9							2	11
ROBE DC	9			1			1	3	14
TATIARA DC	16			5			5	3	29
WATTLE RANGE DC	20	1	1	9			3	4	38
TOTALS	98	5	1	24	1	4	14	36	183

6.3 Cross-regional/Inter State Trails

In terms of trails that provide longer distance, cross-regional trail experiences (including Inter State trails), these currently comprise 2 long distance walk trails, a canoe trail, 18 2WD vehicle touring trails, a series of connected 4WD trails and 6 long distance on-road cycle loops, originating out of Mount Gambier and into the District Council of Grant.

Existing trail opportunities (and supporting infrastructure) providing longer distance trails for walkers, off-road cycling (mountain biking) and horse riding are generally limited.

Over the border in Victoria the Great South West Walk (250km walk loop trail) crosses into SA (District Council of Grant), however the River Glenelg provides a significant barrier to accessing the trail from the SA side.

To the north of the Limestone Coast region, the Nukan Kungun Hike terminates at 42 Mile Crossing, within Kingston District Council. The Nukan Kungun Hike covers a distance of 27km and terminates at Salt Creek in the north. A study to establish the feasibility of developing a 'Murraylands River Trail' (Morgan to Salt Creek) is currently being undertaken, which could potentially present opportunities for the Limestone Coast region, offering the possibility of establishing links onto the Heysen Trail connecting as far as the Flinders Ranges.

The majority of the trails are managed by the Local Government Area through which they pass, together with DPTI for the road based trails (such as the 2WD trails and on-road cycle loops). DEWNR manages the 4WD trail stretching between 28 Mile Crossing and the Murray mouth and the Nukan Kungun Hike. DEWNR/Parks Victoria manages the Great South West Walk. 2WD trails/vehicle touring routes are not classified as part of the regional trail hierarchy.

These trails are identified on Plan TR02 Existing Cross-Regional Trails, at the end of this section.

6.4 Trail Provision by Local Government Area

District Council of Grant (DCG)

There are a total of 30 trails in the District Council of Grant area. 23 of these trails are walk trails. In the vicinity of Port Macdonnell there are 8 walk trails, 5 of which are located at Germein Reserve. Other walk trails in this area are located at Penambol Conservation Park, Mount Schank, Telford Scrub Conservation Park and Douglas Point Conservation Park. Other walk trails are located at Finger Point Conservation Park, Nene Conservation Park, Browns Bay and within the Lower Glenelg River National Park. Access is also possible onto the River Glenelg Canoe Trail. There are also 2 locations offering dive trails; Picaninnie Ponds and Ewen Ponds. There are 2 shared use (walk/cycle) paths in the area; Yahl Bike Track (to Yahl Primary School) and the Port Macdonnell foreshore shared use path. There is a 4WD track at Douglas Point Conservation Park and it is known that the forestry areas are well used by walkers and mountain bikers in particular. Forestry land in this area is known to be well utilised by walkers and mountain bikers, with some unauthorised trail bike activity.

The diving trails at Picanninie Ponds and Ewen Ponds are National trails. The 4WD trail from Carpenter Rocks to Oil Rig Square is a Regional trail, with scope to upgrade to a National trail. The Mount Schank trails are also Regional trails. All the other trails are Local trails.

The majority of the trails are rated as Easy, with the exception of 3 of the walk trails, which are rated as Moderate. 18 trails are managed by DEWNR, 2 trails are managed by Forestry SA and the remaining trails are managed by DCG and/or DPTI.

Kingston District Council (KDC)

There are a total of 13 trails in this Council area. To the northern areas of the Council, on the border with Coorong District Council, are 3 walk trails, which form the start of a network of trails thorough the Coorong National Park. In and around Kingston township there are 5 walk trails, a foreshore shared use trail and a walk through Butcher Gap Conservation Park (closed due to localised flooding at the time of the audit). To the north of the township is “the Granites” 4WD track. There are also 2 2WD trails commencing from Kingston.

The 4WD trail along the coastline, heading from Kingston to 28 Mile Crossing (incorporating “the Granites”) is a Regional trail, with the potential to be developed into a National trail. The remaining trails are considered to be Local trails.

All the trails are rated as Easy. 5 of the trails are managed by DEWNR, 6 trails are managed by KDC and 2 trails are managed by DPTI and/or KDC.

City of Mount Gambier (CMG)

There are 20 trails in and around the City of Mount Gambier including 8 walk trails around the Crater Lakes area. The only formally recognised mountain bike trail in the region is also located in the Crater Lakes area. In addition to these there are 5 walk trails around the city, including a number of heritage/historic trails. 4 drive trails originate from the city, providing vehicle touring opportunities and linking a variety of tourist destinations in and around the city including the Night Lights drive. The city’s bike path network includes 2 recognised bicycle trails; the Scenic Bicycle Trail and the Lady Nelson Link.

The 9 individual walk and mountain bike trails based in and around the Crater Lakes are considered Regional trails, as is the City Centre Heritage Walk. The remaining trails are Local trails.

All the trails are rated as Easy, with the exception of the mountain bike trail (Moderate). All trails are managed by CMG, alongside DPTI for the road based trails (e.g. drive trails and on-road cycling loops).

Naracoorte Lucindale District Council (NLDC)

There are 11 recognised trails in this area; 9 walk trails and 2 local drive trails. The Creek Walk and Nature Park Walk in Naracoorte will soon be supplemented by a revamped in-town heritage walk. There are also currently plans to develop a cycle path/link from the town to Naracoorte Caves (World Heritage Site). 2 walk trails are based at the Caves; The World Heritage Trail and Stoney Point Walk. Bool Lagoon Reserve (Ramsar site) offers 4 short walks and a couple of short drives; Bighill Drive and Little Bool Lagoon Drive. It is also understood that there are a number of on-road cycling groups based in and around this

area, utilising the local road networks on a range of loops, although none of these are currently promoted as trail opportunities.

The Naracoorte Caves World Heritage Trail is a National Trail. The combined walks of Bool Lagoon Reserve are Regional trails. Once completed the Historical Walk at Naracoorte will be a Regional trail. The remaining trails are Local trails.

All the trails are rated as Easy. DEWNR manages 8 of the trails, whilst NLDC manages 3 trails.

District Council of Robe (DCR)

There are 14 trails in the District Council of Robe; 9 walk trails, 3 drive trails, 1 cycle trail and 1 4WD trail. 7 of the walk trails are located in and around Robe township. The other 2 walks are based in Little Dip Conservation Park, which also offers a 4WD trail. There is also a bicycle loop trail around Robe township, utilising the network of cycle lanes and shared use paths. The local drive trails of this area are the Robe Heritage Drive, Robe Scenic Drive and the Cellar Door Drive Trail.

All the trails within the District Council of Robe exhibit the characteristics of Local trails, with the exception of the 4WD trail through Little Dip Conservation Park, which is a Regional trail, with scope to upgrade to a National trail. It is also considered that the heritage trail (A Walk Through History) has the potential to achieve Regional trail status, given the town's rich history, the level of existing trail infrastructure currently in place (such as interpretation points) and Robe's associations with several of the region's most significant historical stories, such as Saint Mary of the Cross Mackillop Trail, the Admella Discovery Trail and the Golden Trail.

The trails are rated as Easy or Moderate. 7 of the trails are managed by DCR, 3 trails are managed by DEWNR and 4 trails are managed by DPTI and/or DCR.

Tatiara District Council (TDC)

There are a total of 29 identified trails in this area. 16 of these trails are walk trails offering a range of experiences over varying distances. Most of the walk trails are classified as 'Easy' and include in-town heritage trails and nature/eco trails through natural environments such as National Parks and Conservation Parks. Ngarkat National Park is well known for trail opportunities for 4WD and trail bike riders. The local roads of the area are promoted as suitable for on-road cycling, although specific loop routes are not identified in the marketing material. Drive/vehicle touring trails based predominantly in this area include The Tatiara Public Arts Trail, Tatiara Historic Drive and Padthaway Wine Trail. The Gold Escort Route drive trail runs across the area from around Bordertown heading NW towards Lake Alexandrina (and Adelaide beyond).

The majority of the trails are Local trails, with the exception of the 4WD trails at Ngarkat Conservation Park, which are Regional trails.

All the trails are rated as Easy, with the exception of the trails within Ngarkat Conservation Park, which rate between Moderate and Hard. 13 trails are managed by DEWNR, with the remaining trails managed by TDC, alongside DPTI for the road based trails (e.g. drive trails and on-road cycling loops).

Wattle Range District Council (WRDC)

There are a total of 38 trails in the Wattle Range area. 20 of these are walk trails, 1 walk/horse trail, 1 shared use trail (walk/cycle) and 2 multi-use trails (walk/cycle/horse). There are 4 drive trails based in and around the area; the Wind farm Tourist Drive, Wattle Range Heritage Trail and Beachport Historic Buildings Drive and Bowman Scenic Drive. Penola offers an in-town heritage walk plus the wider area includes the Coonawarra Wine Trail, Greenwise Recreational Lake Walk and a nature walk at Penola Conservation Park. Penola is also currently implementing a Bike Plan, and the area currently promotes 8 on-road cycle loops, heading off in different directions to local attractions. The Lake Edward Loop Trail caters for walkers and cyclists, with 2 multi-use trails located at Mount McIntyre and Mount Burr. Beachport Conservation Park, Canunda National Park and Lake Frome Conservation Park offer 3 4WD trail experiences. Beachport provides 6 short walks in and around the township. Canunda National Park offers 5 walk trails ranging from short walks to the 8.5km walk (Coola Outstation Historic Walk). Other walks in the Wattle Range area include 2 walks at Millicent, the Tantanoola Cave Cliff Top Walk and Kalangadoo Historic Walk. It is known that the forestry land in this area provides opportunities for walking, cycling, mountain biking and horse riding.

Penola's heritage trail is currently considered to be a Local trail, but with the potential to develop into a Regional trail, given the historic significance of the town and its links to Mary Mackillop, Father Woods and The Golden Trail. The cycle loop trails based out of Penola have scope to be developed into a significant Regional trails network. The 4WD trail from Oil Rig Square to Southend is currently a Regional trail. Given the popularity and unique offer of the 4WD trail network along the coastline it is considered that this trail has the potential to be established as a trail of National significance. The walk trails at Canunda National Park are Regional trails.

14 of the trails are considered to be Moderately difficult, with the remaining trails classified as Easy. 13 of the trails are managed by DEWNR, with 2 trails managed by Forestry SA. The Coonawarra Wineries trail is located predominantly on private land. All other trails are managed by WRDC, alongside DPTI for the road based trails (e.g. drive trails and on-road cycling loops).

6.5 Trail Provision by trail discipline

Walk Trails

The Limestone Coast region offers a high number of varied shorter distance trails (primarily walking) catering for 'all-ability' trail users and suited to general tourists/visitors to the region (trails rated as Easy).

The walk trail at Naracoorte Caves World Heritage Site (WHS) is considered to be a National walk trail given its strong association with the WHS, established identity and ability to attract International and Inter State visitors.

The Great South West Walk is considered the only other National walk trail associated with the region, given that it has a strong established identity, with exceptional natural/cultural features, and attracts users from outside the State (both Victoria and South Australia). It is primarily located within Victoria, although a short section of the trail crosses over the border

into the District Council of Grant. However, the River Glenelg provides a significant barrier to direct access to the trail from the South Australian side.

At the opposite end of the Region, in the Coorong National Park, the Nukan Kungun Hike offers a 27km/2 day walk experience connecting the northern parts of Kingston District Council with Salt Creek (Coorong District Council). The Nukan Kungun Hike presents potential opportunities to link with the Murraylands River Trail (Morgan to Salt Creek), which is currently being investigated. This trail is currently a Regional trail, with the potential to form part of a National trail, should forthcoming trail projects be realised.

The walk trails within Canunda National Park are considered, collectively, to be Regional trails, offering easy to moderate walking conditions, with longest walk being Coola Outstation Historic Walk (8.5km). For the same reasons, the walk trails at Bool Lagoon Reserve (RAMSAR site) are Regional trails, offering easy, short walks ranging from 300m to 1.5km.

The remaining walk trails of the region are Local trails.

4WD & Dive Trails

In terms of specialist/more advanced trails suitable for specific trail activities, the region provides unique and advanced trail experiences catering for 4WD and diving trail users. The 4WD trail experiences available along the coastline/on beaches plus the network of 4WD trails on offer in Ngarkat Conservation Park provide a unique offer and attract users from around the region, South Australia and Inter-State. Similarly, the dive trail experiences at Piccaninnie Ponds and Ewen Ponds (plus diving opportunities all along the coastline) offer a wide range of challenges unique to the region. The dive trails at Piccaninnie Ponds and Ewen Ponds are National trails. The 4WD trails are currently identified as Regional trails, with scope to develop the network of coastal trails into a National 4WD trail.

On-road cycling

There are a good number of recognised on-road cycling routes identified, based primarily out of Penola and Mount Gambier, with other on-road cycling opportunities identified at Bordertown (although specific routes are not mapped). Collectively, the on-road cycling routes operating out of Penola and Mount Gambier are considered currently to be Local trails, with scope to establish them as Regional trails. It is also known that there a couple of local cycling groups operating out of Naracoorte, although no formal loop trails are identified. There also exists a network of on-road cycle lanes and shared use paths across the region.

Mountain bike trails

There is only one formally recognised mountain bike trail in the region; Crater Lakes Mountain Bike Trail, Mount Gambier. Generally, the terrain of the region doesn't lend itself easily to certain mountain bike trail experiences (such as downhill), although there are opportunities worthy of further investigation particularly for cross country/enduro mountain bike disciplines. An area within Mount Burr Forest (The Bluff) has previously been used by mountain bikers, although this area has now been closed due to environmental degradation and a lack of funding to develop alternative sustainable trails.

It is known that there is a mountain bike club operating out of Robe (Robe Mountain Bike Association) and informal mountain bike groups in the City of Mount Gambier area,

currently utilising a network informal trails within Council reserves, Conservation Parks, Forest Reserves and road reserves.

Horse riding

There is only one formally recognised trail suitable for horse riding in the Region; Penola Forest Arboretum Trail (a permit is required). Horse riding activities are also permitted, by permit, in forestry areas zoned 'General forestry'. There is also a commercial horse riding operator located between Naracoorte and Coonawarra, offering a variety of rides on private property.

Vehicle Touring/2WD drives

The Region is also well provided for in terms of formally identified vehicle touring/drive trails (2WD), which are generally well promoted with trail information readily available online and from Visitor Information Centres across the region. Tourism SA are also developing new vehicle touring opportunities for the Limestone Coast region.

Canoe/kayak

There is a canoe trail on the Glenelg River with additional canoe/kayak opportunities on offer within the Coorong National Park, where a number of commercial operators offer trail experiences. It is also understood that the lakes and irrigation drain network around the Robe and Kingston areas are occasionally utilised for such activities.

- TATIARA DC**
- T1 Bordertown Recreation Lake Walking Trail
 - T2 Bordertown Walking Tour
 - T3 Tolmer Park Interpretive Walk
 - T4 Bordertown Bike Paths
 - T5 Tatiara Bike Trail 1
 - T6 Tatiara Bike Trail 2
 - T7 Tatiara Bike Trail 3
 - T8 Tatiara Historic Drive
 - T9 Tatiara Public Arts Trail
 - T10 Mundulla Town Walk
 - T11 Moot Yang Gunya Swamp Eco Trail
 - T12 Keith Walking Trail
 - T13 Keith Bike Paths
 - T14 Padthaway Walking Trail
 - T15 Padthaway Wine Trail
 - T16 Padthaway Orchid Track
 - T17 Curranong Loop
 - T18 Banksia Loop
 - T19 Wolsley Historical Walk
 - T20 Harding Springs Nature Track
 - T21 The Gwen Ellis Walking Trail
 - T22 Poocher Swamp Trail
 - T23 Ngarkat NP- Mt Shaugh
 - T24 Ngarkat NP- Mt Rescue Hike
 - T25 Ngarkat NP- The Border Track
 - T26 Ngarkat NP- Scorpion Springs
 - T27 Ngarkat NP- Big Desert Loop
 - T28 Ngarkat NP- Ngarkat Loop
 - T29 Ngarkat NP- Mt Rescue Loop

- KINGSTON DC**
- K1 Walk around Rosetown
 - K2 East Terrace Walk
 - K3 Cooke Street Walk
 - K4 Walk around Kingston
 - K5 Walk around Maria Creek
 - K6 Foreshore Walk/Cycle Path
 - K7 Butcher Gap CP- Short Walk/Long Walk
 - K8 Coorong NP- Chinamans Well Walk
 - K9 Coorong NP- 42 Mile Crossing- 4WD
 - K10 Coorong NP- 42 Mile Crossing- Walk
 - K11 Kingston to 28 Mile Crossing (The Granites)
 - K12 Naracoorte Caves/Bool Lagoon Drive
 - K13 Native Bush, Cheese, Arts, Cellar Door Drive

- WATTLE RANGE DC**
- WR1 Beachport Centennial Park and Lagoon
 - WR2 Beachport CP- Jack & Hilda McArthur Hike
 - WR3 Beachport CP- 4WD Beachport to Nora Creina
 - WR4 Beachport Lanky's Walk
 - WR5 Beachport Lighthouse Walk & Lookout
 - WR6 Beachport Wendy's Walk
 - WR7 Beachport Chambers Way
 - WR8 Beachport Historic Buildings Drive
 - WR9 Beachport Bowman's Scenic Drive
 - WR10 Canunda NP- Boozy Gully
 - WR11 Canunda NP- Cape Buffon Walk
 - WR12 Canunda NP- Seaview Hike
 - WR13 Canunda NP- Willichum Lookout
 - WR14 Canunda NP Drive
 - WR15 Oil Rig Square to Southend 4WD
 - WR16 Bevilqua Ford Track
 - WR17 Canunda NP- Coola Outstation Historic Walk
 - WR18 Lake Frome CP- Bird Hide Walk
 - WR19 Historic Walk Through Millicent
 - WR20 Windfarm Tourist Drive
 - WR21 Lake McIntyre Walking Trail, Millicent
 - WR22 Penola- Walk with History
 - WR23 Penola- Conservation Park Ride
 - WR24 Penola- Heritage Ride
 - WR25 Penola- Kalangadoo & Nangwarry Ride
 - WR26 Penola- Red Gum & Winery Ride
 - WR27 Penola- The Shiraz Ride
 - WR28 Penola- Yallum Park Ride
 - WR29 Penola- Short Ride
 - WR30 Penola- Bool Lagoon Ride
 - WR31 Penola Bike Path Network
 - WR32 Greenwise Recreational Lake Walk
 - WR33 Penola Forest Arboretum Trail
 - WR34 Penola CP- Swamp Trail/Nature Walk
 - WR35 Coonawarra Wineries Walking Trail
 - WR36 Kalangadoo Historic Walk
 - WR37 Kalangadoo Art Sculptures Walk
 - WR38 Tantanoola Cave Cliff Top Walking Trail
 - WR39 Lake Edward Loop Trail
 - WR40 Mount Burr Heritage Trail
 - WR41 Wattle Range Heritage Trail

- CITY OF MOUNT GAMBIER**
- MG1 Crater Lakes- Blue Gum Walk
 - MG2 Crater Lakes- Mountain Bike Trail
 - MG3 Crater Lakes- Rook Walk/Pepperpot Trail
 - MG4 Crater Lakes- The Oaks Walk
 - MG5 Crater Lakes- Valley Lake Walk
 - MG6 Crater Lakes- Blue Lake Circuit
 - MG7 Crater Lakes- Leg of Mutton Lake Walk
 - MG8 Crater Lakes- Mountain Trail
 - MG9 Crater Lakes- Wildlife Park and Boardwalk
 - MG10 City Centre Heritage Walk
 - MG11 Church Hill Heritage Walk
 - MG12 Templar Terrace Heritage Walk
 - MG13 Vansittart Park Heritage Walk
 - MG14 Scenic Bicycle Trail
 - MG15 Lady Nelson Link
 - MG16 Mount Gambier Bike Path Network
 - MG17 Mount Gambier Heritage Drive- North Drive
 - MG18 Mount Gambier Heritage Drive- South Drive
 - MG19 Mount Gambier Night Lights Drive
 - MG20 Mount Gambier Arts Drive

- ROBE DC**
- R1 Walk 1 Lannam Park to the Outlet
 - R2 Walk 2 Lannam Park to Esplanade
 - R3 Walk 3 Beaconhill Lookout
 - R4 Walk 4 Nora Creina Rd
 - R5 Obelisk Walkway - New Jetty to Obelisk
 - R6 Obelisk Walkway - Obelisk to West Beach
 - R7 A Walk Through History
 - R8 Robe Bike Path Network
 - R9 Robe Heritage Drive
 - R10 Robe Scenic Drive
 - R11 Cellar Door Drive Trail
 - R12 Little Dip CP- Big Dip Lake to Lake Eliza
 - R13 Little Dip CP- Freshwater Lake
 - R14 Little Dip CP- 4WD Circuit

- NARACOORTE LUCINDALE DC**
- N1 Naracoorte Creek Walk
 - N2 Naracoorte Nature Park Walk
 - N3 Naracoorte Historical Walk
 - N4 Naracoorte Caves- Stoney Point Walk
 - N5 Naracoorte Caves World Heritage Trail
 - N6 Bool Lagoon- Gunawar Walk
 - N7 Bool Lagoon- Gahnia Walk
 - N8 Bool Lagoon- Pat Om Walk
 - N9 Bool Lagoon- Tea Tree Boardwalk
 - N10 Bool Lagoon- Bighill Drive
 - N11 Bool Lagoon- Little Bool Lagoon Drive

- DC GRANT**
- G1 Port Macdonnell Historic Trail
 - G2 Germein Reserve- Frog Pond Walk
 - G3 Germein Reserve- Lions Park to Clarke Park
 - G4 Germein Reserve- Loop Walk
 - G5 Germein Reserve- Tea Tree Boardwalk
 - G6 Germein Reserve- Connector Trail
 - G7 Port Macdonnell Foreshore Path
 - G8 Cape Northumberland Heritage & Nature Park
 - G9 Dingley Dell CP- Poets Walk
 - G10 Mount Schank- Crater Floor Walk
 - G11 Mount Schank- Platform Hike
 - G12 Piccaninnie Ponds Diving Trail
 - G13 Piccaninnie Ponds Outlet Walk
 - G14 Ewen Ponds Diving Trail
 - G15 Hellis Hole Sinkhole
 - G16 Telford Scrub CP- Stringybark Forest Walking Trail
 - G17 Telford Scrub CP- Forest Canopy Walk
 - G18 Penambol CP- Wombat Walk
 - G19 Penambol CP- Butterfly Walk
 - G20 Dry Creek Trail
 - G21 Douglas Point CP- 4WD Track
 - G22 Douglas Point CP- Walk Track
 - G23 Carpenter Rocks to Oil Rig Square 4WD Track
 - G24 Bridge to Bay- A Guide to a Time Walk
 - G25 Yahl Bike Track
 - G26 Fingerpoint CP Walking Trail (Short)
 - G27 Fingerpoint CP Walking Trail (Long)
 - G28 Browns Bay Walk
 - G29 Lower Glenelg River CP Acacia Loop Walk
 - G30 Nene Valley CP Walk



PROJECT: LIMESTONE COAST REGIONAL TRAILS MASTER PLAN

PLAN TR01: EXISTING TRAILS PROVISION (TRAILHEAD LOCATIONS)



HEYSEN TRAIL (WALK)
TO FLINDERS RANGES

LAVENDER FEDERATION TRAIL (WALK)
MURRAY BRIDGE TO BAROSSA VALLEY



6.6 Conservation & National Parks

The Department of Environment, Water and Natural Resources (DEWNR) is responsible for establishing and managing parks and reserves in South Australia. Sustainable recreation activities are encouraged within the parks, such as bush walking, cycling, horse riding, boating/canoeing, diving/snorkelling and four wheel driving, alongside the education of visitors and increased participation in volunteer conservation activities.

The following Parks are located within the Limestone Coast region:

- Beachport Conservation Park (Wattle Range DC)
- Bool Lagoon Game Reserve and Hacks Lagoon Conservation Park (Naracoorte Lucindale DC)
- Butcher Gap Conservation Park (Kingston DC)
- Canunda National Park (Wattle Range DC/DC Grant)
- Coorong National Park (Kingston DC/Coorong DC)
- Dingley Dell Conservation Park (DC Grant)
- Douglas Point Conservation Park (DC Grant)
- Ewen Ponds Conservation Park (DC Grant)
- Geegeela Conservation Park (Tatiara DC)
- Lake St Clair Conservation Park (Robe DC/Wattle Range DC)
- Little Dip Conservation Park (Robe DC)
- Naracoorte Caves National Park (Naracoorte Lucindale DC)
- Padthaway Conservation Park (Tatiara DC)
- Penambol Conservation Park (DC Grant)
- Piccaninnie Ponds Conservation Park (DC Grant)
- Tantanoola Caves Conservation Park (Wattle Range DC)
- Telford Scrub Conservation Park (DC Grant)

National Parks are areas considered to be of national importance due to wildlife, natural features of the land, or Aboriginal or European heritage.

Conservation Parks are areas protected for the purpose of conserving wildlife or the natural or historic features of the land.

Game Reserves are areas set aside for conservation of wildlife and the management of game for seasonal hunting.

A significant proportion of current trail provision across the region utilises areas designated as Conservation or National Park.

The National Parks South Australia website (www.environment.sa.gov.au) provides a level of trail information for each park, with a downloadable resource, 'South Australia's National Parks Guide' providing an overview of the key parks within the Limestone Coast region including basic information on recreational trail provision within each Park. More detailed information relating to trails in the parks of the region was previously available in the publication 'The Tattler'. This publication is now out of print and no longer available for

download online. Detailed information relating to the various trails in Ngarkat Conservation Park is still available online in the publication 'Tracks of the Mallee'.

6.7 Forest Reserves

Forestry SA is the South Australian Government's forestry organisation responsible for the commercial management of around 129,000 hectares of land in South Australia, and the management of around 25,000 hectares of Native Forest Reserves, which are managed for conservation.

South Australia's forest reserves are recognised as a significant open space and tourism resource, providing important recreational facilities and public use of the State's forests is actively encouraged. Activities include walking, bike riding, horse riding and caving. Significant events are also held in the State's forests, such as orienteering, mountain biking, motor sports and horse endurance rides. Permits (and relevant licences) are required for certain activities, including cave diving and horse riding. Forest roads and tracks that are open to the public are subject to normal road rules.

In the Limestone Coast region the three forest districts of Mount Burr, Mount Gambier and Penola are collectively known as the 'Green Triangle Forest Reserves'. Whilst these areas are identified as being primarily for wood production, there are opportunities for recreation.

The Green Triangle Forest includes more than 12,000 hectares of Native Forest Reserves, reserved for flora and fauna conservation. Access is restricted to established tracks and walking trails; cars, 4WDs, motor bikes, and horse riding are prohibited from Native Forest Reserves.

There are a number of locations within the Forest Reserves that provide visitor facilities such as information, shelter, camping and toilet facilities. There are however only three recognised recreational trails within the Green Triangle Forest; Penola Forest Arboretum Trail (walk/horse), Dry Creek Walking Trail (walk) and the Lake Edward Loop Trail (walk/mountain bike).

Each of the reserves have management plans, detailing management objectives and outlining existing visitor facilities, and compatible activities authorised to take place in the reserve, including formal and informal recreational trail activities.

Walking and mountain biking is also allowed on the significant network of established fire tracks throughout Mount Gambier Forest, Mount Burr Forest and Penola Forest (although these are not specifically designated or sign posted). Horse riding is an authorised activity on established tracks in areas zoned 'General Forestry' (by permit) but excluded from Native Forest Reserves and Conservation Zones. The management plans each state that current levels of use by horse riders does not warrant the provision of specific horse trail infrastructure.

The management plans for Penola Forest, Mount Burr Forest and Mount Gambier Forest all recognise that the various local district councils have strategic plans and planning schemes that include objectives for increased tourism, heritage and environmental protection, volunteer support and improved recreational opportunities in these areas.

Within Mount Burr Forest an area previously utilised by mountain bikers has been closed and rehabilitated; there are currently no areas for single track downhill or cross country mountain biking.

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6.8 Current Trail Marketing & Promotion

Online Information

There are several websites that promote and provide information on trails within South Australia and the Limestone Coast, including:

- Trails SA (www.southaustraliantrails.com) featuring trails within the Limestone Coast region, such as Nakun Kungun Trek, Canunda National Park walks, Penola Cycle Trails, Piccaninnie Ponds and Ewen Ponds diving trails
- South Australia Tourism (www.southaustralia.com) including the downloadable Limestone Coast Visitor Guide
- National Parks South Australia website (Department of Environment, Water and Natural Resources - www.environment.sa.gov.au/parks/Home)
- Forestry SA website (www.forestry.sa.gov.au/Recreation/Green-Triangle)
- Council websites: Tatiara District Council Tourism webpage (www.tatiara.sa.gov.au), Kingston District Council Things to do webpage (www.kingstondc.sa.gov.au), Naracoorte Lucindale District Council Attractions webpage (www.naracoortelucindale.sa.gov.au), Robe District Council Adventure Out webpage (www.council.robe.sa.gov.au), Wattle Range District Council Tracks & Trails webpage, Mount Gambier Tourism What to see and do webpage (www.mountgambiertourism.com.au), and District Council of Grant Things to see and do webpage (www.dcgrant.sa.gov.au)
- Peak trail bodies: Walking SA (www.walkingsa.org.au), Bike SA (www.bikesa.asn.au), Horse SA (www.horsesa.asn.au), and MSA Motorcycling (www.motorcyclingsa.org.au)
- Private sites such as www.everytrail.com also have information on trails, utilising user-generated content



Figure 5: Trails SA Home Page

Brochures & Booklets

Many of the online resources listed above include downloadable trail brochures/booklets promoting and providing detailed information about specific trails or a network of trails. The format, branding and quality of information varies significantly between these resources.

The primary resources that provide trail information for the Limestone Coast region:

- South Australia's National Parks Guide - available to download from www.environment.sa.gov.au
- South Australian Trails Guide (Trails SA)
- 40 Great South Australian Short Walks (Trails SA) – available to download from www.southaustraliantrails.com
- Limestone Coast Visitor Guide - available to download from www.southaustralia.com
- 'Stay Another Day' Tourist Magazine 2014 (Limestone Coast)
- The Limestone Coast 4WD Explorers Guide - available to purchase
- Mount Gambier Visitor Guide
- Kanawinka Geotrail trail brochure
- Discover the Limestone Coast ('Environment Trail') – currently out of print
- Tracks of the Mallee (trails within National Parks of the Murray Mallee region, including Tatiara District Council) - currently out of print but available to download from www.environment.sa.gov.au
- The Tattler (trails within National Parks of the Limestone Coast region) – currently out of print and not available to download

Of the 178 individual trails identified during the trail audit process, the majority of trails had some form of supporting information brochure and/or information sheet, either digital download or hard copy format available at local Visitor Information Centres. Many of the brochures appeared dated and in need of a review/upgrade.

Examples of the higher quality brochures, in terms of overall design and up-to-date information and content, are illustrated in Figures 6-10 below.



Figure 6: A field guide to the Butterfly Walk in Penambol Conservation Park

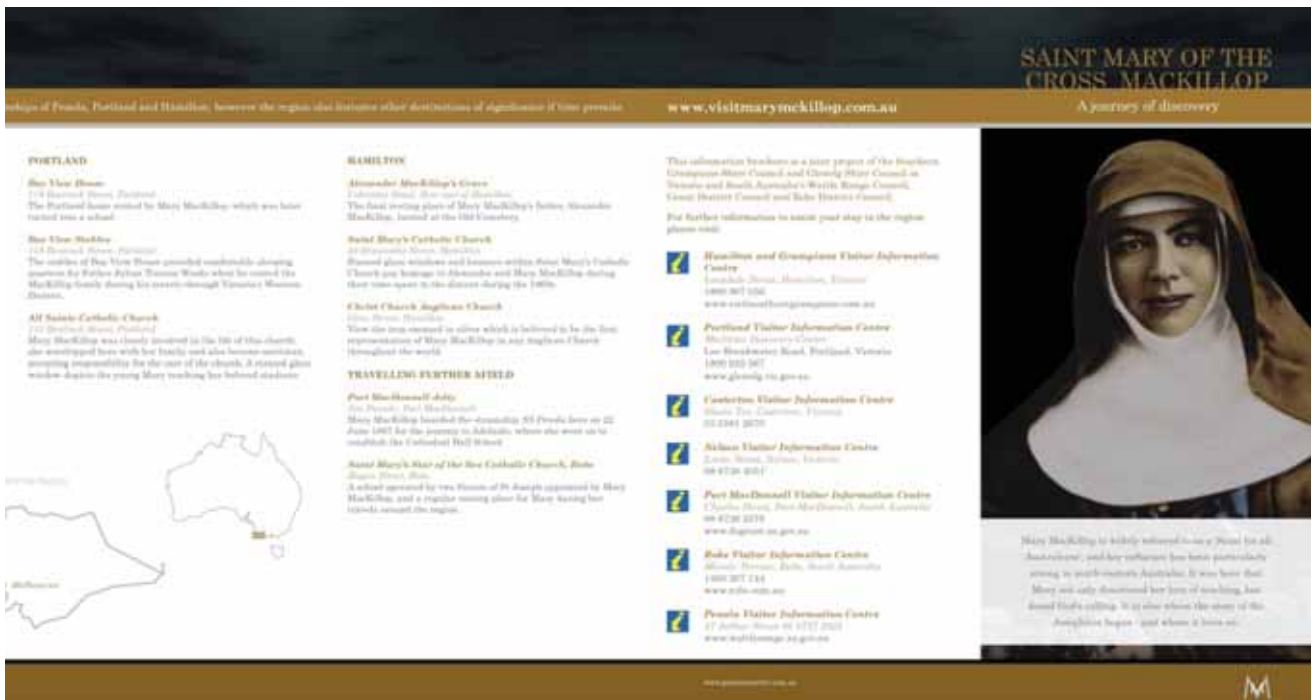


Figure 7: Saint Mary of the Cross Mackillop; a journey of discovery



Figure 8: Butcher Gap Conservation Park

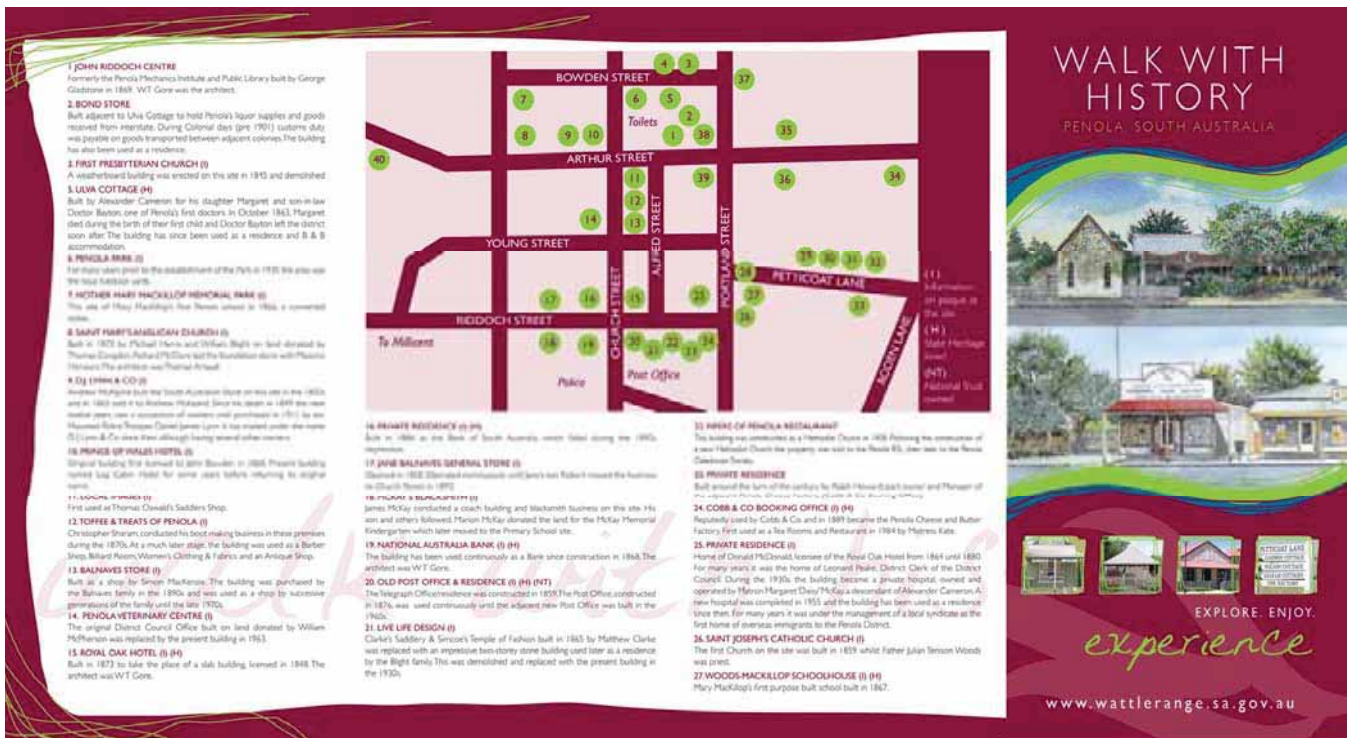


Figure 9: Walk with History – Penola

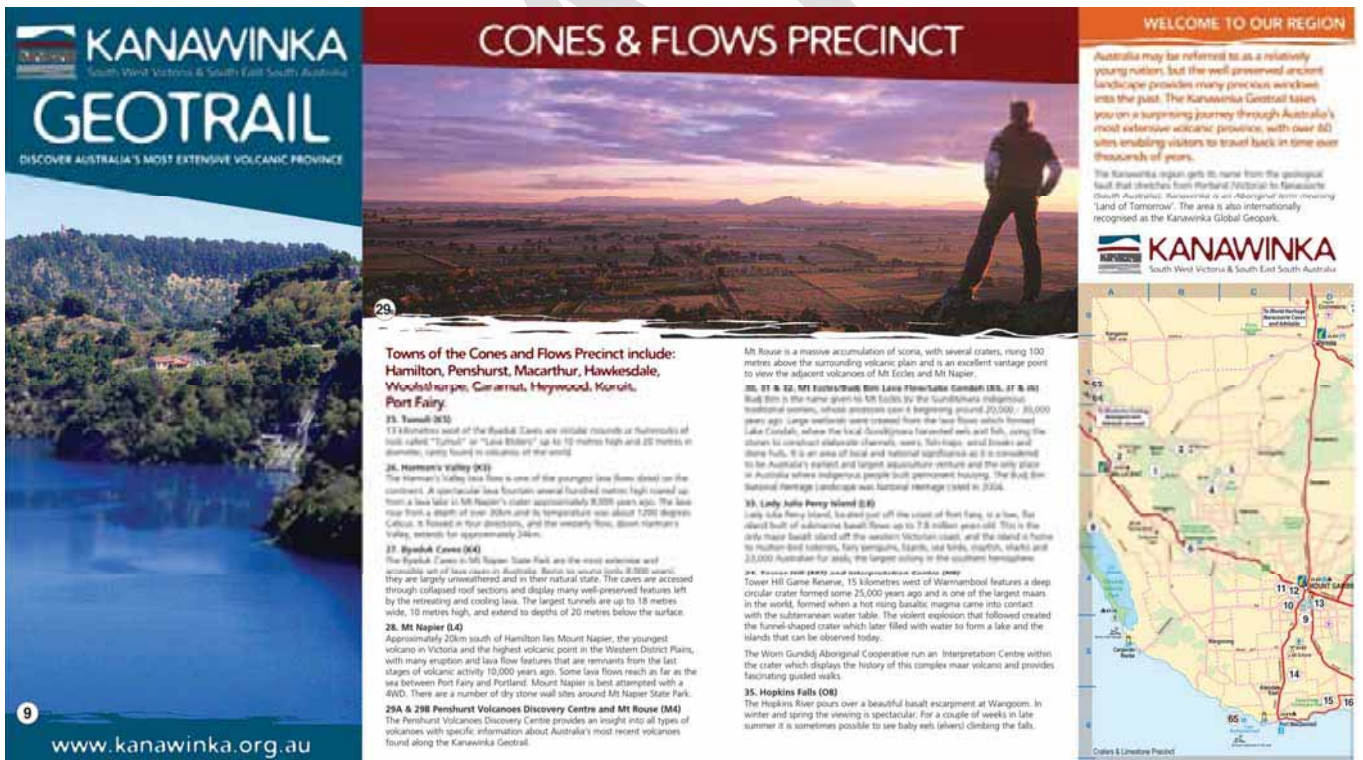


Figure 10: Kanawinka Geotrail

7. Demand Analysis

7.1 Approach

A comprehensive research and consultation process was conducted to determine the demand for various trail disciplines across the region. This included an online community survey to capture the thoughts and concerns of the wider community, together with targeted discussions with local trail, sustainable transport and environmental interest groups. Workshops were also conducted with the Trails Working Party and representatives from individual constituent SELGA Councils. Representatives from the Department of Environment, Water and Natural Resources, the Department of Planning, Transport and Infrastructure and Forestry SA were also consulted during this process.

Broader factors such as participation rates and recreation trends established during the research and consultation processes combined with local demand factors have also been considered as part of establishing demand. This includes the growing popularity of most trail related activities including walking, cycling, trail bike riding and four wheel driving.

7.2 Online Community Survey Key Findings

The survey was conducted over a period of 4 weeks in August and September 2014, it asked 33 questions both quantitative and qualitative. In total 248 individuals responded. Key findings included:

Respondent Profile

- 60% female and 40% male
- 72% of survey participants were between the ages of 35 and 64
- The majority of respondents (20.38%) indicated they are residents of Mount Gambier, with 17.83% indicating they were from Naracoorte and 9.55% from Robe

Current Trail Usage

- 77.1% of respondents indicated they were a current user of trails, 22.9% were not
- 'Word of mouth' is the most popular source of trails information with 56.4% of respondents identifying this as their major source of information. The internet (45.7%) and information centres (34.6%) ranked as 2nd and third respectively
- The majority of survey respondents considered themselves walkers (93.6%) with other popular activities including on road cycling (33.5%), four wheel driving (29.8%) and running (25%)
- The top three reasons identified for trail use in the area were exercise and fitness (86.4% of respondents identified this as a reason for trail usage), fun/enjoyment (73.9%) and nature appreciation (63.6%)
- The majority of trails users (27%) use them at least once a week
- The average time spent on a trail is between 30 and 60 minutes

- The majority of respondents (36%) travel between 0-15minutes to access the trails they regularly utilise

Existing Trail Condition/Experience

- The vast majority of trails currently provided were ranked between average and good in terms of current condition
- The top 5 ranks trails /trail networks as identified by the survey respondents were
 1. Mt. Gambier lake trails – (Crater/valley/Blue lakes/ leg of mutton etc.)
 2. Great South West Walk
 3. Mount Schank
 4. Naracoorte - Creek Walk
 5. Naracoorte - Nature Park Walk
- There is division amongst the public on if the current trail provision is adequate in the Limestone Coast Region with nearly an equal split of respondents voting for the three options; 37% suggesting current trail provision is suitable, 36% suggesting it isn't and 27% suggesting they are undecided
- The vast majority of survey respondents rank the current trail experience on the Limestone Coast as between 'average' and 'good'

Future Priorities

- The highest priority for the respondents moving forward is the signage of trails, the maintenance of trails and the information provision of trail related documentation
- Of the projects identified in the survey, the projects with the highest support from the survey respondents are the development of a Limestone Coast Walking/Cycling Trail, development of a Limestone Coast Environmental Trail and development of a rail trail between Mount Gambier and Naracoorte

A full copy of the Online Community Survey Findings Summary is included at Appendix D.

7.3 Summary of Key Stakeholder Workshop Findings

Workshop: Trails Working Party

Initial project concepts/ideas discussed included:

- Development of a regional approach to the provision of trails across Council boundaries
- Low impact, sustainable trail planning
- Seeking additional trails options
- Develop an SA-Victoria trail link
- Opportunity for great outcomes for tourism
- Need to provide clarity on the existing trail offer across the region

- Improve communication of trail based opportunities
- Current approach to trail provision is disjointed
- Funding is available for trails/tourism projects

Other key discussion points included:

- Mount Gambier offers good potential for mtb trails, trails hub and stacked loop trail networks
- Need to consider potential trail user conflict
- Opportunities to develop/reinstate art/culture trails incorporating public art
- Regional trail themes discussed (port, water, caves, craters, sinkholes, aboriginal, vulcanology, coastal system, experiences, stories, heritage, culture, food, wine)
- Provide a balanced experience – offer a range of experiences, something for everyone
- Lack of consistency in marketing, way finding, signage
- Need regional branding
- Many regional assets of international importance – needs to be highlighted
- Coorong is strategically important to the region
- Forestry areas and firebreaks are currently utilised by mountain bikers, off road motorcyclists, walkers and horse riders – potential for user conflict

7.4 Workshops with Constituent Councils/Elected Members

Workshop: Naracoorte & Lucindale Council & Tatiara District Council

Key discussion points included:

- Improving connectivity between Naracoorte and the Caves is a high priority
- The value of this project will be in prioritising trails development (i.e. establishing where councils should be focusing their advertising, marketing, maintenance etc.)
- The current marketing effort of trails is very sporadic across all councils
- The old railway line from Naracoorte to Lucindale – there is wide community support for it to be developed into a multi-purpose trail
- Significant interstate visitors to access the 4WD experience in the Limestone Coast region – such experience not available in Victoria
- The utilisation of similar branding/marketing strategy in regards to the presentation of trail related info should be considered across the region
- There is generally a lack of connectivity between existing trails in the region, which needs to be addressed

Workshop: City of Mount Gambier, District Council of Grant, Wattle Range Council

Key discussion points included:

- New poets trail being developed in DC Grant around Dingly Dell
- SA tourism are developing additional driving trails for the State
- Sailing is already popular between Beachport and Southend
- There is an unofficial 75 km bike loop (square) around Millicent and Tantanoola, this is regularly ridden by locals and has potential to be formalised
- Requirements of establishing safe on-road cycle loops was discussed

Workshop: District Council of Robe & Kingston District Council

Key discussion points included:

- Opportunities to develop canoe/kayak trails in the local lakes and irrigation drain network
- Improving connectivity between Kingston, Cape Jaffa, Robe, Beachport and beyond was discussed
- Developing a rail trail connecting Kingston and Naracoorte is an opportunity
- Opportunities to establish formal mountain bike trails in the area
- Greater regional collaboration required

7.5 Workshop with Local Interest Groups

Mt Gambier Community Interest Group

Key discussion points included:

- Illegal trail bike riding comprising the environmental values of areas around Dry Creek – a designated area for such activities is needed
- Development of further mountain bike trails is required
- The development of the rail trail would provide great opportunities to link in with the Victorian trails network
- Lack of connectivity between the existing trail network
- Support shown for the development of the Camino trail concept
- Economics of trail development need to be better articulated
- Forestry areas are considered to have untapped potential, although it is known that a wide range of trail activities currently occur in these areas
- Existing trail mapping needs to be improved
- A trail linking Mount Gambier with Port Macdonnell was suggested

Local trails advocate and cyclist - Penola

Key discussion points included:

- Advocate for the development of a rail trail between Penola and Coonawarra

- Little progress made to date due to unknown future status of the railway
- Previous investigations into rail trail development included a visit by DPTI representatives – costs associated with required environmental surveys were identified as a considerable issue that would have to be addressed
- Economic benefits associated with a rail trail linking all the major towns of the region were discussed
- Current on-road cycling network would benefit from additional infrastructure (eg signage, increased verge widths, improved road surfacing, reduction in vehicular speed limits) would improve the current experience
- Noted that both local hotels are now hiring out bicycles
- Greenwise Recreation Lake Walk should be upgraded with a surface suitable for cycling, and extended the full circumference of the lake

Full copies of each of the workshop notes are included at Appendix E.

7.6 Further Consultation

Further consultation was undertaken with the Office for Recreation & Sport, the Department for Environment, Water and Natural Resources, the Department of Planning, Transport and Infrastructure and Forestry SA.

Key topics/issues raised include:

- Finite levels of funding available
- Additional investment will be required for any new trail development project
- Responsibilities for management and maintenance of trails will need to be clearly established
- Trail user conflict and safety is a key issue
- There should be consideration of establishing one way systems in certain locations along coastal tracks to reduce conflict and safety issues
- Inconsistent local bylaws exacerbate issues of unauthorised access (vehicles, dogs)
- Use of new technologies should be considered (e.g. Apps, GPS mapping)
- User pay/park fees/trail fees need to be considered
- Designated motorbike only trails may be the only option to stop unauthorised access to National Parks
- Damage to infrastructure caused by illegal trail bike and 4WD use are issues, along with rubbish dumping
- Visitor demands and needs need to be periodically reassessed to determine levels of infrastructure provision
- There is a need to establish the classification of existing trails (Local, Regional, National)
- Identify both regional and local trail development opportunities
- The State Regional Trails Master Plan is currently being developed
- The status of the railway corridors is currently being assessed across the State with sections that are deemed surplus to requirements offered to the market.

The consultation process also generated a significant number of recreation trail concepts/themes, which were considered during the development of the RTMP; these potential trail projects are listed, together with a brief description, within Appendix F.

8. Trail Provision Benchmarking & Gap Analysis

8.1 Overview of the South Australia Trail Network

Trail provision across South Australia caters for a highly diverse range trail experiences and challenges across an equally diverse environment. Trails range from short walk, ride (cycle/horse), drive (4WD/2WD) and water trails (canoe/diving) to long distance trails requiring overnight stays.

Trails SA's website (www.southaustraliantrails.com) identifies the following 'top trails' in the State

- Heysen Trail - 1,200 km (primarily a walk trail, with some multi-use sections for cycling & horse riding)
- Mawson Trail – 900km (mountain bike/sturdy touring bike)
- Riesling Trail – 27km (walk/cycle trail – rail trail)
- River Torrens Linear Trail (walk/cycle trail)
- Yurrebilla Trail – 54km (walk trail)
- Kidman Trail - 225km (horse/walk/cycle trail)
- Wardang Island Trail (dive trail)
- Garden Island (canoe trail)

The above identified 'top trails' are generally linear in nature; there are also many other recreational trail experiences available across the State, with specific areas recognised as destinations for specific trail activities, including examples such as:

- Mount Crawford Forest (mountain bike & horse riding)
- Kuitpo Forest (horse riding & mountain bike)
- Eagle Mountain Bike Park (mountain bike)
- Flinders Ranges National Park (walk & mountain bike)
- Mount Remarkable National Park (walk)
- **Limestone Coast (4WD & diving)**
- Deep Creek National Park (4WD & walk)
- River Murray (canoe)

8.2 Overview of the South West region of Western Australia Trail Network

The South West region of WA comprises five sub-regions; Geographe, Blackwood River Valley, Margaret River Region, Southern Forests and Great Southern. For the purposes of this benchmarking exercise three of these sub-regions will be considered:

- Margaret River Region (Shire of Augusta Margaret River & City of Busselton)
- Blackwood River Valley (Shires of Nannup, Bridgetown-Greenbushes, Boyup Brook & Donnybrook-Balingup)
- Southern Forests (Shire of Manjimup)

Whilst the Limestone Coast and the South West Region of WA are distinctly different in some ways there are certainly some important similarities that make a comparison of trail provision between these two regions a useful exercise.

The South West region of WA covers an approximate area of 1600 hectares, with a total population of around 62,000 people. By comparison, the Limestone Coast region covers an approximate area of 2100 hectares, with a population of around 63,000 people. Both of these regions are located within a 3-4 hour car journey from their respective State capitals. Both regions are well known tourist destinations promoting world-class wine, gourmet food, spectacular and diverse scenery, beaches/coastline, ancient cave systems, native and commercial forest environments. Tourism Research Australia 2012/13 data for the Limestone Coast region states visitation figures for this period of 664,000 domestic day visitors, 472,000 domestic overnight visitors and 40,000 international visitors. Visitation figures for the three sub-regions considered for this comparison exercise are not available, however it is worth noting that visitation figures for the entire South West of WA tourism region (a significantly larger geographical area) are 2,980,000 domestic day visitors, 1,997,000 domestic overnight visitors and 111,000 international visitors.

The South West region of WA is establishing itself as a renowned destination for its 'iconic' long distance and multi-discipline trails offer. A sample of existing trails on offer in the region includes:

- Bibbulmun Track ('Iconic' 1000km long distance walk trail; www.bibbulmuntrack.com.au).
- Munda Biddi Trail ('World-class' nature-based 1000km off-road cycling track; www.mundabiddi.org.au)
- Cape to Cape Track (135km coastal walk track; www.capetocapetrack.com.au)
- Frankland River Paddle (13km canoe loop trail)
- Margaret River Pines (8km mountain bike trails)
- Old Timberline and Sidings Rail Trail (37km walk and cycle trail)
- Margaret River Rail Trail (15km walk and cycle trail)
- Meelup Reserve Trail (7.4km coastal walk trail)
- Warren River Loop Walk (10.5km walk trail)
- Many local trails/tracks catering for multiple trail disciplines

In addition to these existing trails there are a number of current/recent trail planning projects being undertaken in the region, such as:

- Pemberton Trail Hub Project
- Tourism Trails Hub, Nannup
- South West Mountain Bike Master Plan
- Augusta Busselton Rail Trail Development Plan
- Shire of Augusta Margaret River Bridle Trail Master Plan

- Ellis Creek Trail (link between Bibbulmun Track, Nannup and Munda Biddi Trail)
- Nannup to Scott Coast Bridle Trail Feasibility Study
- Bridgetown to Broke Inlet Bridle Trail Feasibility Study
- Meelup Regional Park Trails Master Plan
-

Websites promoting trails (and other tourism attractions) within the Region include:

- www.westernaustralia.com (tourism attractions across WA)
- www.australiassouthwest.com (tourism attractions across the SW region of WA)
- www.trailswa.com.au (trails across WA)
- www.totaltrails.com.au (trails in the Warren Blackwood Region/SW region of WA)



Figure 11 Total Trails Homepage Snapshot

The region currently offers an excellent range of ‘iconic’ long distance walk and cycle trails and shorter multi-discipline local trails catering for a range of abilities, with a number of trail planning projects currently underway. Trails are implemented and managed by various agencies including local government and the Department of Parks and Wildlife.

Western Australia is generally well supported by current grant funding programs (eg Lotterywest Trails Grant Program) with many strategic trail planning projects supported (eg Trails Master Plans) leading onto specific trail development studies, and through to implementation on the ground.

The Draft Western Australian Mountain Bike Strategy (currently going through public consultation processes) includes strategic objectives to raise the recreational and tourism profile of mountain biking, particularly in the South West region of WA, thereby recognising the economic and tourism value of this particular trail discipline.

9. Key Issues and Opportunities

The following is a summary of the key issues and opportunities facing each of the trail activities within the scope of this study. They have been determined through the comprehensive research, consultation and site inspection processes. A priority rating has been applied to each key issue and opportunity based on the significance and importance of the issue/opportunity identified.

Table 7: Trail Planning Key Issues and Opportunities Table

KEY ISSUES & OPPORTUNITIES	PRIORITY
General	
The ongoing sustainability of existing and proposed trails	High
Environmental constraints – in the context of unsustainable/unauthorised/illegal trail use	High
Need for improved coordination amongst trail management and land owners	High
Need for integrated planning and development (e.g. sport and recreation plans, local government planning schemes, specific master plans)	High
Improved trail management practices (risk management, maintenance and user management)	High
Improvements to the coordination of marketing and promotion of trails	High
Improvements to signage including establishing a hierarchy of trail signage types and consistency across the region	High
Economic and community development opportunities through trail provision across the region	High
Upgrading/improving existing trails areas	High
Overall lack of a diverse range of trails catering for specific trail disciplines	High
Few trails that provide trail experiences for more advanced/experienced trail users (e.g. long distance walk trails, Advanced level mountain bike trails)	Medium
Limited number of trails meeting trail classifications/criteria (ORS) for Regional trails	High
Enhance trail provision/marketing of trails within forestry areas	Medium
Online availability and currency of trail related information across the region	Medium

KEY ISSUES & OPPORTUNITIES	PRIORITY
Single point of reference for trails provision across the region	Medium
Further assessment required to determine future need of low level use trails and consider decommission	Medium
New Multi-Use Trails	
Various opportunities to establish regional strategic trail linkages and enhance the trail offer of the region, catering for walkers, cyclists, horse riders	Medium
Cycling (on-road)	
Build upon current provision at centres such as Mount Gambier, Penola and Bordertown	Medium
Strong cycling contingent at Penola/Naracoorte area, although no formal cycle loops identified out of Naracoorte	Medium
Millicent/Tantanoola loop known to be a popular informal cycling route	Low
Many of the local roads are fast and relatively well used, presenting risk/safety issues	High
Opportunities to formalise and explore strategic connections between existing cycle loops in established areas	Medium
Horse Riding	
Very few recognised/formally identified horse trails	Medium
Forestry areas/Glencoe area/Wattle Range DC known to be currently used by horse riders	Medium
Formalise and promote areas suitable for sustainable horse trails	Medium
Four Wheel Driving	
4WD trail experiences unique to the Limestone Coast, attracting inter-state visitors	High
Continue to market and build profile of 4WD/trail bike experiences available along the coastline and in Ngarkat Conservation Park	Medium
Continue to monitor potential conflict with other trail user groups	Medium
Walking	
Sustainability of existing network	High

KEY ISSUES & OPPORTUNITIES	PRIORITY
Many shorter walks available across the region offering a diverse range of trail experiences (from in-town heritage trails to eco/nature trails in National Park settings)	Medium
Limited number of medium/longer distance walks around the region	Medium
Improvements to well utilised walking trails/trails of regional significance	Medium
Mountain Bike	
Limited provision of formal mountain bike trails across the region	High
Strong mountain bike contingent based around Mount Gambier/DC Grant and Robe/Kingston area and demand for improved mountain bike trail offer in these areas	High
Opportunities to establish a network of formal mountain bike trails at sustainable locations (such as existing forestry areas)	High
Diving	
Continue to promote the unique dive trail offer of the region, at Picaninnie Ponds/Ewen Ponds and other private operations in the area	Medium
Drive Trails/Vehicle Touring	
Multiple drive trails across the region connecting the region's various attractions – potential to consider rationalisation and focus on key drive trails	Low
Current projects exploring new drive trails across the region, including Great Southern Drive	Medium
Consider reviewing all drive trails (current and previously promoted routes e.g. Limestone Coast Arts Trail) and rationalise as appropriate	Low
Opportunity to establish a Limestone Coast Circular Loop Drive Trail, based out of the Regional Trails Hub (Mount Gambier) – Environment Trail	Medium
Trail Bike Riding	
Demand for authorised trail bike tracks and riding areas in the region, leading to unauthorised trail bike activity in environmentally sensitive areas	High

10. Vision, Principles, Themes

10.1 Implementation Plan Development

The Planning Pyramid



Figure 12: The Strategic Planning Pyramid

The establishment of a common Vision for the provision of a regional trails network for the Limestone Coast enables the development of Strategic Outcomes, which in turn provide the framework for the development of Strategies (specific activities to achieve the Strategic Outcomes and fulfil the Vision). Individual actions are then developed to implement each of the Strategies and address the relevant issues identified during the research and consultation phase (refer Figure 12).

Utilising this approach will result in a clearly articulated series of actions, with responsibilities assigned and estimate of likely resources required, resulting in a clear and actionable implementation plan to deliver the overall Vision.

10.2 Vision

“The Limestone Coast Region will become an outstanding destination for all types of trail user, attracting state, inter-state and international visitors. The trail network will highlight the unique features of the region (environmental, cultural, religious and historic) and provide a highly valued recreational resource for the local community”

10.3 Principles

The following recreation and trail planning principles have been developed to guide the Strategy and Action:

- Ensure socially, economically and environmentally sustainable trail development and management;
- Provide trails which are readily accessible and provide links between communities and landscapes;
- Provide a diverse range of trail opportunities relevant to the needs and demands of the community;
- Maximise use of existing trails where they are appropriately located and have the capacity to sustain additional use;
- Manage trails professionally, effectively and equitably;
- Provide safe trails through adherence to relevant legislative and activity safety requirements;
- Encourage community involvement in the planning and design of trails.
- Trails that have identified Aboriginal heritage values should involve local indigenous people in their planning, design and interpretation;
- Support, promote and advocate for trail users in relation to relevant issues within the Limestone Coast region; and
- Partnerships with the private sector, the community, local businesses, tourism providers and other tiers of government to provide trails and associated facilities will be pursued where possible.

10.4 Themes & Key Trail Activity Areas

The following strategic approach to the provision of a trails network across the Limestone Coast region is proposed (refer also to Figure 13 on the next page).

The City of Mount Gambier and large parts of District Council of Grant function as the Regional Trails Hub/Trails Gateway to the Limestone Coast region. Mount Gambier currently functions as the regional tourism centre and is also well connected to existing transport infrastructure.

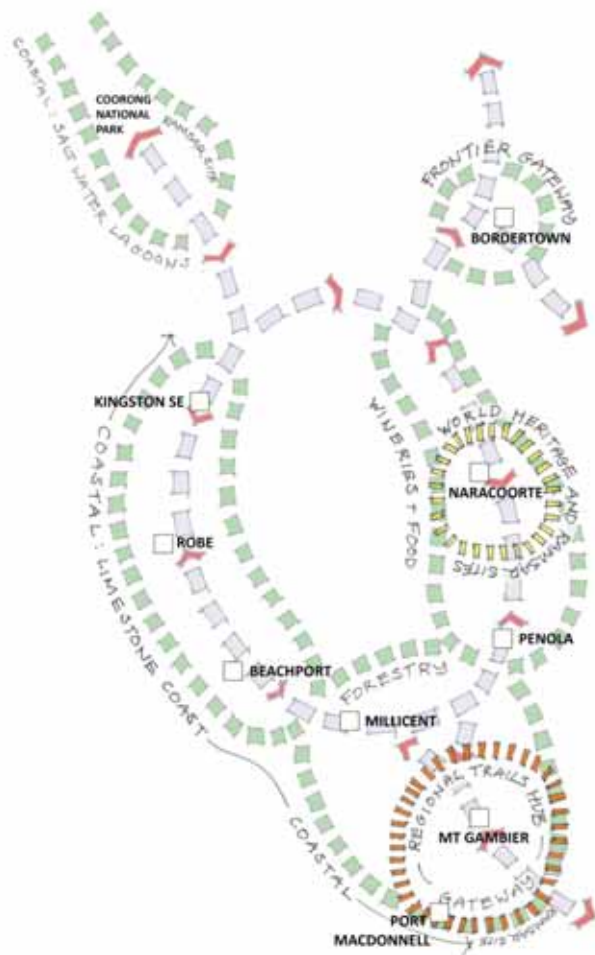
There is a high concentration and diverse range of trails in this area and surrounds, located in close proximity to established trails of significance, such as the Great South West Walk, and many of the 2WD/vehicle touring drives such as the Kanawincka Geotrail, Great Southern Touring Route/Coastal Route, Admella Discovery Trail and the Southern Ocean Shipwreck Trail.

Many of the potential trail themes/development projects identified during the development of the RTMP are also associated with this area, such as the Mackillop-Woods Way Trail/Camino Trail and rail trail development opportunities.

Extending this core trails hub zone further to the north incorporates significant parts of Wattle Range Council and a good proportion of the region's forestry areas. These forestry areas currently offer a number of formally recognised trails and also provide opportunities for more informal trail based activities, such as walking, mountain bike

riding and horse riding. Formalising and promoting some of these opportunities (working with relevant land managers) is one avenue that needs to be explored further. It is considered that these combined areas offer a good representation of all the key trail activities/themes/characteristics of the Limestone Coast region as a whole.

The Limestone Coast coastal experience is provided heading to the north and west, connecting Beachport, Robe and Kingston (also extending down to Port Macdonnell in DC Grant). Trail based activities in these areas tend to concentrate on coastal walks and 4WD trails and also mountain biking, particularly around the Robe and Kingston areas. Feedback from the consultation process suggests that the road network in this area is not as well suited to on-road cycling as other areas in the region, due to the high speed and relatively narrow characteristics of these roads



Heading north, to the east, along a parallel corridor, a zone extending from Penola in the south and Padthaway in the north covers much of the region's vineyards and destinations identified on the Real Food and Wine Trail, and also incorporates the World Heritage Site and Ramsar Site. Existing trails in these areas comprise shorter walk trails and appear to be conducive to on-road cycling, with several well established on-road cycle loops.

Bordertown provides a distinctly different offer from the rest of the region and almost functions as a stand-alone entity, with a good range of existing trails provided in the area. It is suggested that the area functions as a gateway to both the Limestone Coast and the significant areas of National Park/Conservation Park to the north and east (Ngarkat Conservation Park & Little Desert National Park). This area provides a network of short walks and roads promoted for on-road cycle loops. Ngarkat Conservation Park is a well-known destination for 4WD enthusiasts..

Figure 13 Key Trail Activity Areas

Continuing further to the north the experience transitions to the distinctly different coastal area of the Coorong's salt water lagoons. There are a number of existing and potential future walk trail links in this area that might offer opportunities to connect with the Heysen Trail and beyond. The coastal 4WD trail extends from Kingston up to the Murray Mouth, travelling through this area.

11. Strategy and Action Plan

The Strategy and Action Plan provides a practical framework for the implementation of the key strategies and actions. Based on the identified issues, opportunities, needs, demand and gap analysis of the initial stages of the project, the following Strategic Outcomes have been developed:

- A Integrated Planning & Management
- B Sustainable Trail Provision and Enhancement
- C Participation & Utilisation
- D Economic, Tourism & Community Development

For each strategic area relevant strategies have been developed and then for each strategy a series of actions identified. Strategies have been given a priority of High, Medium or Low and then for each action the recommended timeframe and partners that are most suitable to assist in achieving the action and the likely resources (refer tables below) that will be required to fulfil the action.

Timeframes

Table 8 Timeframe Ranges

Term	Year Range
Short	2015 – 2017
Medium	2018 – 2023
Longer	2024 onwards

Partners

The lead partner is identified in **bold** e.g. **LCTRG** and the assisting partners are identified and are not bolded e.g. DEWNR

- South East Local Government Association (SELGA)
- Limestone Coast Trails Reference Group (**LCTRG**)
- Tatiara District Council (TDC)
- Kingston District Council (KDC)
- Robe District Council (RDC)
- Naracoorte Lucindale District Council (NLDC)
- Wattle Range District Council (WRDC)
- City of Mount Gambier (CMG)

- District Council of Grant (DCG)
- Office for Recreation and Sport (ORS)
- Regional Development Australia Limestone Coast (RDALC)
- Department for Environment, Water and Natural Resources (DEWNR)
- Forestry SA (FSA)
- Mount Gambier & District Bike User Group (MG BUGS)
- Robe Mountain Bike Club (RMBC)
- Walking SA (WALKSA)
- Bike SA (BIKESA)
- Horse SA (HORSESA)

Resource Range Estimates

Table 9 Resource Range Estimates

Level	Cost Range
Low (L)	0 - \$20,000
Medium (M)	\$20,000 - \$50,000
High (H)	\$50,000 - \$100,000
Major Project (MP)	\$100,000 +

11.1 Integrated Planning and Management

Table 10 Key Trail Activity/Theme Areas

Key Trail Activity/Theme Areas

1. Strategy: Focus trail development and enhancement within the Key Trail Activity Areas throughout the Limestone Coast region

Rationale: The Limestone Coast region offers a diverse range of trail activities; certain areas within the region are particularly closely associated with specific regional themes, and have also developed as destinations for certain trail disciplines (as discussed in Section 10.4). The Key Trail Theme/Activity Areas can be surmised as:

- **City of Mount Gambier/DC Grant** – to function as the Regional Trails Hub/Gateway and offering a wide variety of trail experiences, broadly representative of the Limestone Coast region as a whole
- **DC Grant/Wattle Range DC** – forestry areas particularly conducive to walking, mountain biking, horse riding (noting current unauthorised 4WD and trail bike riding) and 4WDing along the coast
- **Kingston/Robe/Beachport** – coastal trail experience, with opportunities for coastal walking and 4WDing (noting current unauthorised trail bike and mountain bike riding)
- **Penola/Naracoorte/Padthaway** – food and wine centre of the region, offering a range of short walks and longer distance on-road cycling loops (plus a commercial horse riding operator), and home to World Heritage Site and RAMSAR site
- **Bordertown/Tatiara DC** – to function as a ‘frontier’ Gateway, with strong links to well established 4WDing areas, and providing a wide, varied range of walk trail and on-road cycle opportunities

It is important to note that trail theme/activity areas do not preclude other trail related activities from locating in the area if there is a substantiated need.

There is clear demand for additional authorised areas for mountain bike riding (particularly in the Mount Gambier/DC Grant and Robe/Kingston areas) and also for an authorised trail bike riding area to be established in the region. It is understood that

unauthorised trail bike riding remains a current issue, particularly in National Parks/Conservation Parks and within forestry areas.

It is known that there are horse riders within the region, particularly in forestry areas, although demand for specific trail infrastructure and additional formally identified horse trails has not been substantiated by the RTMP (there is currently only 1 specific horse trail in the region, although access to some forestry areas is authorised, by permit).

It is recommended that trail development focuses on the Key Trail Activity Areas identified in this study along with key linkages between these areas. By further developing activity based themes for these areas there are opportunities to attract new and enhance existing businesses and community organisations that service these user groups and contributing to the overall development of the community they are located within.

Priority: High

Key Performance Indicator.

One themed precinct mapping product developed per annum

Actions	Timeframe	Partners	Resources
<p>1.1. City of Mount Gambier/DC Grant – maintain, enhance and develop sustainable trails in line with the Strategies and Actions of the RTMP, with a focus on establishing the City and surrounds as a Regional Trails Hub and Gateway, maintaining and diversifying the range of trails on offer</p>	<p>Ongoing</p>	<p>LCTRG SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA Other relevant</p>	<p>-</p>

		organisations	
1.2. DC Grant/Wattle Range DC – maintain, enhance and develop sustainable trails in line with the Strategies and Actions of the RTMP, with a focus in these areas on maximising opportunities within forestry areas for walking, mountain biking and horse riding	Ongoing	LCTRG SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA Other relevant organisations	-
1.3. Kingston/Robe/Beachport – maintain, enhance and develop sustainable trails in line with the Strategies and Actions of the RTMP, with a focus in these areas on improving connectivity and enhancing the trail experience along the coastline	Ongoing	LCTRG SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA Other relevant organisations	-
1.4. Penola/Naracoorte/Padthaway – maintain, enhance and develop sustainable trails in line with the Strategies and Actions of the RTMP, with a focus in these areas on maximising the opportunities presented	Ongoing	LCTRG SELGA/ constituent	-

<p>by the WHS and RAMSAR sites and enhancing the on-road cycle network</p>		<p>Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA</p> <p>Other relevant organisations</p>	
<p>1.5. Bordertown/Tatiara DC– maintain, enhance and develop sustainable trails in line with the Strategies and Actions of the RTMP, with a focus in this area on consolidating and promoting the existing, varied trail offer and exploring opportunities to integrate with on-road cycle loops to the south</p>	<p>Ongoing</p>	<p>LCTRG</p> <p>SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA</p> <p>Other relevant organisations</p>	<p>-</p>

Table 11: Strategy 2: Integrated Trail Planning Framework

Integrated Trail Planning Framework	
2. Strategy: Develop an integrated trail planning framework for the Limestone Coast region.	
<p>Rationale: There are a wide variety of stakeholders involved in the development, management and maintenance of trails within the Limestone Coast region. Such stakeholders include the SELGA constituent local government areas, state government agencies (e.g. DEWNR, DPTI, ForestrySA), community groups and trail users. It is important that an integrated approach to planning for the whole region is undertaken.</p> <p>Trails have recreation, transport, environmental, cultural and heritage elements and there is a need to ensure that when planning for these that trail planning and management is considered and incorporated.</p> <p>Regular communication and collaboration will need to be maintained throughout the implementation of the RTMP, led by the Limestone Coast Trails Reference Group; trail planning and implementation within the local governments will need to be resourced.</p>	
Priority: High	<p>Key Performance Indicators</p> <p>Trail planning sections in all major planning documents</p> <p>Trail planning position created by 2016</p>

Actions	Timeframe	Partners	Resources
<p>2.1. Trail planning initiatives to be recognised and incorporated into strategic community planning at a local government level (strategic plans, development plans, open space and recreation planning documents), DEWNR and Forestry SA management plans for National/Conservation Parks and Forestry Reserves plus other relevant government agency planning.</p>	Ongoing	<p>LCTRG</p> <p>SELGA/ constituent Councils, DEWNR, FSA, ORS</p>	L
<p>2.2. Continue to incorporate and engage representatives from the community, State and Local Government agencies and the private sector through invitation and attendance at Limestone Coast Trails Reference Group meetings, providing opportunities to discuss issues such as:</p> <ul style="list-style-type: none"> • The ongoing sustainability of existing trails • Environmental degradation, health and safety issues • Unauthorised trail use • Opportunities to establish authorised areas for hard-to-locate activities 	Ongoing	<p>LCTRG</p> <p>SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA</p> <p>Other relevant organisations</p>	L
<p>2.3. Encourage, advocate and seek funding for the SELGA constituent Councils to have a designated trail planning and development officer, at least on a part-time basis, to serve all the local government areas.</p>	Short	<p>LCTRG</p> <p>SELGA/ constituent Councils</p>	M

2.4. The upgrade of existing trails and/or creation of new trails to adhere to sustainable design principles and incorporate indigenous, cultural, environmental, heritage and educational interests where relevant and feasible.	Ongoing	SELGA/ constituent Councils, DEWNR, FSA	L
2.5. Design new trails and sections of trails to ensure they respond to transport demands and requirements (where practical), particularly in proposed linkages between Key Trail Activity Areas and major towns.	Ongoing	SELGA/ constituent Councils, DEWNR, FSA	M

11.2 Sustainable Trail Provision and Enhancement

Table 12: Strategy 3: Existing Trail Provision

Existing Trail Provision

3. Strategy: Enhance and continually develop existing popular and sustainable trails.

Rationale: The Limestone Coast region has a total of 183 recognised trails, including walk, cycle, horse, mountain bike, dive, canoe, 2WD and 4WD trails.

Walk	Walk/ cycle	Walk/ horse	Cycle (on-road)	MTB	Dive/ canoe	4WD/ trail bike	Vehicle Touring (2WD)	TOTALS
98	5	1	24	1	4	14	36	183

Given the scope and strategic nature of the RTMP, of those trails identified relatively few were traversed their entire lengths by the audit team, with many trails visited only at trailheads and short sections of their length, and a good number more not visited at all (refer to the trail audit database for full details). As such, establishing a comprehensive condition and usage audit for the majority of trails was unfeasible. However, any significant issues noted during the course of the on-ground assessments were recorded (these are noted in the actions below).

The most popular trails, considered likely to experience the highest levels of usage, include the Crater Lakes Walk and Mountain Bike trails, Naracoorte Creek and Nature Park Walks, Naracoorte World Heritage Trail, the Great South West Walk, the Mount Schank Walk trails, Canunda National Park trails and the 4WD trails along the coastline. Where Local trails are located in close proximity to towns and settlements, these are likely to be valued resources and experience medium to high levels of usage. Local trails situated away from significant populations or the more popular National Parks/Conservation Parks are likely to experience relatively low usage.

The majority of trails were considered to be in average/reasonable condition.

Priority: High	Key Performance Indicator Two trails upgraded/redeveloped to a high standard per annum.		
Actions	Timeframe	Partners	Resources
3.1. Continue to maintain in good condition all popular trails that experience high levels of use, and focus resources in these areas	Ongoing	LCTRG, SELGA/ constituent Councils, DEWNR, FSA, ORS	H
3.2. Conduct a detailed audit and assess all low usage trails to determine whether to retain or decommission.	Medium	LCTRG, SELGA/ constituent Councils, DEWNR, FSA, ORS	M
3.3. Upgrade existing trails identified in the below actions	Ongoing	LCTRG, SELGA/ constituent Councils, DEWNR, FSA, ORS	-

<p>3.4. Cross-Regional - Undertake a review of the network of 4WD trails along the coastline to establish the long term sustainability of the trail, address risk/safety considerations, determine required actions and explore opportunities to upgrade the experience and related infrastructure to promote as a National trail</p>	<p>Medium</p>	<p>LCTRG, DEWNR SELGA/ constituent Councils, ORS Other relevant organisations</p>	<p>H</p>
<p>3.5. City of Mount Gambier – continue to maintain and enhance Crater Lakes trails. Review wayfinding signage to ensure trails are clearly identified for walking or mountain bike riding. Investigate opportunities to extend the mountain bike trail to establish a loop trail.</p>	<p>Short</p>	<p>CMG LCTRG</p>	<p>M</p>
<p>3.6. Naracoorte Lucindale DC – support upgrade of Tea Tree Boardwalk at Bool Lagoon Reserve is in need of attention/replacement (boardwalk and bird hide in declining condition)</p>	<p>Short</p>	<p>DEWNR LCTRG, NLDC</p>	<p>H</p>
<p>3.7. Naracoorte Lucindale DC – Undertake a review of the local road network around Naracoorte to establish safe on road cycle loops around the area and consider required additional infrastructure, such as road widening, surface upgrades and signage</p>	<p>Medium</p>	<p>NLDC, DPTI</p>	<p>M</p>
<p>3.8. DC Robe – address issues of informal access point through the coastal dune down to the beach. Identify 1 or 2 access points and close all other access points</p>	<p>Short</p>	<p>DCR</p>	<p>M</p>

3.9. DC Robe – Explore opportunities to widen road shoulders on strategically important routes to improve safety for cyclists	Medium	DCR, DPTI	H
3.10. DC Robe – upgrade marketing material/promotion of Robe’s Heritage trail (A Walk through History) to incorporate and reinforce Robe’s connections with Mary Mackillop, The Golden Trail and Shipwreck Trails	Short	DCR LCTRG	M
3.11. DC Robe – upgrade all trail marketing material and make available online	Ongoing	DCR LCTRG	M
3.12. Tatiara DC – Undertake a review of the local road network around Bordertown to establish safe on road cycle loops around the area and consider required additional infrastructure, such as road widening, surface upgrades and signage	Short	TDC, DPTI LCTRG	M
3.13. Wattle Range DC – Upgrade trail surface and complete the trail circuit around Greenwise Recreation Lake to make it more suitable for cycling	Medium	WDC LCTRG	H
3.14. Wattle Range DC – Undertake a review of the existing network of on road cycle trails based out of Penola (and also consider Millicent-Tantanoola route) to establish safe on road cycle loops around the area and consider required additional infrastructure, such as road widening, surface upgrades and signage	Short	WDC, DPTI LCTRG	H

Table 13: Strategy 4: Future Trail Provision

Future Trail Provision – Cross Regional Trails/Major Trails Projects	
4. Strategy: Develop trails, linkages and networks to meet current and forecast demand.	
<p>Rationale: There are a number of excellent opportunities to establish key strategic trail linkages between towns, the identified Key Trail Activity Areas within the Limestone Coast region and surrounding regions.</p> <p>These opportunities primarily revolve around the potential development of a rail trail network (subject to the permanent disbanding of the region’s rail corridor network) and the progressing and evolvement of existing regional trail concepts, namely the updating and promotion of the Limestone Coast Environment Trail (2WD trail), the development of an inter-linked, multi-use coastal trail along the length of the region’s coastline and the development of the ‘Aussie Camino’ trail concept (Portland to Penola).</p> <p>The initial stages of the RTMP identified that there is currently limited provision of Regional and National classification trails in the region and a lack of trails catering for more advanced trails users, such as long distance walk/multi-use trails. These types of trail projects have significant potential to deliver social, health and economic benefits to the region.</p> <p>Further details relating to these Cross Regional Trails projects are included in Appendix G.</p>	
Priority: Varies	Key Performance Indicator One trail initiative scoped and implementation commenced every two years

Actions	Timeframe	Partners	Resources
<p>4.1. Undertake a study to establish the feasibility of developing a rail trail, utilising the existing railway corridors of the region - Mount Gambier to Naracoorte (priority section)</p> <p>(Refer Appendix G Rail Trail development for further information)</p>	Medium	<p>LCTRG</p> <p>SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA</p> <p>Other relevant organisations</p>	MP
<p>4.2. Undertake a study to establish the feasibility of developing the Coastal Trail – Kingston to Beachport (priority section).</p> <p>Concept for the Coastal Trail derived from the Coastal Trail Prospectus (2002)</p> <p>(Refer Appendix G Coastal Trail development for further information)</p>	Medium	<p>LCTRG</p> <p>SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA</p> <p>Other relevant organisations</p>	MP
<p>4.3. Environment Trail – Cross-Regional Vehicle Touring Route</p> <p>Review, update and publish the ‘Discover the Limestone Coast’</p>	Short	<p>LCTRG</p> <p>SELGA/</p>	M/H

<p>brochure, or</p> <p>utilising the Environment Trail concept, develop a more concise trail brochure (similar in style/content to the Kanawincka Geotrail brochure)</p> <p>(Refer Appendix G Environment Trail for further information)</p>		<p>constituent Councils, Other relevant organisations</p>	
<p>4.4. Undertake a study to establish the feasibility of developing a trail based around the concept of the ‘Aussie Camino’ (Mackillop-Woods Way) – development of the rail trail between Mount Gambier and Penola and/or the development of sections of the Coastal Trail (within DC Grant) will deliver a trail alignment suitable for use as part of the Aussie Camino</p> <p>(Refer Appendix G Aussie Camino trail development for further information)</p>	<p>Long</p>	<p>LCTRG</p> <p>SELGA/ constituent Councils, DEWNR, FSA, ORS, WALKSA, BIKESA, HORSESA</p> <p>Other relevant organisations</p>	<p>MP</p>
<p>4.5. In consultation with the local aboriginal community develop a trail concept that celebrates the history, identity and culture of the indigenous community</p>	<p>Medium</p>	<p>LCTRG, Aboriginal community</p> <p>SELGA/ constituent Councils, DEWNR, FSA, ORS, Other relevant organisations</p>	<p>H</p>

Table 14: Strategy 4: Future Trail Provision – Other Trails Projects

Future Trail Provision – Other Trails Projects	
5. Strategy: Develop trails, linkages and networks to meet current and forecast demand.	
Rationale:	
<p>Alongside the Cross-Regional/Major Trails projects there are a number of other trails projects at a more localised scale that could deliver significant benefits to the region. Resources should be focused on upgrading certain local trails, or networks of local trails, to Regional trail classification.</p> <p>Regional trails tend to exhibit characteristics that attract interstate and intrastate visitors, generate significant economic benefits to the region, offer quality experiential values and make a significant contribution to the lifestyle, health and wellbeing of South Australians (refer also Appendix B Trail Classification Criteria).</p>	
Priority: Medium	Key Performance Indicator
	One trail initiative scoped and implementation commenced every year

Actions	Timeframe	Partners	Resources
5.1. Kingston DC/DC Robe – Explore opportunities to develop authorised mountain bike trails in the area	Short	KDC, DCR RMBC, LCTRG, DEWNR, FSA, ORS, Other relevant organisations	M
5.2. DC Grant – Develop a shared use network (utilising existing and new sections of trail) connecting Tenterden Reserve, Lions Park, Germein Reserve, Dingley Dell Road, Sea Parade and the town centre. Potential to develop a Regional trail	Medium	DCG LCTRG, DEWNR, ORS, Other relevant organisations	M
5.3. DC Grant /Wattle Range DC – Councils to collaborate with DEWNR & FSA to address issues relating to unauthorised trail bike use and identify potential locations in these areas appropriate for trail bike riding	Short	DCG, WRDC LCTRG, DEWNR, FSA, ORS, Other relevant organisations	L/M
5.4. City of Mount Gambier – progress with the concept of developing a rail trail across the City, connecting West Gambier FC and South Gambier	Medium	CMG, DPTI LCTRG, ORS,	H

FC			
5.5. Naracoorte Lucindale DC – explore opportunities to develop a rail trail link with Lucindale	Medium	NLDC LCTRG	MP
5.6. Naracoorte Lucindale DC – explore opportunities to develop a loop trail around Lucindale	Medium	NLDC LCTRG	H
5.7. Naracoorte Lucindale DC – Continue to progress with Trailhead and Local Heritage Trail project	Short	NLDC	M
5.8. Naracoorte Lucindale DC – Upgrade trailhead and interpretation signage associated with Naracoorte Creek and Nature Park Walks	Medium	NLDC LCTRG	M
5.9. Naracoorte Lucindale DC – Progress plans for shared use path connecting Naracoorte with WHS	Short	NLDC	H
5.10. DC Robe – Develop a Cellar Doors Drive trail in the area	Short	DCR LCTRG	L
5.11. DC Robe – Explore opportunities to develop canoe/kayak trails utilising sea/lakes/drains	Medium	DCR LCTRG	M

		Other relevant organisations	
5.12. Tatiara DC – Explore opportunities to link with on-road cycle loop networks established in and around Naracoorte, Penola and Mount Gambier	Medium	TDC LCTRG	M
5.13. Wattle Range DC – develop a loop trail around Beachport, linking each of the individual short walk trails	Short	WRDC LCTRG	M

Table 15: Strategy 5: Management Structure

Management Structure			
6. Strategy: Ensure the management structures for all current and future regional trails are clearly defined.			
Rationale: A number of trails in the past have deteriorated primary due to factors such as unclear management responsibilities and minimal or no maintenance schedules being in place. Unclear management responsibilities and/or an absence of adequate maintenance schedules lead to the deterioration in the quality and standards of trails. It is essential that for any new or re-developed trails a designated body is responsible for the management and maintenance of that trail. This should ideally be a government agency (local or state) as they are more likely to have the necessary resources and expertise.			
Priority: Medium		Key Performance Indicator.	
		Designated trail manager in place for all upgraded/developed trails	
Actions	Timeframe	Partners	Resources
6.1. Ensure all trail manager roles are clearly defined particularly for community driven trail developments.	Short	SELGA/ constituent Councils LCTRG, DEWNR, FSA	L
6.2. Ensure adequate trail maintenance schedules and procedures are defined and adhered to for all trails.	Short	SELGA/ constituent Councils LCTRG, DEWNR, FSA	L

6.3. Develop a management and maintenance manual as a guide for all trail managers.	Medium	SELGA/ constituent Councils LCTRG, DEWNR, FSA	L
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11.3 Participation and Utilisation

Table 16: Strategy 6: Mapping and Trail Identification

Mapping and Trail Identification	
7. Strategy: Improved mapping and identification of trails throughout the Limestone Coast region.	
<p>Rationale: There is a wide variety of mapping products available for the region's trails, of varying standards and providing varying levels of detail. A number of trails have no associated maps of any description, with other trail mapping data requiring update.</p> <p>Trailhead locations for all the region's trails (183) have been mapped as part of the development of the RTMP, however there remain many trails within the region whose trail alignment is not GPS mapped.</p>	
<p>Priority: Medium</p>	<p>Key Performance Indicator</p> <p>5 trail maps produced/updated per annum.</p> <p>15 trail GIS datasets developed per annum.</p>

Actions	Timeframe	Partners	Resources
7.1. Traverse each of the trails that do not contain GIS mapping information with a GPS tracker to record their alignment	Short	SELGA/ constituent Councils LCTRG, DEWNR, FSA	M/H
7.2. Develop a series of trail user maps for the trails that are not mapped (refer to the Trail Audit Database for a list of non-mapped trails)	Ongoing	SELGA/ constituent Councils LCTRG, DEWNR, FSA	M
7.3. Develop new trailheads/upgrade existing trailheads/signage to improve the availability of trail information on the ground and enhance understanding of the trail network across the region	Ongoing	SELGA/ constituent Councils LCTRG	M

Table 17: Strategy 7: Promotion and Marketing

Promotion and Marketing	
8. Strategy: Increased promotion and marketing of trail opportunities within the Limestone Coast region	
<p>Rationale: There are many current trail opportunities across the Limestone Coast region; however there appears to be a lack of a coordinated and efficient marketing approach. Trail information availability (in terms of levels of detail and quality) varies considerably between local government areas and between land managers. There are various websites providing some information on trails within the region, although often this is limited to relatively basic information. During the development of the RTMP establishing definitive information for many of the trails proved challenging.</p> <p>The development and implementation of a consistent branding strategy across the trails network is recommended, with consideration given to the development of a Limestone Coast Trails logo, which would then be included on promotional material and signage and provide a consistent element, recognisable across the region.</p> <p>Whilst many of the trails identified were recorded in various regional guides/tourism brochures/websites, many of the trails do not benefit from a dedicated brochure providing full details of the trail, including mapping. There is a clear opportunity to consolidate existing information and collect further data to develop marketing and brochure material for</p>	
Priority: High	Key Performance Indicator
	5 trail brochures developed per annum.

Actions	Timeframe	Partners	Resources
8.1. Develop a coordinated approach to marketing the Limestone Coast trails network through the development of a Trails Marketing Strategy.	Short	LCTRG SELGA/ constituent Councils, RDALC, DEWNR, FSA	M
8.2. Develop a Limestone Coast Trail Network logo for inclusion on all future trail signage and trail brochures.	Medium	LCTRG SELGA/ constituent Councils, DEWNR, FSA	L
8.3. Develop/adopt a style guide for trail signage, facilities and infrastructure.	Medium	LCTRG SELGA/ constituent Councils, DEWNR, FSA	M
8.4. Remove dysfunctional, damaged and illegible trail signage and replace with contemporary and appropriate signage.	Short	SELGA/ constituent Councils, DEWNR, FSA	M
8.5. Each constituent Council to develop/upgrade their own trails webpage, and include downloadable copies of trail brochures/information sheets for all trail based opportunities in their area and/or links to webpages containing trail related information in the region (e.g. other Council	Short	LCTRG SELGA/ constituent	L

websites, National Parks website, Forestry SA website)		Councils	
8.6. Coordinate with DEWNR and Forestry SA to ensure trail information remains current and available	Ongoing	LCTRG SELGA/ constituent Councils, DEWNR, FSA	L
8.7. Develop a website (or webpages hosted by one of the Councils) that provides comprehensive details of all trail opportunities within the region, to include interactive mapping and downloadable resources (e.g. www.totaltrails.com.au – trails information for the Warren Blackwood region, WA)	Medium	LCTRG SELGA/ constituent Councils, DEWNR, FSA	M

11.4 Economic and Community Development

Table 18: Strategy 8: Economic and Community Development

Economic and Community Development			
9. Strategy: Use trail development and provision as an economic and community development tool			
<p>Rationale: Established trail networks and their associated activities are able to provide significant benefits to the communities they traverse, particularly from an economic and tourism perspective. A number of special events are conducted in the region that use the trail networks as their principle facility, these should be supported and enhanced to assist in raising the profile of the Limestone Coast trails network and provide economic spinoffs to the communities that host the events. Also, through educating the local community about the benefits of adopting the Key Trail Activity Areas there is an opportunity to create vibrant precincts based on each of the major trail disciplines which over the long term should provide significant economic and tourism benefits to the region.</p>			
Priority: Medium		Key Performance Indicator	
		Three events supported per year.	
Actions	Timeframe	Partners	Resources
9.1. Support and develop trail related special events such as mountain bike racing, trail rides, walks, orienteering, rogaining and other appropriate activities.	Ongoing	Event Organisers LCTRG, SELGA/ constituent Councils, DEWNR, FSA, RDALC	L

11.5 Implementation

The RTMP will need to be adequately resourced. The establishment of a permanent Limestone Coast Trails Reference Group (LCTRG) comprising representatives from each of the constituent LGAs, DEWNR, Forestry SA and peak bodies representing trail user groups, would significantly improve the successful implementation of the identified strategies and actions, ultimately delivering the overall vision for the Limestone Coast region. Ideally, a designated trail planning and development officer would oversee the implementation of the RTMP. The LCTRG would be the lead partner in the implementation of the Strategy and Action Plan.

Progress of the Strategy & Action Plan will be continually monitored and reported annually to Council and the community. The Strategies and stated actions will be periodically reassessed and updated to respond to the changing circumstances and requirements of the area. Actions may be amended, removed or re-prioritised to address the key issues identified at any given time.

Community engagement will be encouraged to ensure that the evolving needs and aspirations of the community are identified and reflected in the targeted actions of the Strategy.

An ongoing commitment of funds and resources will be required to achieve the objectives of the Strategy. A range of funding options will be considered, together with the sourcing of potential grant schemes. Opportunities to form partnerships with other potential stakeholders will be sought where this would deliver successful outcomes and assist in the completion of the Action Plan.

12. Funding

An essential component of a successful trail is the sourcing of appropriate levels of funding for the construction and ongoing maintenance of the trail.

Utilising a staged approach to delivering the trail will assist in reducing levels of funding required at any one time. Stages might include feasibility study and concept design stages plus the staged construction of various sections of the trail. A project which can demonstrate a strong component of environmental rehabilitation is also likely to attract funding from a much wider range of agencies.

Applications for grants will likely initially focus on various State Government Departments, however, assistance may also be available from local Council, and local community and user groups.

This section identifies potential external funding sources available through state and federal government programs that could be utilised in the implementation of the Strategy & Action Plan. The status of these funding programs is continually changing and updated to respond to issues such as shifts in community participation rates and the continual evolution of the industry more widely.

At the date of publication of the RTMP current programs include:

Federal Government

National Stronger Regions Fund

This is an initiative to boost social and economic development in Australia's regions by funding priority infrastructure projects in local communities, with \$1 billion committed by the Australian Government to fund projects over 5 years, commencing from 2015-16.

Funding will be provided for capital projects which involve construction of new infrastructure or the upgrade, extension or enhancement of existing infrastructure.

Local Government and incorporated not-for-profit organisations are eligible to apply for grants between \$20,000 and \$10 million.

Further information can be found at

<http://investment.infrastructure.gov.au/funding/NSRF/index.aspx>

Relevant Federal Government department websites should be continually reviewed including www.grantslink.gov.au which provides an online database service to identify sources of Australian Government funding.

State Government

Office for Recreation and Sport Programs

www.recsport.sa.gov.au/funding-scholarships/index.html#Organisations

Community Recreation and Sports Facilities Program (CRSFP)

This program was established to allocate funds to eligible community-based organisations, Local Government, Schools and State sporting and active recreation associations to ensure the provision of sustainable facilities that meet community needs. They offer 3 categories of funding:

- Category 1 – facility planning
- Category 2 – facility development (requests \$1 - \$200,000)
- Category 3 – facility development (requests \$200,001 - \$500,000)

Places for People

The objective of the program is to help create new public places or revitalise existing public spaces that contribute to the social, cultural and economic life of the community. Projects should create vibrant public spaces and develop a sense of place and identity that reflects local character, improves the relationship between public and private areas, and enhances usability, safety and visual appeal.

Further information can be found at www.sa.gov.au/topics/housing-property-and-land/local-government/grants-for-open-space-and-urban-design

Commercial and Private Sector Funding

Commercial and private sector funding is often used by sporting organisations to assist with facility developments and ongoing operations. Opportunities such as facility naming rights and in-kind donations of labour and materials are a potential resource for new facility developments and upgrades.

Trusts and Foundations

There are numerous trusts and foundations established in Australia and a number provide funding for projects such as this. Often they are established by large corporations. Refer www.philanthropy.org.au .

Sport Incentive Program (Australian Sports Foundation)

Specifically the Sport Incentive program aims to increase the opportunities for Australians to participate in sport activities, and excel in sports performance. Eligible organisations, including sporting clubs, schools, Councils and community groups can apply to register sport-related projects in either of the following categories:

- Category 1 – to collect donations using the ASF's tax deductible status and to receive consideration for discretionary grants from the ASF
- Category 2 – discretionary grants starting from \$500

Further information can be found at <http://www.asf.org.au>

Appendices

Appendix A: Tourist Destinations/ Attractions Summary Table

DC Grant	Kingston DC	City of Mount Gambier	Naracoorte Lucindale DC	DC Robe	Tatiara DC	Wattle Range DC
Main Settlements: Primary Features/Points of Interest						
<u>Port Macdonnell</u>	<u>Kingston SE</u>	<u>Mount Gambier</u>	<u>Naracoorte</u>	<u>Robe</u>	<u>Bordertown</u>	<u>Beachport</u>
Maritime Museum	<i>Kingston Jetty</i>	<i>Lady Nelson Visitor & Discovery Centre</i>	Livestock Exchange	<i>Guichen Bay</i>	<i>Tolmer Park</i>	<i>Rivoli Bay & Beachport Jetty</i>
Cemetery	Cape Jaffa Lighthouse	<i>Blue Lake</i>	Pioneer Park	<i>Cape Dombey & Obelisk</i>	Wildlife Park	<i>The Bowman Scenic Drive & Historic Buildings Drive</i>
Petrified forest & wagon tracks	<i>Ninety Mile Beach</i>	The Sir Robert Helpmann Theatre	<i>Creek Walk</i>	Gold Rush Cairn	<i>Historic Drive</i>	Salmon Hole & Pool of Siloam
Clarke's Park	National Trust Museum	<i>Valley Lake</i>	<i>Jubilee Nature Park</i>	Royal Circus	<i>Recreation Lake</i>	Old Wool & Grain Store
<i>Germein Reserve</i>	<i>Maria Creek Reserve</i>	<i>Leg of Mutton Lake</i>	Sheep's Back Museum	<i>The Old Customs House</i>	<u>Keith</u>	<i>Centennial Park & Lagoon</i>
<i>Cape Northumberland</i>	Sculpture Park	<i>Brownes Lake</i>	Simpson's Flour Mill	<i>Beacon Hill</i>	Early Settlers Cottage	<u>Millicent</u>
Bicentennial Tower	Analemmatic Sundial	<i>The Centenary Tower</i>	Swimming Lake	Lake Fellmongery	1910 Church	<i>Lake McIntyre</i>
<i>Dingley Dell Conservation Park/ Adam Lindsay Gordon</i>		<i>Cave Gardens</i>	St Andrews Presbyterian Church	Tall Ships and Tall Tales	Circle Work	<i>Town Walk</i>
		<i>Umpherston Sinkhole</i>	<u>Lucindale</u>	<i>Long Beach</i>	<u>Mundulla</u>	Geltwood Graves
		<i>Engelbrecht Cave</i>	Lucindale Museum	Fisherman's Memorial	<i>Moot Yang Gunya Swamp</i>	<u>Penola</u>
		<i>The Old Courthouse</i>	Gallery on Musgrave	Caledonia Inn	<i>Historic Walk</i>	<i>Historic Walk</i>
		Mount Gambier Market	Loechel Park			<i>Mary Mackillop Interpretive Centre</i>
		Blue Lake Market				<i>Petticoat Lane State Heritage Area</i>
		Farmers Market				<u>Coonawarra</u>
		Vansittart Park				<i>Centenary Sculpture Park</i>

DC Grant	Kingston DC	City of Mount Gambier	Naracoorte Lucindale DC	DC Robe	Tatiara DC	Wattle Range DC
Surrounds: Primary Features/Points of Interest						
<i>Carpenter Rocks</i>	<i>Coorong National Park</i>	(Refer DC Grant)	Hacks Lagoon	Noolook Forest	<i>Ngarkat Conservation Park</i>	<i>Nora Creina Bay</i>
Lake Bonney	<i>Margit Shipwreck</i>		Little Bool	Woakwine Conservation Park	<i>Mount Rescue Conservation Park</i>	<i>Freshwater Lake</i>
<i>Cape Banks Lighthouse</i>	<i>The Granites/'Whalebacks'</i>		Tea Tree	Lauries Hill Church	<i>Tolmers Gold Escort Route</i>	Big Dip
<i>Cape Banks</i>	<i>90 Mile Beach</i>		<i>Bool Lagoon RAMSAR site</i>	Boatswains Point	<i>Harding Springs Reserve</i>	Whipwell
<i>Admella Shipwreck</i>	Jip Jip Conservation Park		Talapar Conservation Park	Guichen Bay Conservation Park	<i>Mount Monster Conservation Park</i>	<i>Beachport Conservation Park</i>
<i>Tantanoola Caves Conservation Park</i>	<i>Butcher Gap Conservation Park</i>		Fairview Conservation Park	Mount Benson	Gum Lagoon Conservation Park	Five Mile Drift
Glencoe Woolshed	Margaret Brook Reef		Cockatoo Lake	<i>Little Dip Conservation Park</i>	Aberdour Conservation Park	Lake George
<i>Mount Schank State Heritage Area</i>	Bernoulli Conservation Park		Big Heath Conservation Park	Drain L Lookout	<i>Padthaway Estate Homestead</i>	<i>Woolley Lake</i>
Little Blue Lake	Drunken Gully		Grass Tree Conservation Park	<i>Lake Eliza</i>	<i>Padthaway Eliza Estate Winery</i>	<i>The Geltwood</i>
<i>Ewens Ponds Conservation Park</i>	The Old Telegraph Inn		Struan House		Desert Camp Conservation Park	<i>Geltwood Beach</i>
Eight Mile Creek	Mount Scott Conservation Park		Mullinger Swamp Conservation Park		<i>Padthaway Conservation Park</i>	<i>The Lookout, Southend</i>
Lake Leake	Bullocky Bridge Monument		Mullinger Tree		The Plaited Tree	<i>Cape Buffon</i>
Bruhn's Limestone Quarry	Minnie Crow Road		<i>Naracoorte Caves World Heritage Area</i>		Scowns Runaway Hole	Kangaroo Inn Historic Ruin
Blackfellows Cave			<i>Wonambi Fossil Centre</i>		<i>Poocher Swamp Conservation Park</i>	The Post Office Tree

DC Grant	Kingston DC	City of Mount Gambier	Naracoorte Lucindale DC	DC Robe	Tatiara DC	Wattle Range DC
Allendale East			Naracoorte Saleyards		Shearing Tree	<i>Coola Outstation</i>
			Mary Seymour Conservation Park		Wolseley Common Conservation Park	<i>Lake Frome Conservation Park</i>
					Clayton Farm	<i>Canunda National Park</i>
					Bangham Conservation Park	Furner Arboretum
						Penguin Island Conservation Park
						Biscuit Flat
						Woakwine Cutting
						<i>Penola Conservation Park</i>
						Mount Burr
						Mount Muirhead
						Yallum Park
						Ogilvie Monuments & Ruins
						Father Woods Tree & Park
						<i>Penola Forest Arboretum</i>
						The Quarry
						Glenroy Conservation Park

Note: Primary Features/Points of Interest in italics are closely associated with the existing identified recreational trail network (e.g. *Mount Schank State Heritage Area*)

Appendix B: Trail Classifications Criteria

Characteristics	NATIONAL TRAILS	REGIONAL TRAILS	LOCAL TRAILS
Overview	<p>Attract international and interstate tourists</p> <p>Generate significant economic benefits to SA</p> <p>Outstanding Quality Experiential Values</p> <p>Significant contribution to the lifestyle , health and wellbeing of Australians</p>	<p>Attract interstate and intrastate visitors</p> <p>Generate significant economic benefits to the region</p> <p>Quality Experiential Values</p> <p>Significant contribution to the lifestyle , health and wellbeing of South Australians</p>	<p>Principally attract local users</p> <p>Generate economic benefits to the local area</p> <p>Quality Experiential Values</p> <p>Significant contribution to the lifestyle , health and wellbeing of the local community</p>
1 Sustainability	<p>Trail has a comprehensive management plan</p> <p>Trail can generate economic surpluses to contribute towards maintenance/ operations requirements</p> <p>Commitment at the State level for ongoing development/maintenance and provision of appropriate infrastructure</p> <p>Raises environmental and cultural awareness through interpretation</p>	<p>Trail has a management plan or is included in a management plan</p> <p>Trail has resources to contribute to maintenance/operation requirements</p> <p>Commitment from land manager for ongoing development/maintenance and provision of appropriate infrastructure</p> <p>Raises environmental and cultural awareness through interpretation, provides positive environmental benefits</p>	<p>Trail may be included in a Management Plan</p> <p>Commitment at a community level for maintenance</p> <p>Raises environmental and cultural awareness through visitation and trail experiences</p> <p>Provides positive environmental benefits</p>
2 Quality	<p>Iconic or uniquely South Australian in character</p> <p>Associated with outstanding natural and cultural features</p> <p>Attract international/interstate visitors in its own right</p> <p>Provides excellent, unique and memorable experiences</p> <p>Has a discrete identity and trail name</p> <p>Marketed to international/ national audiences</p> <p>Regularly connected with major events</p> <p>Has an official trail guide</p>	<p>Trail attracts interstate and intrastate visitors</p> <p>Associated with excellent natural and cultural features</p> <p>Trail information available to national audiences</p> <p>Has a discrete identity and trail name</p>	<p>Trail attracts intrastate and local visitors</p> <p>Associated with good or excellent natural and cultural features</p> <p>Trail information available</p> <p>Integrates with Regional, State or National Trails where possible</p>
3 Economic benefits to the community	<p>High level of international and interstate visitation</p> <p>Significantly contributes to network of tourism and cultural attractions</p> <p>Local business/tourism operators support and promote the trail</p>	<p>High level of interstate and intrastate visitation</p> <p>Significantly contributes to network of tourism and cultural attractions</p> <p>Local business/tourism operators support and promote the trail</p>	<p>Trail attracts intrastate and local visitors</p> <p>Contributes to network of tourism and cultural attractions of the locality</p> <p>Integrates with local businesses where possible</p>
4 Lifestyle, health and social wellbeing	<p>Generates high interest and regularly utilised by range of users and for events</p> <p>Community support group exists</p> <p>Provides interpretive and educational opportunities</p>	<p>Generates high interest and regularly utilised by range of users and for local events</p> <p>Provides interpretive and educational opportunities</p>	<p>Generates high interest and regularly utilised by the community</p> <p>Provides interpretive and educational opportunities</p> <p>Provides local recreational opportunities</p>

Note: Summarised from Part 4 Trail Categories, Draft Recreational Trails Strategy for South Australia 2004-2010 (tables on Page 19 and in Appendix 3)

Appendix C: Trail Audit Database

CROSS-REGIONAL & INTER STATE TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Trail Visited (Entire)	Trail Visited (Part)	Cross Region/ Inter State	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to download?	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Interpretive Signage	Picnic Tables	Shelter
CR1	Melbourne to Adelaide Wine Lovers Journey			X	CR/IS	2WD	Various	n/a		6 days		DPTI, LGAs	Y	Y	Good	Y	www.melbournetoadelaide.com.au		Y	Y			Y	Y
CR2	Melbourne to Adelaide Self Drive			X	CR/IS	2WD	Various	n/a		5 days		DPTI, LGAs	Y	Y	Good	Y	www.southaustralia.com							
CR3	Great Southern Touring Route + Coastal Route Drive			X	CR/IS	2WD		n/a				DPTI, LGAs	Y	Y	Good	Y	www.cn.southaustralia.com		Y	Y			Y	Y
CR4	Kanawinka Geopark and Geotrail			X	CR/IS	2WD	Various	n/a				DPTI, LGAs	Y	Y	Good	Y	www.kanawinkageopark.org.au	Y	Y	Y		Y	Y	Y
CR5	Saint Mary Of The Cross Mackillop Trail			X	CR/IS	2WD	Penola	n/a				DPTI, LGAs	Y	Y	Good	Y	www.wattlerange.sa.gov.au		Y	Y		Y	Y	Y
CR6	Admella Discovery Trail			X	CR/IS	2WD	Cape Banks	n/a	150km			DPTI, LGAs	Y	Y	Good	Y	www.admella.org.au	Y	Y	Y		Y	Y	Y
CR7	Gold Escort Route			X	TDC	2WD	Bordertown	n/a			Hard	TDC,DPTI	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au	Y	Y	Y	Y	Y	Y	Y
CR8	Limestone Coast Real Food and Wine Trail			X	CR	2WD		n/a				DPTI, LGAs	Y	Y	Good	Y	www.limestonecoastfood.com.au		Y	Y			Y	Y
CR9	Limestone Coast Arts Guide (currently not promoted)			X	CR	2WD	Various	n/a				DPTI, LGAs	Y	Y	Good	N	No		Y	Y			Y	Y
CR10	Limestone Coast Loop Self Drive			X	CR	2WD	Various	n/a		4 days		DPTI, LGAs	Y	Y	Good	Y	www.southaustralia.com		Y	Y			Y	Y
CR11	Southern Ocean Shipwreck Trail			X	CR	2WD	Rivoli Bay, Canunda NP	n/a				DPTI, LGAs	Y	Y	Satisfactory	Y	www.environment.sa.gov.au		Y	Y		Y	Y	Y
CR12	The Golden Trail - Robe to Bendigo - 2WD			X	CR/IS	2WD	Robe, Penola	n/a				DPTI, LGAs	Y	Y	Good	N			Y	Y		Y	Y	Y
CR13	The Golden Trail - Robe to Bendigo - Cycle			X	CR/IS	B	Robe, Penola	n/a				DPTI, LGAs	Y	Y	Good	N			Y	Y		Y	Y	Y
CR14	Coorong National Park - Nukan Kungun Hike			X	CR	W	Coorong NP	Regional	27km	2 days	Moderate	DEWNR	Y	Y	Satisfactory	N	www.southaustraliantrails.com		Y				Y	Y
CR15	Great South West Walk	X			CR/IS	W	Nelson, Victoria	National	250km			PARKS VICTORIA	Y	Y	Good	Y	www.greatsouthwestwalk.com	Y	Y	Y	Y	Y	Y	Y
CR16	Glenelg River Canoe Trail	X			CR/IS	C	Glenelg River	Regional	75.2km			PARKS VICTORIA	Y	Y	Good	Y	www.parkweb.vic.gov.au							
CR17	28 Mile Crossing to Murray Mouth 4WD Trail			X	CR	4WD	Coorong NP	Regional*				DEWNR	Y	Y	Good	N	www.environment.sa.gov.au	Y	Y	Y			Y	Y
CR18	Mount Gambier - North Drive (Drive 1)			X	CR	2WD	Mount Gambier	n/a	105km		Easy	DPTI, LGAs	N	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR19	Mount Gambier - West Drive (Drive 2)			X	CR	2WD	Mount Gambier	n/a	170km		Easy	DPTI, LGAs	N	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR20	Mount Gambier - South Drive (Drive 3)			X	CR	2WD	Mount Gambier	n/a	27km		Easy	DPTI, LGAs	N	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR21	Mount Gambier - South West Drive (Drive 4)			X	CR	2WD	Mount Gambier	n/a	40km		Easy	DPTI, LGAs	N	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR22	Mount Gambier - North East Drive (Drive 5)			X	CR	2WD	Mount Gambier	n/a	70km		Easy	DPTI, LGAs	N	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR23	Mount Gambier - South East Drive (Drive 6)			X	CR	2WD	Mount Gambier	n/a	105km		Easy	DPTI, LGAs	N	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR24	Mount Gambier to Yahl Bike Trail	X			CR	B	Mount Gambier	Local*	14km		Easy	CMG,DCG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR25	Telford Scrub Bike Trail (Mount Gambier to Telford Scrub)	X			CR	B	Mount Gambier	Local*				CMG,DCG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR26	Mount Schank Trail (Mount Gambier to Mount Schank)			X	CR	B	Mount Gambier	Local*	53.6km			CMG,DCG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR27	Princess Margaret Rose Caves (Mount Gambier to Caves)	X			CR	B	Mount Gambier	Local*	60km			CMG,DCG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y			Y	Y
CR28	Mcnamara Park and Limestone Quarries Bike Trail			X	CR	B	Mount Gambier	Local*	34km			CMG,DCG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y			Y	Y

Legend							
Trail Codes		Local Government Area		Type of Trail		Other	
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI	Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR	Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA	Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP	National Park
MG	City of Mount Gambier	LGA	Local Government Area	Di	Diving	CP	Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR	Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR	Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	*	Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a	Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

DISTRICT COUNCIL OF GRANT TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Trail Visited (Entire)	Trail Visited (Part)	LGA	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Inter-pretive Signage	Picnic Tables	Shelter
G1	Port Macdonnell Historic Trail			X	DCG	W,B,2WD	Port Macdonnell Town	Local			Easy	DCG,DPTI	Y	Y	Satisfactory	Y	www.portmacdonnell.sa.au	N	Y	Y	N	Y	Y	Y
G2	Germein Reserve - Frog Pond Walk			X	DCG	W	Port Macdonnell	Local	800m		Easy	DCG	Y	Y	Satisfactory	N	www.portmacdonnell.sa.au	Y	Y	Y	Y	Y	Y	Y
G3	Germein Reserve - Lions Park to Clarke Park			X	DCG	W	Port Macdonnell	Local	1km		Easy	DCG	Y	Y	Satisfactory	N	www.portmacdonnell.sa.au	Y	Y	Y	Y	Y	Y	Y
G4	Germein Reserve - Loop Walk			X	DCG	W	Port Macdonnell	Local	1.25km		Easy	DCG	Y	Y	Satisfactory	N	www.portmacdonnell.sa.au	Y	Y	Y	Y	Y	Y	Y
G5	Germein Reserve - Tea Tree Boardwalk			X	DCG	W	Port Macdonnell	Local	750m		Easy	DCG	Y	Y	Satisfactory	N	www.portmacdonnell.sa.au	Y	Y	Y	Y	Y	Y	Y
G6	Germein Reserve - Connector Trail	X			DCG	W	Port Macdonnell	Local	800m		Moderate	DCG	Y	Y	Satisfactory	N	www.portmacdonnell.sa.au	Y	Y	Y	Y	Y	Y	Y
G7	Port Macdonnell Foreshore Path			X	DCG	W,B	Port Macdonnell	Local			Easy	DCG	N	N										
G8	Cape Northumberland Heritage and Nature Park			X	DCG	W	Cape Northumberland	Local	Varies	Varies	Easy	VARIABLES	N	Y	Dated	Y	http://portmacdonnell.sa.au	N	Y	Y	Y	Y	Y	Y
G9	Dingley Dell Conservation Park - Poets Walk			X	DCG	W	Dingley Dell Conservation Park	Local	400m	25mins	Easy	DEWNR	N	Y	Good	Y	www.southaustraliantrails.com	N	Y	N	N	Y		
G10	Mount Schank - Crater Floor Walk			X	DCG	W	Mount Schank - Mount Gambier	Regional	1.3km		Easy	DEWNR	N	N			www.environment.sa.gov.au	Y	Y	Y	Y	Y	Y	Y
G11	Mount Schank - Platform Hike			X	DCG	W	Mount Schank - Mount Gambier	Regional	900m		Easy	DEWNR	N	N			www.environment.sa.gov.au	Y	Y	Y	Y	Y	Y	Y
G12	Piccaninnie Ponds Diving Trail	X			DCG	Di	Piccaninnie Ponds CP	National			Hard	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y	Y			Y	
G13	Piccaninnie Ponds Outlet Walk	X			DCG	W	Piccaninnie Ponds CP	Local	2.4km	1hr	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y	Y			Y	
G14	Ewen Ponds Diving Trail	X			DCG	Di	Ewen Ponds Conservation Park	National			Hard	DEWNR	N	Y	Good	Y	www.environment.sa.gov.au		Y	Y			Y	Y
G15	Hells Hole Sinkhole, Forestry SA	X			DCG	Di	Myora Forest Reserve	Local				FSA	N	Y	Good	Y	www.forestry.sa.gov.au							
G16	Stringybark Forest Walking Trail - Telford Scrub CP	X			DCG	W	Telford Scrub Conservation Park	Local	4km	2.5hrs	Easy	DEWNR	Y	Y	OK	Y	www.environment.sa.gov.au	Y	Y				Y	
G17	Forest Canopy Walk - Telford Scrub CP	X			DCG	W	Telford Scrub Conservation Park	Local	1.1km	1 hr	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y				Y	
G18	Wombat Walk - Penambol Conservation Park			X	DCG	W	Penambol Conservation Park	Local	4.5km	2hrs	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y	N			N	N
G19	Butterfly Walk - Penambol Conservation Park			X	DCG	W	Penambol Conservation Park	Local	1km	25mins	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	N	Y	Y	N	N
G20	Dry Creek Walk Trail	X			DCG	W	Dry Creek Native Forest Reserve	Local	4.8km	2.5hrs(W)	Moderate	FSA	Y	Y	Good	N	www.southaustraliantrails.com		Y					
G21	Douglas Point Conservation Park - 4WD Track	X			DCG	4WD	Douglas Point Conservation Park	Local				DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y					
G22	Douglas Point Conservation Park - Walk Track	X			DCG	W	Douglas Point Conservation Park	Local				DEWNR	N	Y	Good	Y	www.environment.sa.gov.au		Y					
G23	Carpenter Rocks to Oil Rig Square 4WD Track	X			DCG	4WD	Carpenter Rocks	Regional				DEWNR	Y	Y	Good	N	www.environment.sa.gov.au							
G24	Bridge to Bay & Carp. Rock - A Guide to a Time Walk	X			DCG	W	Gerloff Bay	Local	1km		Moderate	DEWNR	Y	Y	Dated	N			Y					
G25	Yahl Bike Track (to Yahl Primary School)	X			DCG	W,B	Yahl	Local			Easy	DCG	N	N										
G26	Fingerpoint CP Walking Trail (30 mins)	X			DCG	W	Finger Point	Local		30mins		DEWNR	N	N			http://portmacdonnell.sa.au							
G27	Fingerpoint CP Walking Trail (2 hr)	X			DCG	W	Finger Point	Local		2hrs		DEWNR	N	N			http://portmacdonnell.sa.au							
G28	Browns Bay Walk	X			DCG	W	Browns Bay	Local			Hard	DCG	N	N										
G29	Lower Glenelg River CP Acacia Loop Walk	X			DCG	W	Lower Glenelg River CP	Local	3km		Moderate	DEWNR	N	N			www.southaustraliantrails.com							
G30	Nene Valley CP Walk	X			DCG	W	Nene Valley CP	Local				DEWNR	N	N										

Legend						
Trail Codes		Local Government Area		Type of Trail		Other
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP National Park
MG	City of Mount Gambier	LGA	Local Government Area	Di	Diving	CP Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	* Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

KINGSTON DISTRICT COUNCIL TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Trail Visited (Entire)	Trail Visited (Part)	LGA	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to download?	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Interpretive Signage	Picnic Tables	Shelter
K1	Walk around Rosetown			X	KDC	W	Rosetown	Local		25mins	Easy	KDC	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au		Y	Y			Y	Y
K2	East Terrace Walk			X	KDC	W	Kingston	Local		45mins	Easy	KDC	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au		Y	Y			Y	Y
K3	Cooke Street Walk			X	KDC	W	Kingston	Local		45mins	Easy	KDC	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au		Y	Y			Y	Y
K4	Walk around Kingston			X	KDC	W	Kingston	Local		60mins	Easy	KDC	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au		Y	Y			Y	Y
K5	Walk around the Maria Creek			X	KDC	W	Kingston	Local		30mins	Easy	KDC	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au		Y	Y			Y	Y
K6	Foreshore Walk/Cycle Path - Apex Park to Wyomi Beach		X		KDC	W,B	Kingston	Local				KDC	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au		Y	Y	Y		Y	Y
K7	Butcher Gap Conservation Park - Butcher Gap Short/ Long Walk			X	KDC	W	Butcher Gap CP	Local	4km	2hr	Easy	DEWNR	Y	Y	Good	N	www.southaustraliantrails.com	Y	Y		Y	Y		
K8	Coorong National Park - Chinamans Well Walk	X			KDC	W	Coorong NP	Regional	1.3km	1hour	Easy	DEWNR	N	Y	Satisfactory	N		Y	Y		Y			
K9	Coorong National Park - 42 Mile Crossing - 4WD			X	KDC	4WD	Coorong NP	Regional				DEWNR	Y	Y	Satisfactory	N	www.southaustraliantrails.com	Y	Y	Y	Y		Y	Y
K10	Coorong National Park - 42 Mile Crossing - Walk			X	KDC	W	Coorong NP	Regional				DEWNR	Y	Y	Satisfactory	N	www.southaustraliantrails.com	Y	Y	Y	Y		Y	Y
K11	Kingston to 28 Mile Crossing 4WD (including "The Granites")	X			KDC	4WD	Kingston Area	Regional*				KDC, DEWNR	Y	Y	Good	N	www.kingstondc.sa.gov.au							
K12	Naracoorte Caves, Bool Lagoon, Cape Jaffas Wineries Loop			X	KDC	2WD	Kingston & surrounds	n/a	312km	5.5hrs	Easy	KDC, DPTI	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au							
K13	Native bush food, gourmet cheese, arts, cellar doors & Seafood			X	KDC	2WD	Kingston & surrounds	n/a	229km	3.5hrs	Easy	KDC, DPTI	Y	Y	Satisfactory	N	www.kingstondc.sa.gov.au							

Legend							
Trail Codes		Local Government Area		Type of Trail		Other	
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI	Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR	Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA	Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP	National Park
MG	City of Mount Gambier	LGA	Local Government Area	Di	Diving	CP	Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR	Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR	Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	*	Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a	Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

CITY OF MOUNT GAMBIER TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Trail Visited (Entire)	Trail Visited (Part)	LGA	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to download?	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Interpretive Signage	Picnic Tables	Shelter
MG1	Crater Lakes - Blue Gum Walk		X		CMG	W	Crater Lakes	Regional	2.3km	45min	Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y		Y	Y		
MG2	Crater Lakes - Mountain Bike Trail		X		CMG	MTB	Crater Lakes	Regional	4.7km		Moderate	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y					
MG3	Crater Lakes - Rook Walk/Pepperpot Trail			X	CMG	W	Crater Lakes	Regional	1.7km		Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y		Y			
MG4	Crater Lakes - The Oaks Walk			X	CMG	W	Crater Lakes	Regional	1.4km	40min	Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y	Y	Y	Y		
MG5	Crater Lakes - Valley Lake Walk		X		CMG	W	Crater Lakes	Regional	1.5km	55min	Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y	Y	Y	Y		
MG6	Crater Lakes - Blue Lake Circuit		X		CMG	W	Crater Lakes	Regional	3.6km		Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y		Y	Y		
MG7	Crater Lakes - Leg of Mutton Lake Walk			X	CMG	W	Crater Lakes	Regional	1.6km		Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y		Y			
MG8	Crater Lakes - Mountain Trail			X	CMG	W	Crater Lakes	Regional	4.2km		Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y		Y			
MG9	Crater Lakes - Wildlife Park and Boardwalk			X	CMG	W	Crater Lakes	Regional	1.2km		Easy	CMG	Y	Y	Good	Y	www.mountgambiertourism.com.au	Y	Y	Y				
MG10	City Centre Heritage Walk			X	CMG	W	Mount Gambier	Regional			Easy	CMG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y				
MG11	Church Hill Heritage Walk				CMG	W	Mount Gambier	Local			Easy	CMG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y				
MG12	Templar Terrace Heritage Walk			X	CMG	W	Mount Gambier	Local				CMG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y					
MG13	Vansittart Park Heritage Walk			X	CMG	W	Mount Gambier	Local				CMG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y					
MG14	Scenic Bicycle Trail			X	CMG	B	Mount Gambier	Local	22km		Easy	CMG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y	Y			Y	
MG15	Lady Nelson Link			X	CMG	B	Mount Gambier	Local				CMG	Y	N					Y					
MG16	Mount Gambier Bike Path Network			X	CMG	B	Mount Gambier	Local				CMG,DPTI	Y	N					Y	Y			Y	Y
MG17	Mount Gambier Heritage Drive - North Drive			X	CMG	2WD	Mount Gambier	n/a				CMG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y					
MG18	Mount Gambier Heritage Drive - South Drive			X	CMG	2WD	Mount Gambier	n/a				CMG,DPTI	Y	Y	Good	N	www.mountgambiertourism.com.au		Y					
MG19	Mount Gambier Night Lights Drive			X	CMG	2WD	Mount Gambier	n/a		1.25hrs	Easy	CMG,DPTI	Y	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y				
MG20	Mount Gambier Arts Drive			X	CMG	2WD	Mount Gambier	n/a				CMG,DPTI	N	Y	Good	Y	www.mountgambiertourism.com.au		Y	Y			Y	Y

Legend							
Trail Codes		Local Government Area		Type of Trail		Other	
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI	Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR	Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA	Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP	National Park
MG	City of Mount Gambier	LGA	Local Government Area	DI	Diving	CP	Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR	Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR	Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	*	Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a	Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

NARACOORTE LUCINDALE DISTRICT COUNCIL TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Trail Visited (Entire)	Trail Visited (Part)	LGA	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to download?	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Interpretive Signage	Picnic Tables	Shelter
N1	Naracoorte Creek Walk		X		NLDC	W	Naracoorte	Local	5km	1.5hrs	Easy	NLDC	Y	Y	Satisfactor	N	www.naracoortelucindale.sa.gov.au		Y	Y	Y	Y	Y	Y
N2	Naracoorte Nature Park Walk		X		NLDC	W	Naracoorte	Local		45mins	Easy	NLDC	Y	Y	Dated	N	www.naracoortelucindale.sa.gov.au	Y	Y	Y		Y		
N3	Naracoorte Historical Walk (Under re-development)		X		NLDC	W	Naracoorte	Regional			Easy	NLDC	Y	Y	Dated	N	No		Y	Y		Y	Y	Y
N4	Naracoorte Caves - Stoney Point Walk		X		NLDC	W	Naracoorte Caves	Local			Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y	Y	Y	Y	Y
N5	Naracoorte Caves World Heritage Trail		X		NLDC	W	Naracoorte Caves	National	1.3km		Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y	Y	Y	Y	Y
N6	Bool Lagoon Reserve - Gunawar Walk		X		NLDC	W	Bool Lagoon Reserve	Regional	1.5km	1hr	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y				
N7	Bool Lagoon Reserve - Gahnia Walk		X		NLDC	W	Bool Lagoon Reserve	Regional	300m	10min	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y		Y	Y	Y
N8	Bool Lagoon Reserve - Pat om Walk			X	NLDC	W	Bool Lagoon Reserve	Regional	1.4km	45min	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y			Y	
N9	Bool Lagoon Reserve - Tea Tree Board Walk		X		NLDC	W	Bool Lagoon Reserve	Regional	1km	30min	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y				
N10	Bool Lagoon Reserve - Bighill Drive		X		NLDC	2WD	Bool Lagoon Reserve	n/a			Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y	Y	Y		
N11	Bool Lagoon Reserve - Little Bool Lagoon Drive			X	NLDC	2WD	Bool Lagoon Reserve	n/a			Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y	Y	Y	Y		

Legend							
Trail Codes		Local Government Area		Type of Trail		Other	
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI	Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR	Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA	Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP	National Park
MG	City of Mount Gambier	LGA	Local Government Area	DI	Diving	CP	Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR	Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR	Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	*	Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a	Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

DISTRICT COUNCIL OF ROBE TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Full trail Visited	Trail Visited In Part	LGA	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to download?	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Interpretive Signage	Picnic Tables	Shelter
R1	Walk 1 Lannam Park to the Outlet			X	DCR	W	Robe	Local		30mins	Moderate	DCR	Y	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y				
R2	Walk 2 Lannam Park to Esplanade			X	DCR	W	Robe	Local		50mins	Moderate	DCR	Y	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y				
R3	Walk 3 Beaconhill Lookout			X	DCR	W	Robe	Local		1.5hrs	Moderate	DCR	Y	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y				
R4	Walk 4 Nora Creina Rd			X	DCR	W	Robe	Local		1.5hrs		DCR	Y	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y				
R5	Obelisk Walkway Trail - New Jetty to Obelisk			X	DCR	W	Robe	Local				DCR	Y	Y	Dated	N	www.council.robe.sa.gov.au							
R6	Obelisk Walkway Trail - Obelisk to Factory Bay			X	DCR	W	Robe	Local				DCR	Y	Y	Dated	N	www.council.robe.sa.gov.au							
R7	A Walk through History			X	DCR	W	Robe	Local				DCR	Y	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y				Y
R8	Robe Bike Path Network			X	DCR	B	Robe	Local				DCR,DPTI	Y	N		N	www.council.robe.sa.gov.au		Y	Y			Y	Y
R9	Robe Heritage Drive			X	DCR	2WD	Robe	n/a	10.6km		Easy	DCR,DPTI	Y	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y		Y	Y	Y
R10	Robe Scenic Drive			X	DCR	2WD	Robe	n/a			Easy	DCR,DPTI	Y	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y		Y	Y	Y
R11	Cellar Door Drive Trail (Robe & Mount Benson)			X	DCR	2WD	Robe & surrounds	n/a			Easy	DCR,DPTI	N	Y	Dated	N	www.council.robe.sa.gov.au		Y	Y			Y	Y
R12	Little Dip Conservation Park - Big Dip Lake To Lake Eliza	X			DCR	W	Little Dip CP	Local	5.5km	2hours	Moderate	DEWNR	Y	N		N	www.environment.sa.gov.au		Y	Y			Y	
R13	Little Dip Conservation Park - Freshwater Lake	X			DCR	W	Little Dip CP	Local	1.8km	45mins	Easy	DEWNR	Y	N		N	www.environment.sa.gov.au		Y	Y			Y	
R14	Little Dip Circuit 4WD (Nora Creina to Robe)	X			DCR	4WD	Little Dip CP	Regional*	21km			DEWNR	Y	Y	Good	Y	www.wattlerange.sa.gov.au		Y	Y			Y	

Legend							
Trail Codes		Local Government Area		Type of Trail		Other	
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI	Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR	Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA	Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP	National Park
MG	City of Mount Gambier	LGA	Local Government Area	Di	Diving	CP	Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR	Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR	Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	*	Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a	Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

TATIARA DISTRICT COUNCIL TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Trail Visited (Entire)	Trail Visited (Part)	LGA	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to download?	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Interpretive Signage	Picnic Tables	Shelter
T1	Bordertown Recreation Lake Walking Trail		X		TDC	W	Bordertown	Local			Easy	TDC	N	Y	Satisfactory	Y	www.tatiara.sa.gov.au	Y	Y	Y		Y	Y	Y
T2	Bordertown Walking Tour		X		TDC	W	Bordertown	Local			Easy	TDC	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au		Y	Y			Y	Y
T3	Tolmer Park Interpretive Walk (Bordertown)		X		TDC	W	Bordertown	Local	10min		Easy	TDC	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au	Y	Y	Y	Y	Y	Y	Y
T4	Bordertown Bike Paths			X	TDC	B	Bordertown	Local				TDC,DPTI	N	N		No								
T5	Tatiara Bike Trail 1 (West)			X	TDC	B	Bordertown & surrounds	Local			Easy	TDC,DPTI	N	Y	Satisfactory	Y	www.tatiara.sa.gov.au		Y	Y			Y	Y
T6	Tatiara Bike Trail2 (South)			X	TDC	B	Bordertown & surrounds	Local			Easy	TDC,DPTI	N	Y	Satisfactory	Y	www.tatiara.sa.gov.au		Y	Y			Y	Y
T7	Tatiara Bike Trail 3 (Southeast)			X	TDC	B	Bordertown & surrounds	Local			Easy	TDC,DPTI	N	Y	Satisfactory	Y	www.tatiara.sa.gov.au		Y	Y			Y	Y
T8	Tatiara Historic Drive			X	TDC	2WD	Bordertown Mundulla	Local	42km		Easy	TDC,DPTI	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au		Y	Y			Y	Y
T9	Tatiara Public Arts Trail			X	TDC	2WD	Bordertown, Padthaway, K n/a				Easy	TDC,DPTI	Y	Y	Good	N	No			Y	Y			
T10	Mundulla Town Walk		X		TDC	W	Mundulla	Local			Easy	TDC	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au	Y	Y	Y		Y	Y	Y
T11	Moot Yang Gunya Swamp Eco Trail			X	TDC	W	Mundulla	Local	1hr		Easy	TDC	Y	Y	Good	Y	www.tatiara.sa.gov.au	Y	Y		Y	Y	Y	
T12	Keith Walking Trail (in town)			X	TDC	W	Keith	Local			Easy	TDC,DPTI	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au	Y	Y	Y			Y	Y
T13	Keith Bike Paths			X	TDC	B	Keith	Local				TDC,DPTI	N	N		No								
T14	Padthaway Walking Trail (in town)				TDC	W	Padthaway	Local	3.5km		Easy	TDC	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au		Y	Y	Y	Y	Y	Y
T15	Padthaway Wine Trail			X	TDC	2WD	Padthaway & surrounds	n/a				TDC,DPTI	N	N					Y	Y				
T16	Padthaway Orchid Track			X	TDC	W	Padthaway CP	Local	1hr		Easy	DEWNR	Y	Y	Dated	N	www.tatiara.sa.gov.au	Y	Y		Y	Y		
T17	Curranong Loop (Padthaway CP)			X	TDC	W	Padthaway CP	Local	1.5hrs		Easy	DEWNR	Y	Y	Dated	N	www.tatiara.sa.gov.au	Y	Y		Y	Y		
T18	Banksia Loop (Padthaway CP)			X	TDC	W	Padthaway CP	Local	2.5hrs		Easy	DEWNR	Y	Y	Dated	N	www.tatiara.sa.gov.au	Y	Y		Y	Y		
T19	Wolseley Historical Walk		X		TDC	W	Wolseley	Local			Easy	TDC,DPTI	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au		Y	Y				Y
T20	Harding Springs Nature Track		X		TDC	W	Harding Springs NR	Local	30min		Easy	DEWNR	N	Y	Satisfactory	N	No					Y		
T21	The Gwen Ellis Walking Trail (Mount Monster CP)			X	TDC	W	Mount Monster CP	Local	1hr		Easy	DEWNR	N	Y	Satisfactory	Y	www.tatiara.sa.gov.au	Y	Y		Y	Y	Y	
T22	Poocher Swamp Trail			X	TDC	W	Poocher Swamp	Local			Easy	DEWNR	Y	Y	Satisfactory	Y	www.tatiara.sa.gov.au	Y	Y			Y		
T23	Ngarkat Conservation Park - Mt Shaugh		X		TDC	W	Ngarkat CP	Local	3km	1.15hrs	Hard	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y		Y	Y		
T24	Ngarkat Conservation Park - Mt Rescue Hike		X		TDC	W	Ngarkat CP	Local	1km	20min	Moderate	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y					
T25	Ngarkat Conservation Park - The Border Track 4WD		X		TDC	4WD	Ngarkat CP	Regional	29km		Hard	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y	Y	Y	Y	Y	Y
T26	Ngarkat Conservation Park - Scorpion Springs		X		TDC	4WD	Ngarkat CP	Regional	10.5km		Moderate	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y	Y				
T27	Ngarkat Conservation Park - Big Desert Loop		X		TDC	4WD	Ngarkat CP	Regional		48hrs	Moderate	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y	Y	Y	Y	Y	Y
T28	Ngarkat Conservation Park - Ngarkat Loop		X		TDC	4WD	Ngarkat CP	Regional	20km		Hard	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y	Y	Y	Y	Y	Y
T29	Ngarkat Conservation Park - Mt Rescue Loop		X		TDC	4WD	Ngarkat CP	Regional				DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au		Y				Y	

Legend							
Trail Codes		Local Government Area		Type of Trail		Other	
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI	Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR	Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA	Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP	National Park
MG	City of Mount Gambier	LGA	Local Government Area	Di	Diving	CP	Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR	Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR	Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	*	Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a	Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

WATTLE RANGE DISTRICT COUNCIL TRAILS AUDIT DATABASE

Ref No.	Trail Name	Trail Not Visited	Trail Visited (Entire)	Trail Visited (Part)	LGA	Trail Type	Trailhead Location(s)	Trail Hierarchy (National, Regional, Local)	Length (approx)	Time (approx)	Difficulty Rating	Land Owner/ Manager/ Responsibility	Mapped (Y/N)	Trail Brochure (Y/N)	Trail Brochure Quality	Brochure available free to download?	Trail info available online?	Trailhead signage	Car parking	Toilet facilities	Way-marker signage	Interpretive Signage	Picnic Tables	Shelter
WR1	Beachport Centennial Park and Lagoon			X	WRDC	W	Beachport	Local		30mins	Easy	WRDC	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y	Y	
WR2	Beachport Conservation Park - Jack & Hilda McArthur Hike			X	WRDC	W	Beachport CP	Local	1.2km	45mins	Easy	DEWNR	N	N		Y	www.southaustraliantrails.com	Y	Y		Y			
WR3	Beachport Conservation Park 4WD (Beachport-Nora Creina)	X			WRDC	4WD	Beachport CP	Regional*	27km		Moderate	DEWNR	Y	Y	Good	N	www.wattle-range.sa.gov.au				Y			
WR4	Beachport Lanky's Walk		X		WRDC	W	Beachport	Local		30mins	Easy	WRDC	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y					
WR5	Beachport Lighthouse Walk and Lookout			X	WRDC	W	Beachport	Local		5mins	Easy	WRDC	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y					
WR6	Beachport Wendy's Walk			X	WRDC	W	Beachport	Local		45mins	Moderate	WRDC	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y		Y			
WR7	Beachport Chambers Way - Jetty to Outlet			X	WRDC	W	Beachport	Local		30mins	Easy	WRDC	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y			Y	
WR8	Beachport Historic Buildings Drive			X	WRDC	2WD	Beachport	n/a				WRDC,DPTI	N	Y	Satisfactory	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR9	Beachport - Bowman Scenic Drive		X		WRDC	2WD	Railway Terrace/Beach Rd	n/a				WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y			Y		
WR10	Canunda National Park - Boozy Gully			X	WRDC	W	Canunda National Park	Regional			Moderate	DEWNR	N	Y	Good	Y	www.environment.sa.gov.au	Y	Y		Y	Y	Y	
WR11	Canunda National Park - Cape Buffon Walk			X	WRDC	W	Canunda National Park	Regional	2.5km	1hr	Easy	DEWNR	N	Y	Good	Y	www.environment.sa.gov.au	Y	Y		Y	Y	Y	
WR12	Canunda National Park - Seaview Hike			X	WRDC	W	Canunda National Park	Regional	3.5km	1.5hrs	Moderate	DEWNR	N	Y	Good	Y	www.environment.sa.gov.au	Y	Y		Y	Y		
WR13	Canunda National Park - Willichum Lookout Walk			X	WRDC	W	Canunda National Park	Regional	1.6km	45mins	Moderate	DEWNR	N	Y	Good	Y	www.environment.sa.gov.au	Y	Y		Y			
WR14	Canunda National Park Drive			X	WRDC	4WD	Canunda National Park	Local			Moderate	DEWNR	N	Y	Good	Y	www.environment.sa.gov.au	Y	Y					
WR15	Oil Rig Square to Southend 4WD	X			WRDC	4WD	Southend, Canunda NP	Regional*				DEWNR	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y		Y			
WR16	Bevilaqua Ford Track (Lake Frome CP/Canunda NP)	X			WRDC	4WD	Canunda National Park	Local				DEWNR	Y	Y	Good	Y	www.wattle-range.sa.gov.au				Y			
WR17	Canunda National Park - Coola Outstation Historic Walk	X			WRDC	W	Canunda National Park	Regional	8.5km	3.5hrs	Moderate	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y		Y		Y	
WR18	Lake Frome Conservation Park - Bird Hide Walk	X			WRDC	W	Lake Frome CP	Local	3.6km	2hrs	Easy	DEWNR	Y	Y	Good	N	www.environment.sa.gov.au	Y	Y		Y	Y	Y	
WR19	Millicent - Historic Walk through Millicent SA			X	WRDC	W	Millicent	Local	1.5km	30mins	Easy	WRDC	Y	Y	Satisfactory	Y	www.wattle-range.sa.gov.au		Y	Y		Y	Y	
WR20	Windfarm Tourist Drive (Woakwine Range)			X	WRDC	2WD	Millicent, Tantanoola	n/a			Easy	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y		Y			
WR21	Millicent - Lake McIntyre Walking Trail		X		WRDC	W	Millicent	Local	1.3km	20mins	Moderate	WRDC	Y	Y	Good	Y	www.wattle-range.sa.gov.au	Y	Y	Y	Y	Y	Y	
WR22	Penola - Walk with History		X		WRDC	W	Penola Centre	Local*			Easy	WRDC	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR23	Penola - Conservation Park Ride		X	X	WRDC	B	Penola	Local*	28km		Moderate	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y	Y	
WR24	Penola - Heritage Ride		X		WRDC	B	Penola	Local*			Easy	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR25	Penola - Kalangadoo and Nangwarry Ride		X		WRDC	B	Penola	Local*	60km		Moderate	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR26	Penola - Red Gum and Winery Ride		X		WRDC	B	Penola	Local*	22km		Moderate	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR27	Penola - The Shiraz Ride		X		WRDC	B	Penola	Local*	25km		Moderate	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR28	Penola - Yallum Park Ride		X		WRDC	B	Penola	Local*	16km		Moderate	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR29	Penola Short Ride		X		WRDC	B	Penola	Local*	8km		Easy	WRDC,DPTI	Y	Y	Good	Y	www.wattle-range.sa.gov.au		Y	Y		Y		
WR30	Penola - Bool Lagoon Ride		X		WRDC	B	Penola	Local*	100km		Moderate	WRDC,DPTI	Y	Y	Good		www.wattle-range.sa.gov.au		Y	Y		Y		
WR31	Penola Bike Path Network			X	WRDC	B	Penola	Local				WRDC,DPTI	Y	N					Y	Y		Y		
WR32	Greenwise Recreational Lake Walk		X		WRDC	W	Penola (south of)	Local	5km			WRDC	N	N		Y	www.southaustraliantrails.com		Y					
WR33	Penola Forest Arboretum Trail			X	WRDC	W,H	South East Forest Reserves	Local	500m	30mins	Easy	FSA	N	N		Y	www.southaustraliantrails.com	Y	Y		Y	Y	Y	
WR34	Penola Conservation Park - Swamp Trail/Nature Walk		X		WRDC	W	Penola Conservation Park	Local	2.5km	1hr	Easy	DEWNR	Y	Y	Good	Y	www.environment.sa.gov.au	Y	Y		Y	Y	Y	
WR35	Coonawarra Wineries Walking Trail			X	WRDC	W	Coonawarra	Local	5km	3hrs	Easy	PRIVATE	Y	Y	Good	Y	http://www.coonawarra.org/		Y	Y		Y	Y	
WR36	Kalangadoo Historic Walk			X	WRDC	W	Kalangadoo	Local			Easy	WRDC	Y	Y	Satisfactory	N			Y	Y		Y	Y	
WR37	Kalangadoo Art Sculptures Walk			X	WRDC	W	Kalangadoo	Local				WRDC	N	N		Y	www.wattle-range.sa.gov.au							
WR38	Tantanoola Cave Cliff Top Walking Trail		X		WRDC	W	Tantanoola	Local	700m	30mins		DEWNR	N	N		Y	www.southaustraliantrails.com		Y	Y		Y	Y	
WR39	Lake Edward Loop Trail			X	WRDC	W,MTB	Mount Burr FR (Glencoe)	Local	3.5km		Easy	FSA	N	N		Y	www.forestry.sa.gov.au	Y	Y		Y	Y		
WR40	Mount Burr Heritage Trail	X			WRDC	W	Mount Burr	Local				WRDC	N	N		Y	www.kannawinkageopark.org.au							
WR41	Wattle Range Heritage Trail			X	WRDC	2WD	Wattle Range	n/a			Easy		Y	Y	Good	N			Y	Y				

Legend							
Trail Codes		Local Government Area		Type of Trail		Other	
CR	Cross Regional	CMG	City of Mount Gambier	2WD	2 wheel drive	DPTI	Department of Planning, Transport and Infrastructure
IS	Inter State	DCG	District Council of Grant	4WD	4 wheel drive	DEWNR	Department of Environment, Water and Natural Resources
G	District Council of Grant	DCR	District Council of Robe	B	Bike	FSA	Forestry SA
K	Kingston District Council	KDC	Kingston District Council	C	Canoe	NP	National Park
MG	City of Mount Gambier	LGA	Local Government Area	Di	Diving	CP	Conservation Park
N	Naracoorte Lucindale District Council	NLDC	Naracoorte Lucindale District Council	H	Horse	NR	Nature Reserve
R	District Council of Robe	TDC	Tatiara District Council	MTB	Mountain Bike	FR	Forest Reserve
T	Tatiara District Council	WRDC	Wattle Range District Council	W	Walk	*	Potential hierarchy/ classification upgrade
WR	Wattle Range District Council					n/a	Not Applicable

Notes: The information contained within the trails audit database is primarily based on a desktop study of existing trails literature available. Stated trail lengths/distances, times and ratings are based primarily on information from existing literature and should be reviewed to ensure accuracy.

Appendix D: Online Community Survey Findings

1.1 Introduction

A key component of the consultation process for the SELGA Regional Trails Master Plan was to survey the general public. The survey was conducted over a period of 4 weeks in August and September 2014.

The survey asked 33 questions both quantitative and qualitative requesting information on the following aspects:

- Place of residence
- Age & Gender
- Current usage of trails in the limestone coast area (type, reasons for, frequency, duration etc.)
- Source of trail information
- Positives/negatives of the current trails (include rating of trail condition for known trails)
- Favorite trails (top 5)
- Suitability of current trail provision
- Needs/aspirations/expectations for trail developments in the future
- Recommendations/comments

The following is a summary of the key findings of the survey.

1.2 Respondents

In total 248 individuals responded to the online survey. Of the respondents 198 completed the online survey, whilst the remaining 50 individuals started the survey but did not complete all questions to a satisfactory level.

The breakdown of survey respondents in relation to gender was 60% female and 40% male.

Below (figure 1) is the age breakdown of the survey participants. This graph indicates that the majority of individuals who completed the survey are in the 35-50 age bracket (39%). It is interesting to note that 72% of survey participants were between the ages of 35 and 64. The least represented age bracket was the under 18 age bracket, 0% of the surveyed population identified themselves to be within this bracket.

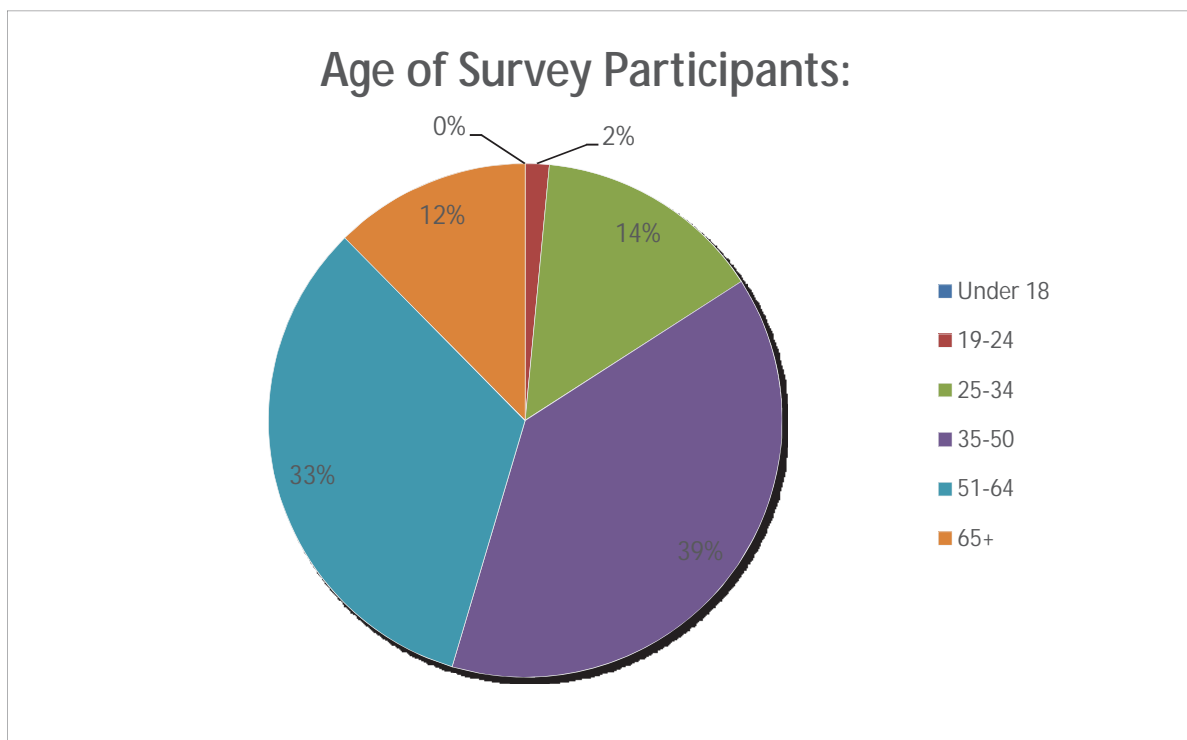


Figure 1: Age breakdown of survey participants

Out of the 248 respondents 157 listed their place of residence.

From the individuals that did list their place of residence we have learned that the majority (20.38%) have indicated they are residents of Mount Gambier, 17.83% indicated they were from Naracoorte and a further 9.55% from Robe. Other locations listed as a place of residence included Port Macdonell, Coonawarra, Penola, Kingston, Millicent, Eight Mile Creek, Meningie, Yahl and Adelaide.

1.3 Current Trail Usage

Respondents were asked if they use any formal or informal recreational trails in the Limestone Coast region. Of the respondents 77.1% indicated they were a current user of trails, the other 22.9% indicated they were not a current user of trails.

In relation to source of trail information respondents identified 'word of mouth' as the most popular source of trails information with 56.4% of respondents identifying this as their major source of information. The internet (45.7%) and information centres (34.6%) ranked as 2nd and third respectively

Respondents were also asked about the type of activities they undertake whilst utilising trails in the Limestone Coast region (see Figure 2). The most popular activity was walking with 93.6% of survey respondents identifying this as an activity they undertake whilst on trails in the Limestone Coast region. Other popular activities included on road cycling (33.5%), four wheel driving (29.8%) and running (25%). Survey respondents were also provided opportunity to identify any other activities they undertake on local trails, responses included dog walking and on road touring (car).

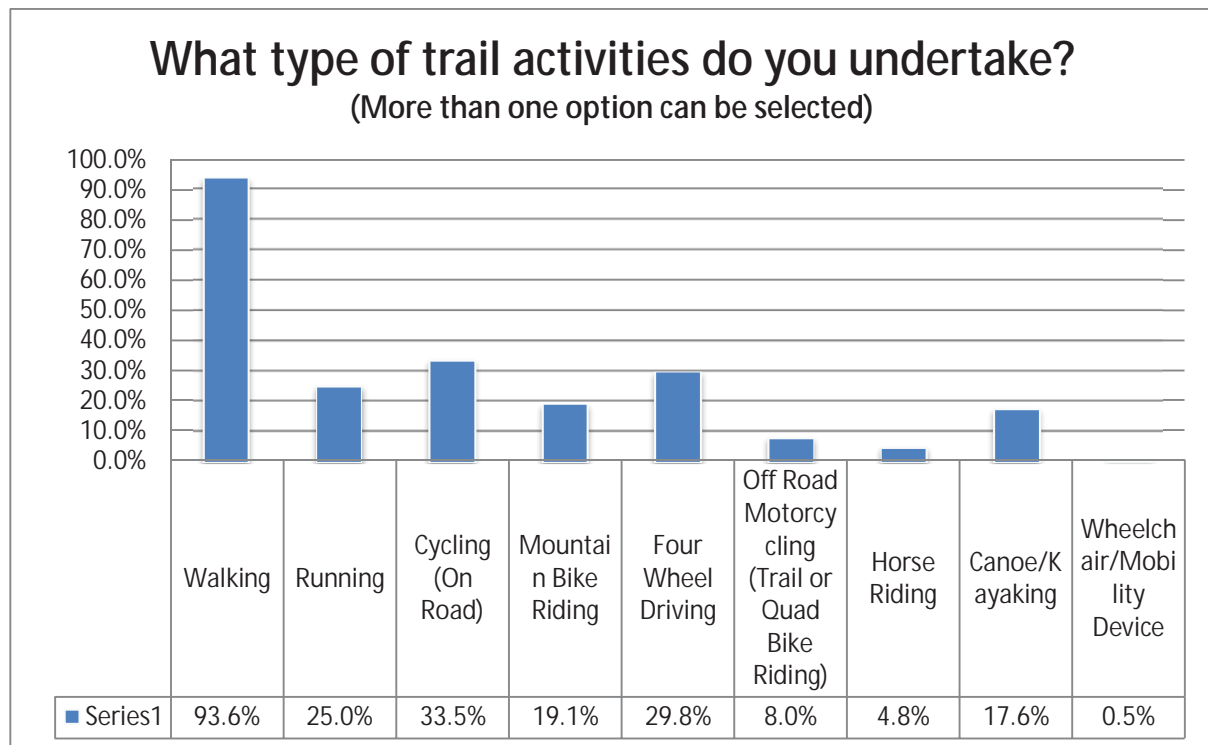


Figure 2: Trail activities on the Limestone Coast

Respondents were asked to identify the main reasons why they utilise trails (regardless of their nature). The following figure (Figure 3) shows that the top three reasons identified were exercise and fitness (86.4% of respondents identified this as a reason for trail usage), fun/enjoyment (73.9%) and nature appreciation (63.6%). Transport received the lowest response with just 7.3% of the respondents identifying this as a reason for their trail usage.

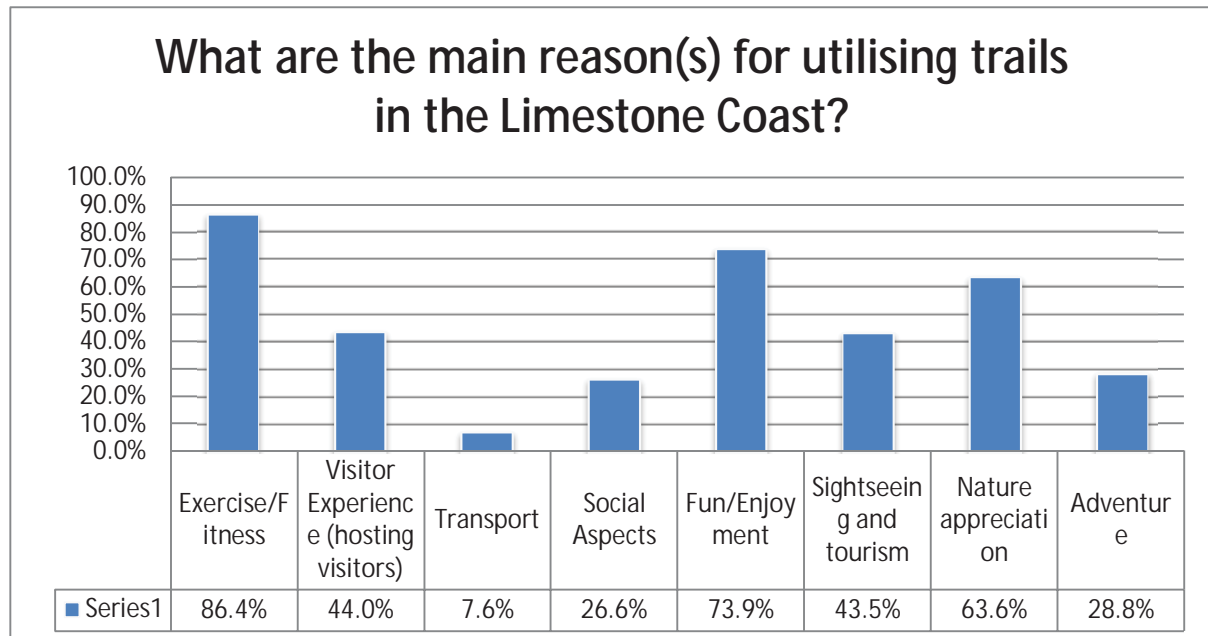


Figure 3: Reasons respondents utilise trails

Frequency of trail usage was also asked of the respondents (see Figure 4), from this we have learnt that the highest percentage of respondents indicated that they utilise trails more than weekly (27%). Monthly was the second most popular option (23%), followed closely by weekly in third (21%). Less than monthly was the least popular option with 19%.

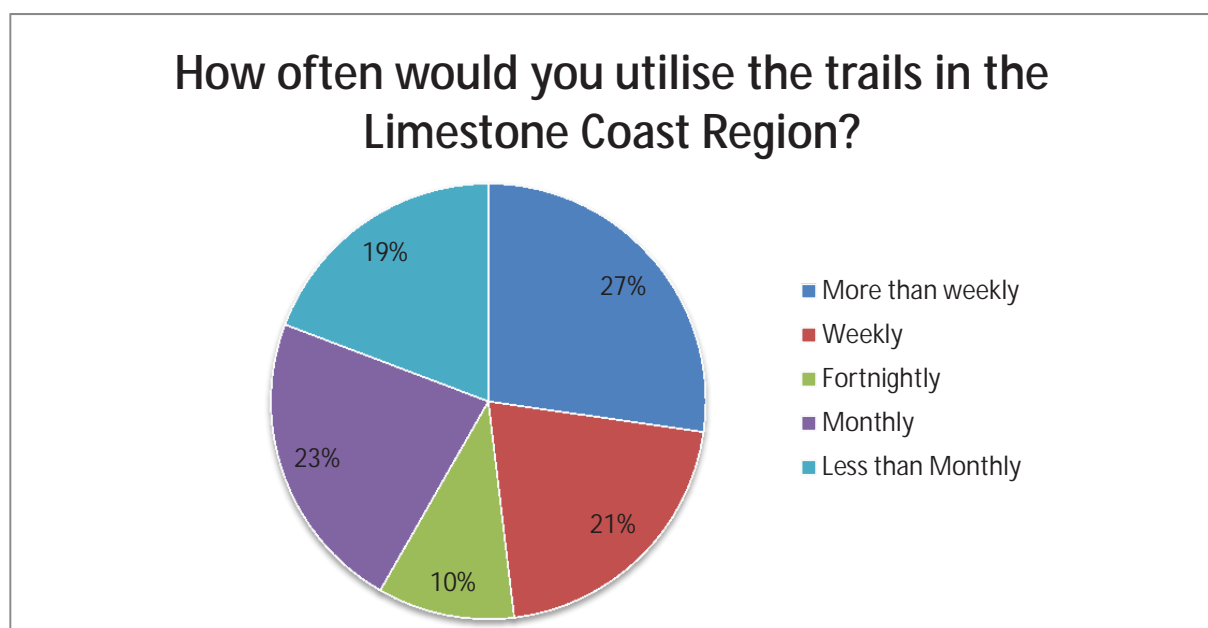


Figure 4: Frequency of trail usage

Survey respondents were also asked about their average time spent on trails in the region (see Figure 5). From the responses collected it was evident that the majority of individuals are spending between 30 and 60 minutes on trails during the average experience. Interestingly 8% of respondents indicated they spend 5+ hours on trial which was the same percentage as those that indicated they spend between 15 and 30 minutes on their average trial experience.

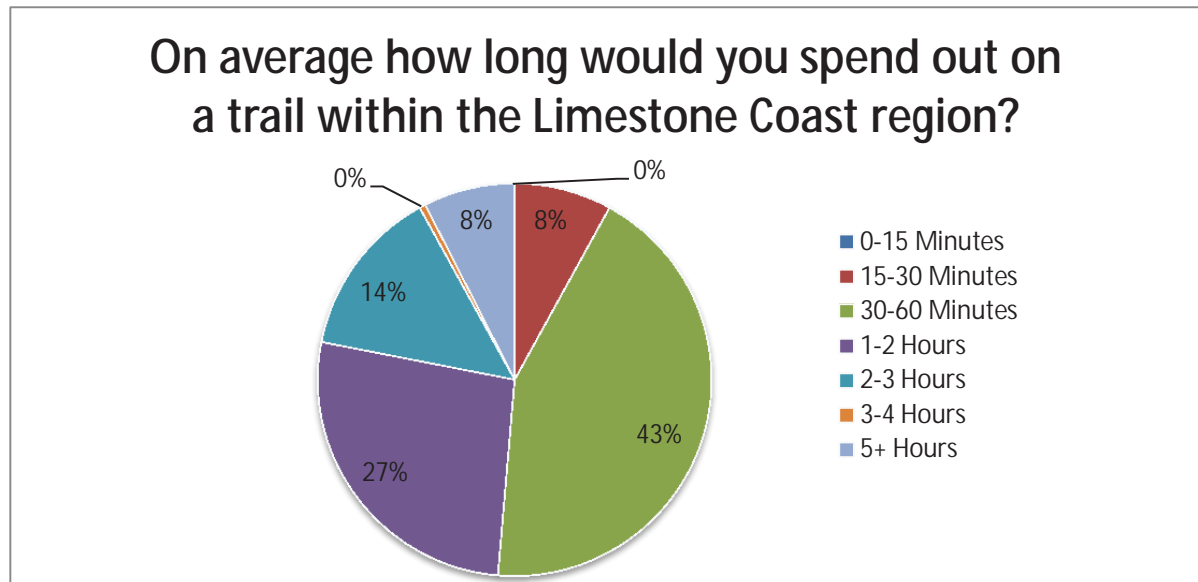


Figure 5: Duration of trail usage

Respondents were also asked how long they spend travelling to their trail destination (see Figure 6). The most common response was between 0-15minutes which was identified by 36% of respondents. The percentage of responses then dropped away increasingly when we look at longer travel times to access trails (i.e. as the travel time to a trail destination increased fewer respondents identified this as reality for them).

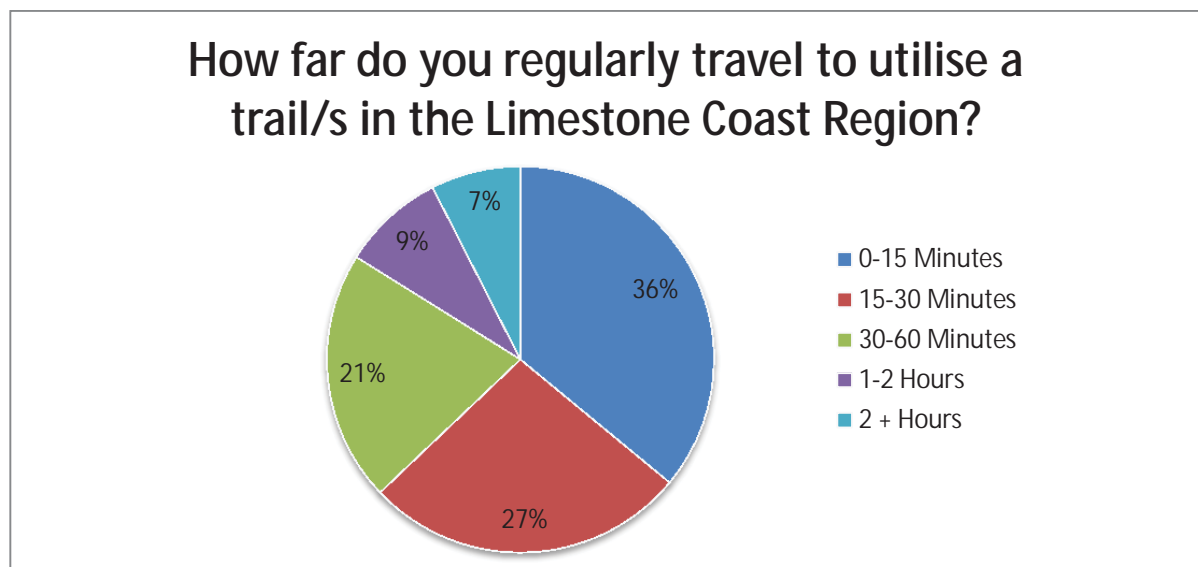


Figure 6: Regular distance travelled to access trails

1.4 Specific trail usage & user ratings

Respondents were asked to identify which trails on the Limestone Coast they had utilised in the past 12 months. To simplify this process for the survey user identified trails were split into the 6 relevant councils so that users could more readily identify trail within their local region.

Once the respondent had indicated the trails that they have used in the last 12 months they were given an opportunity to rate the trail on a 5 point scale that rated trails from very poor (1) to very good (5), from this the average response was calculated. It is important to note that the vast majority of trails received ratings between 3 (average) and 4 (good). Any trails that were rated either above or below this range will be identified in the following pages.

Respondents were also provided with the opportunity to comment on this set of questions so that they were provided with an opportunity to identify trails that we may been unaware of at the time of the surveys production. From this process we were able to identify several trails that had previously been unidentified.

City of Mount Gambier

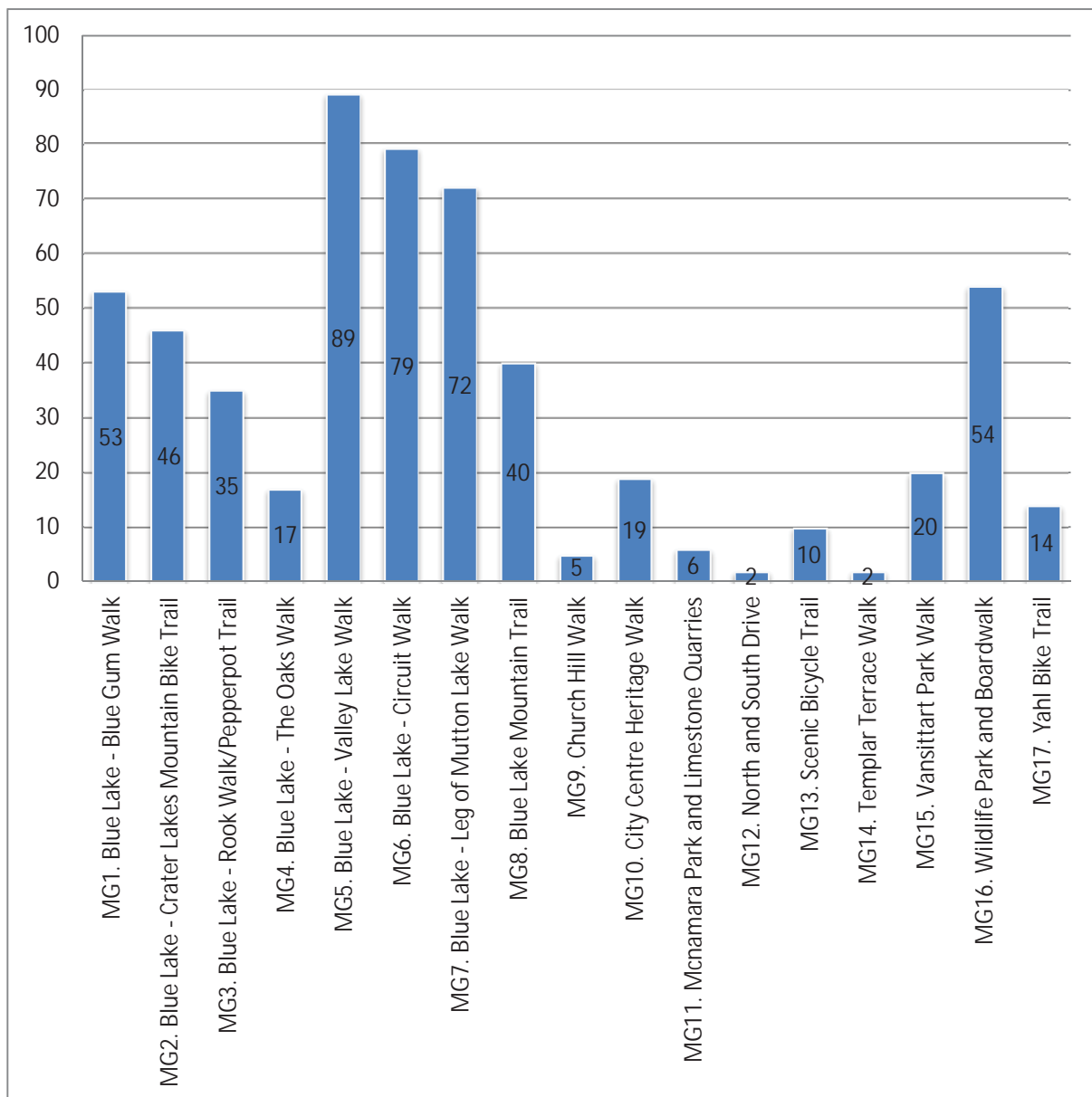


Figure 7: Trail usage (last 12 months) - Mt. Gambier Trails

Top 3 trails visited by respondents in past 12 months:

1. Blue Lake - Valley Lake Walk
2. Blue Lake - Circuit Walk
3. Blue Lake - Leg of Mutton Lake Walk

Bottom 3 trails visited by respondents in past 12 months:

1. Templar Terrace Walk
2. North and South Drive
3. Church Hill Walk

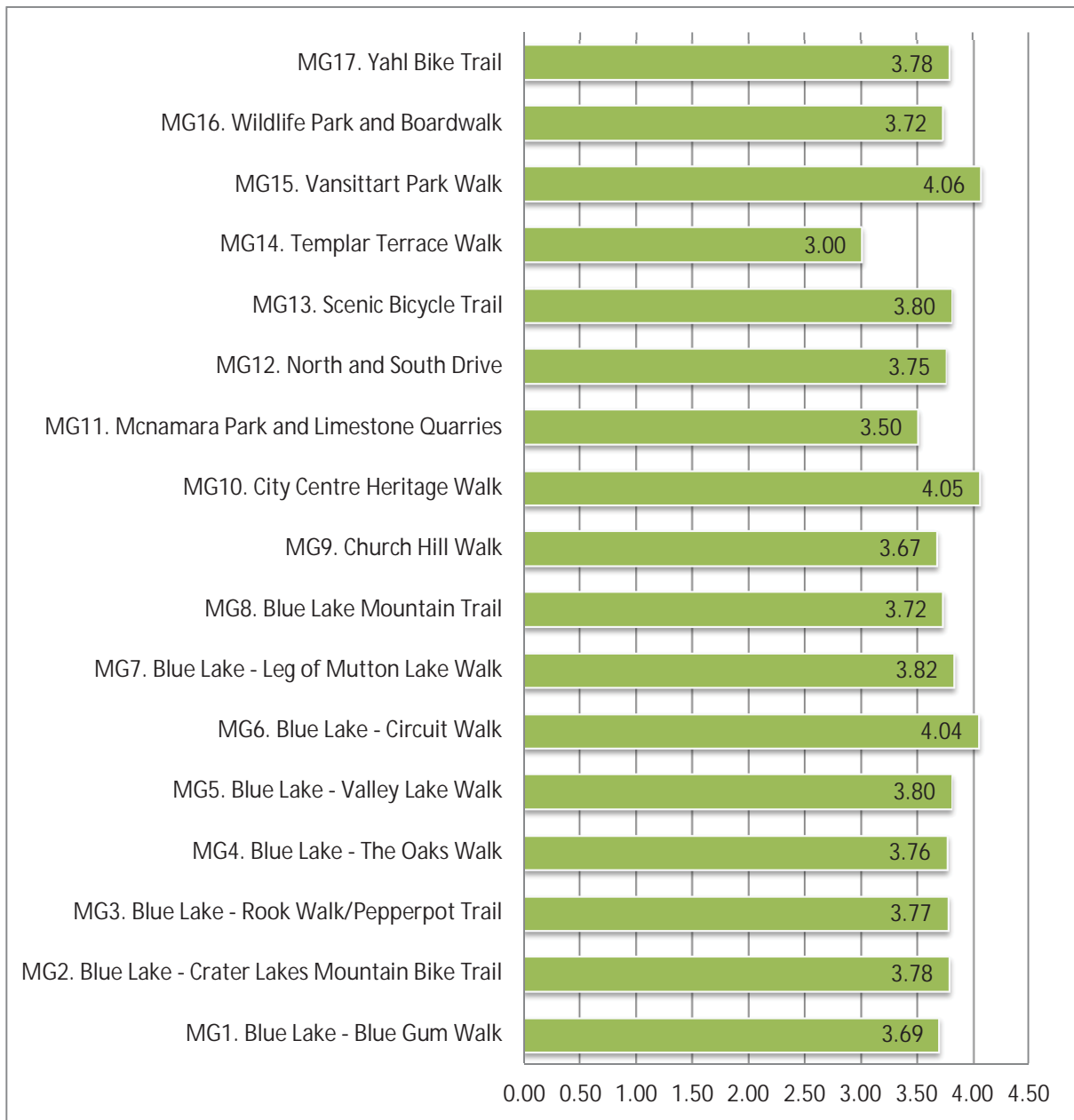


Figure 8: User Rating - Mt. Gambier trails

Trails rating below average (i.e. <3):

- Nil

Trails rating above good (i.e. >4):

- City Centre Heritage Walk
- Vansittart Park Walk
- Blue Lake - Circuit Walk

District Council of Grant

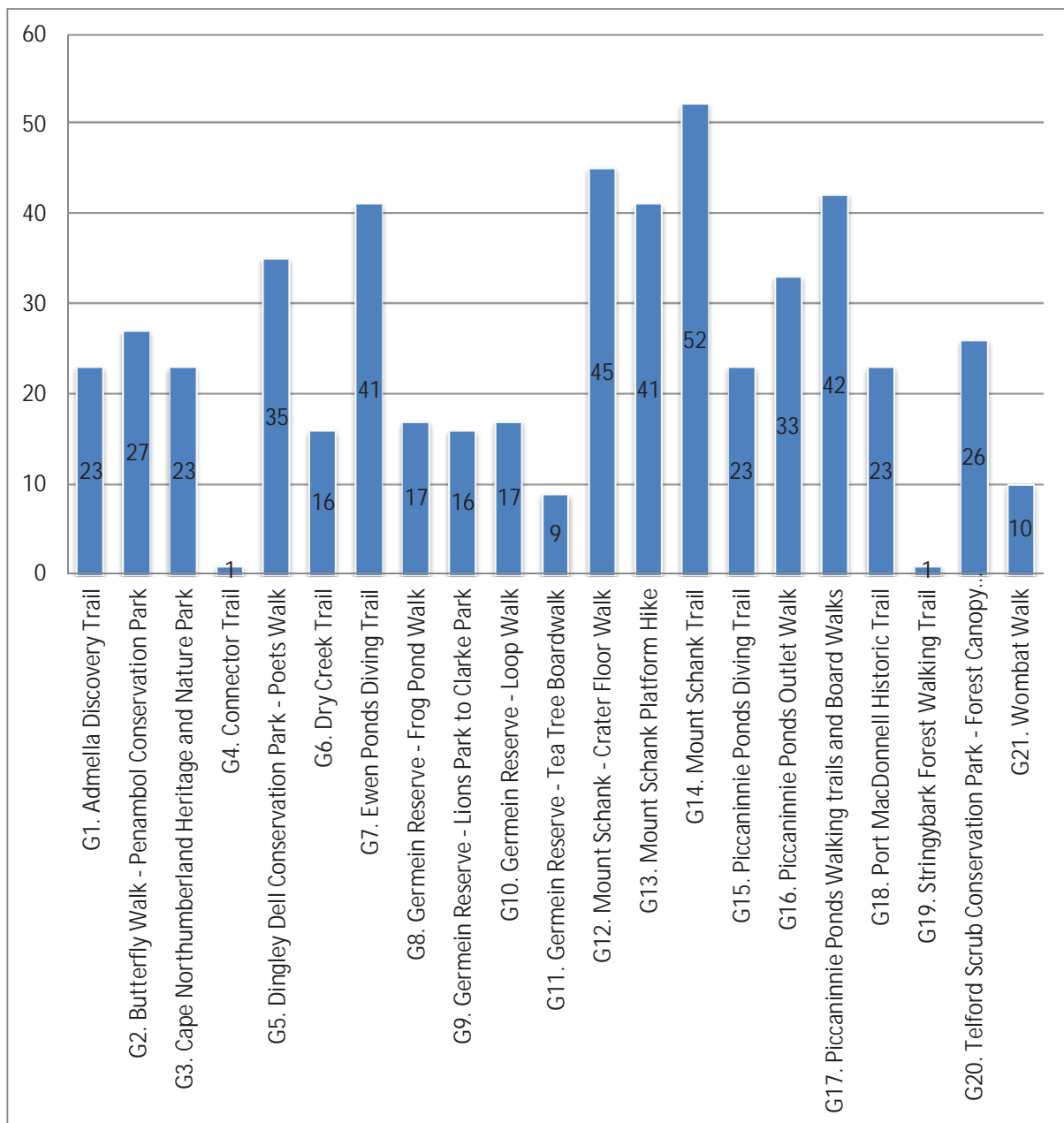


Figure 9: Trail usage (last 12 months) – DC Grant trails

Top 3 trails visited by respondents in past 12 months:

1. Mount Schank Trail
2. Mount Schank - Crater Floor Walk
3. Piccaninnie Ponds Walking trails and Board

Bottom 3 trails visited by respondents in past 12 months:

1. Connector Trail
2. Stringybark Forest Walking Trail
3. Germein Reserve - Tea Tree Boardwalk

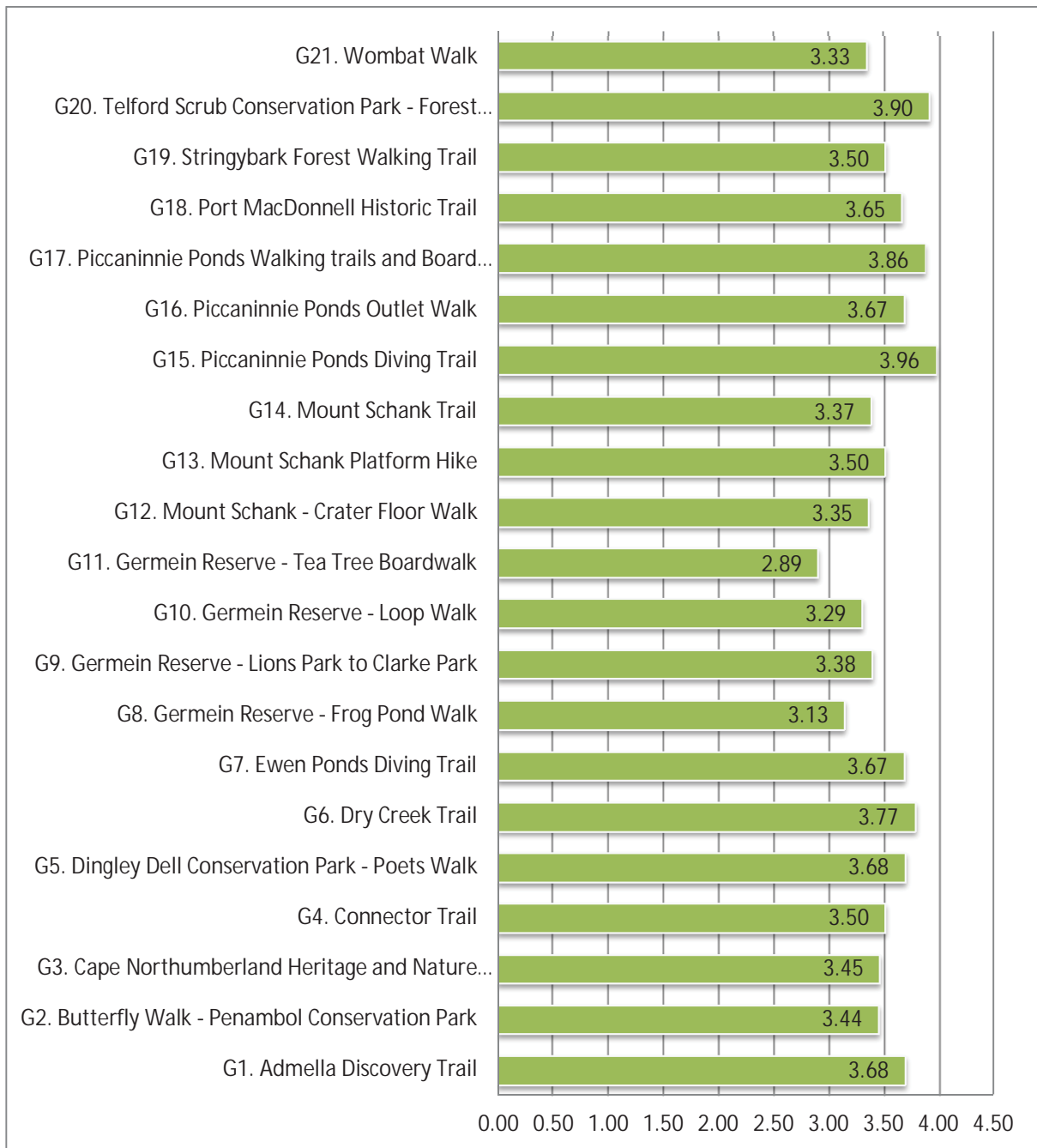


Figure 10: User Rating - DC Grant trails

Trails rating below average (i.e. <3):

- Germein Reserve - Tea Tree Boardwalk

Trails rating above good (i.e. >4):

- Nil

District Council of Robe

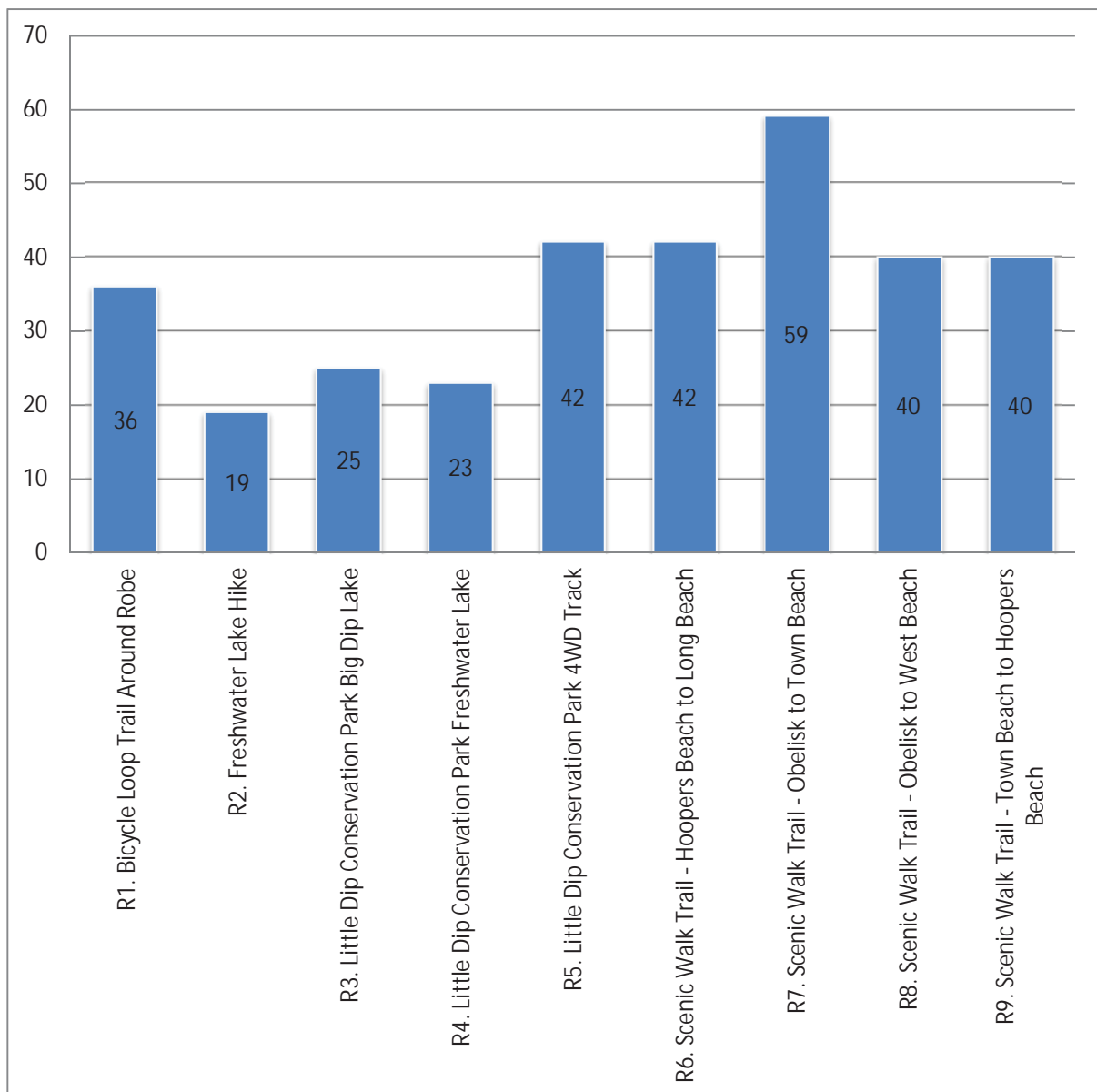


Figure 11: Trail usage (last 12 months) – DC Robe trails

Top 3 trails visited by respondents in past 12 months:

1. Scenic Walk Trail - Obelisk to Town Beach
2. Little Dip Conservation Park 4WD Track & Scenic Walk Trail - Hoopers Beach to Long Beach
3. Scenic Walk Trail - Obelisk to West Beach & Scenic Walk Trail - Town Beach to Hoopers Beach

Bottom 3 trails visited by respondents in past 12 months:

1. Freshwater Lake Hike
2. Little Dip Conservation Park Freshwater Lake
3. Little Dip Conservation Park Big Dip Lake

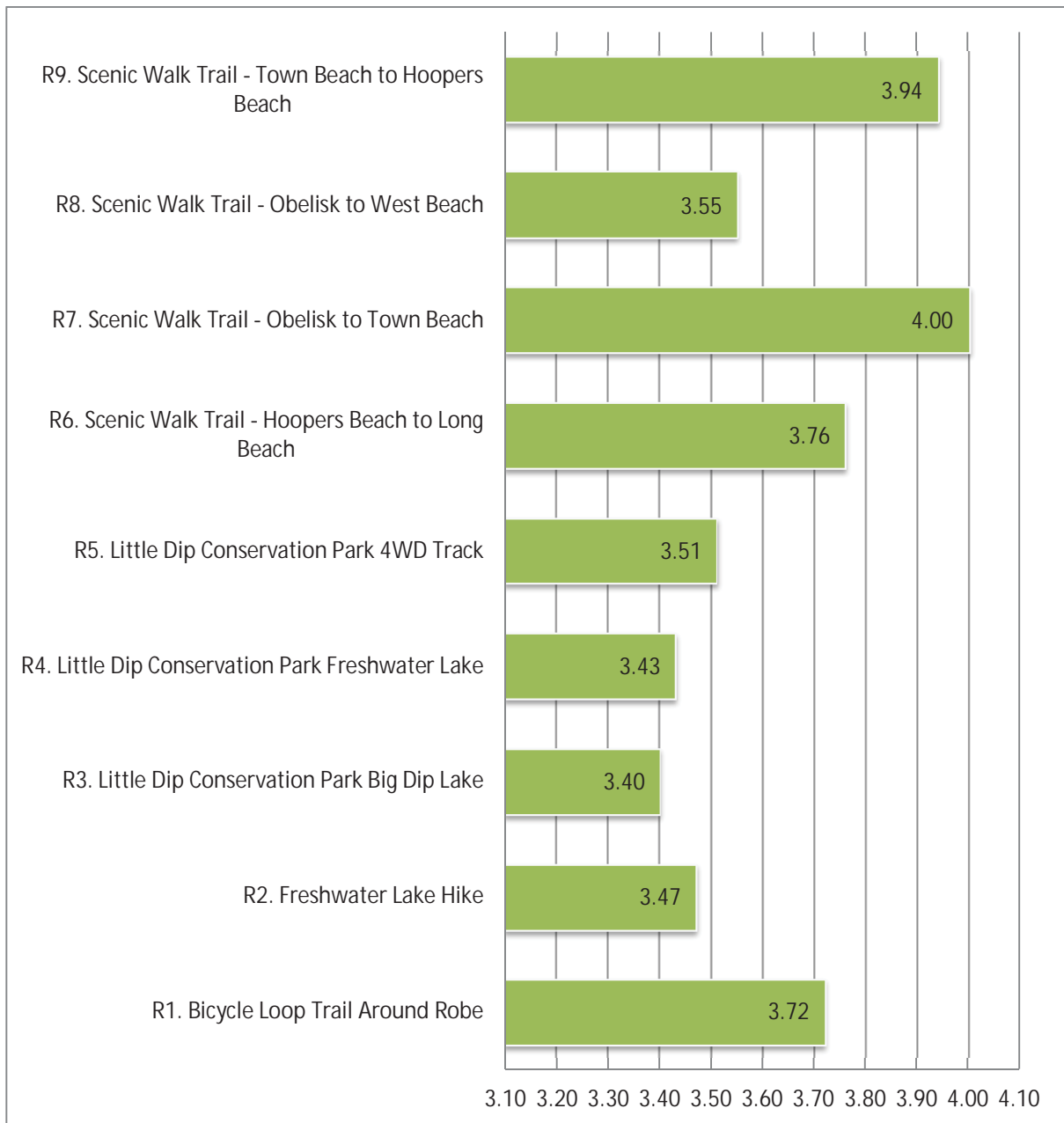


Figure 12: User Rating - DC Robe trails

Trails rating below average (i.e. <3):

- Nil

Trails rating above good (i.e. >4):

- Nil

Kingston District Council

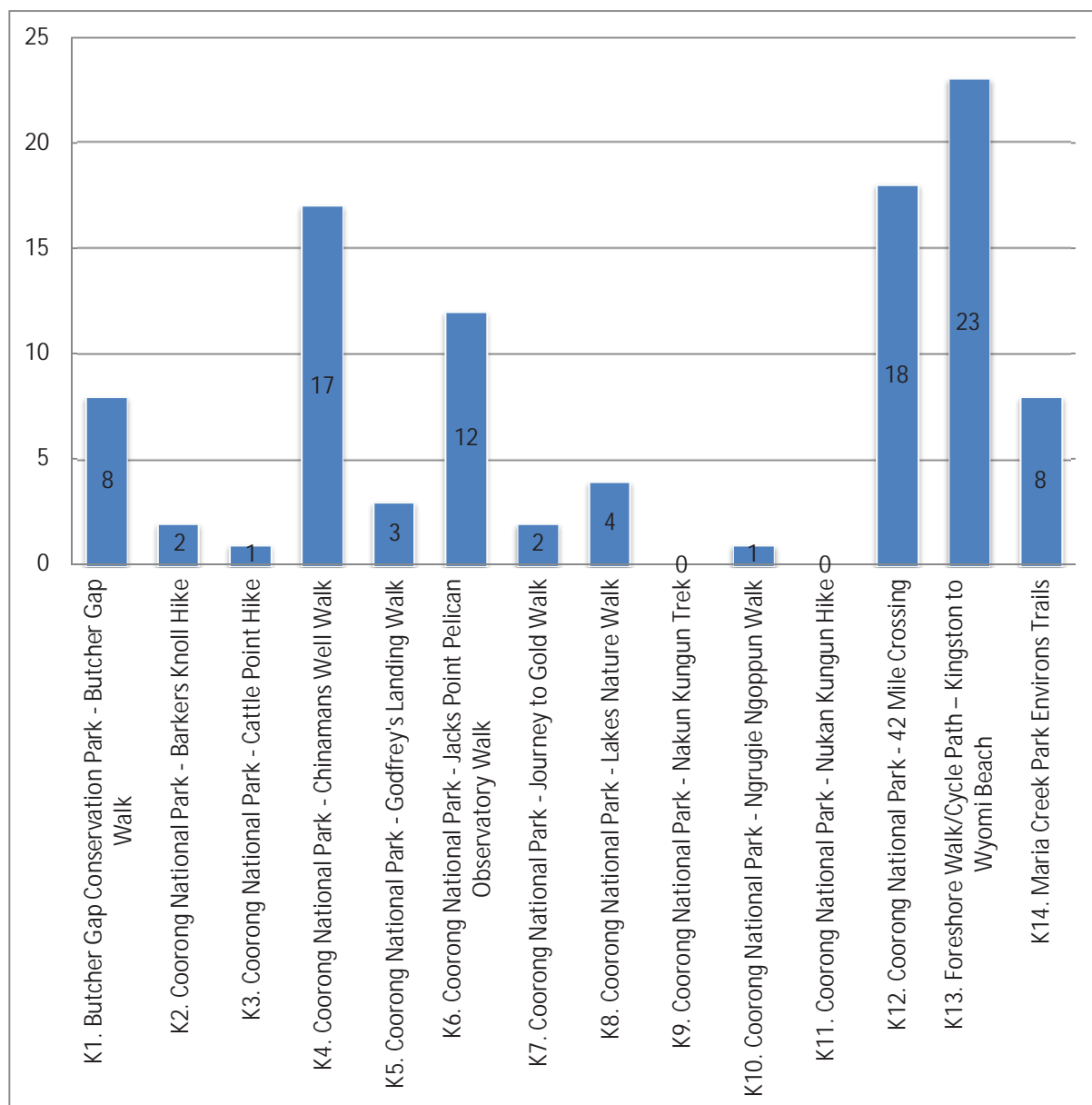


Figure 13: Trail usage (last 12 months) – Kingston DC trails

Top 3 trails visited by respondents in past 12 months:

1. Foreshore Walk/Cycle Path – Kingston to Wyomi Beach
2. Coorong National Park - 42 Mile Crossing
3. Coorong National Park - Chinamans Well Walk

Bottom 3 trails visited by respondents in past 12 months:

1. Coorong National Park - Nukan Kungun Hike & Trek
2. Coorong National Park - Ngrugie Ngoppun Walk
3. Coorong National Park - Cattle Point Hike

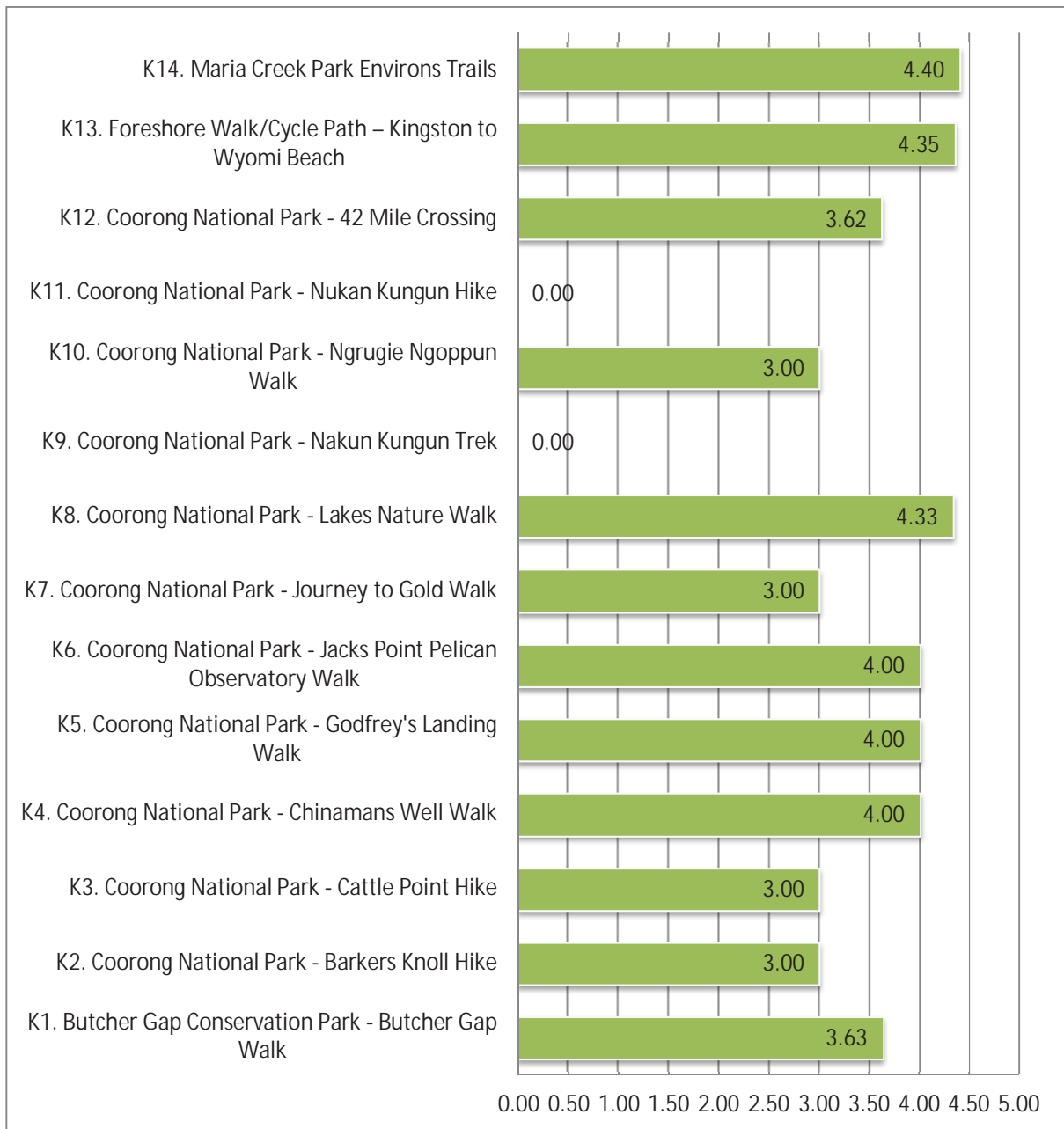


Figure 14: User Rating - Kingston DC trails

Trails rating below average (i.e. <3):

- Nil

Trails rating above good (i.e. >4):

- Coorong National Park - Lakes Nature Walk
- Foreshore Walk/Cycle Path – Kingston to Wyomi
- Maria Creek Park Environs Trails

Naracoorte Lucindale Council

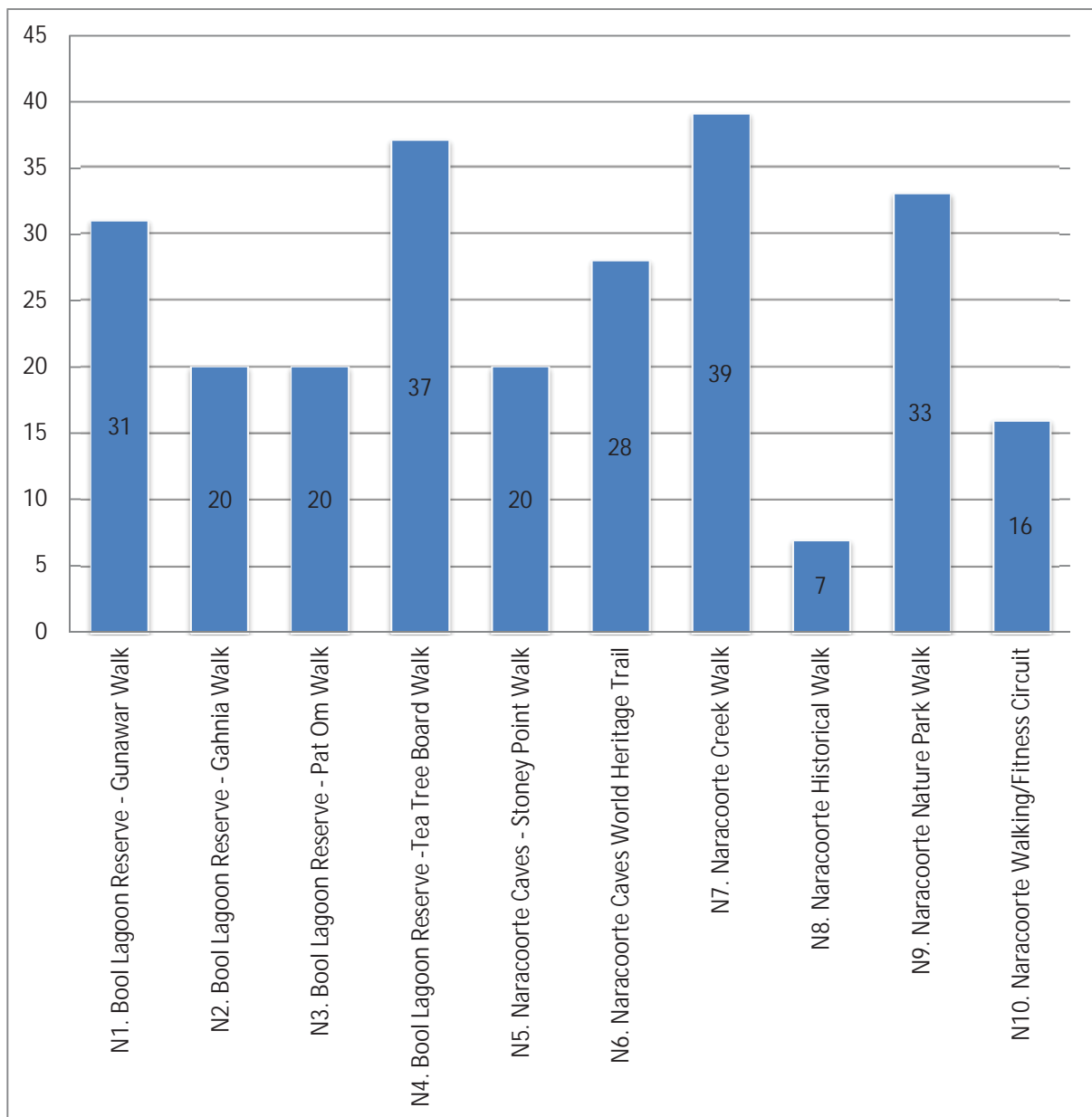


Figure 15: Trail usage (last 12 months) – Naracoorte Lucindale trails

Top 3 trails visited by respondents in past 12 months:

1. Naracoorte Creek Walk
2. Bool Lagoon Reserve -Tea Tree Board Walk
3. Naracoorte Nature Park Walk

Bottom 3 trails visited by respondents in past 12 months:

1. Naracoorte Historical Walk
2. Naracoorte Walking/Fitness Circuit
3. Bool Lagoon Reserve - Gahnia Walk, Bool Lagoon Reserve - Pat Om Walk & Naracoorte Caves - Stoney Point Walk

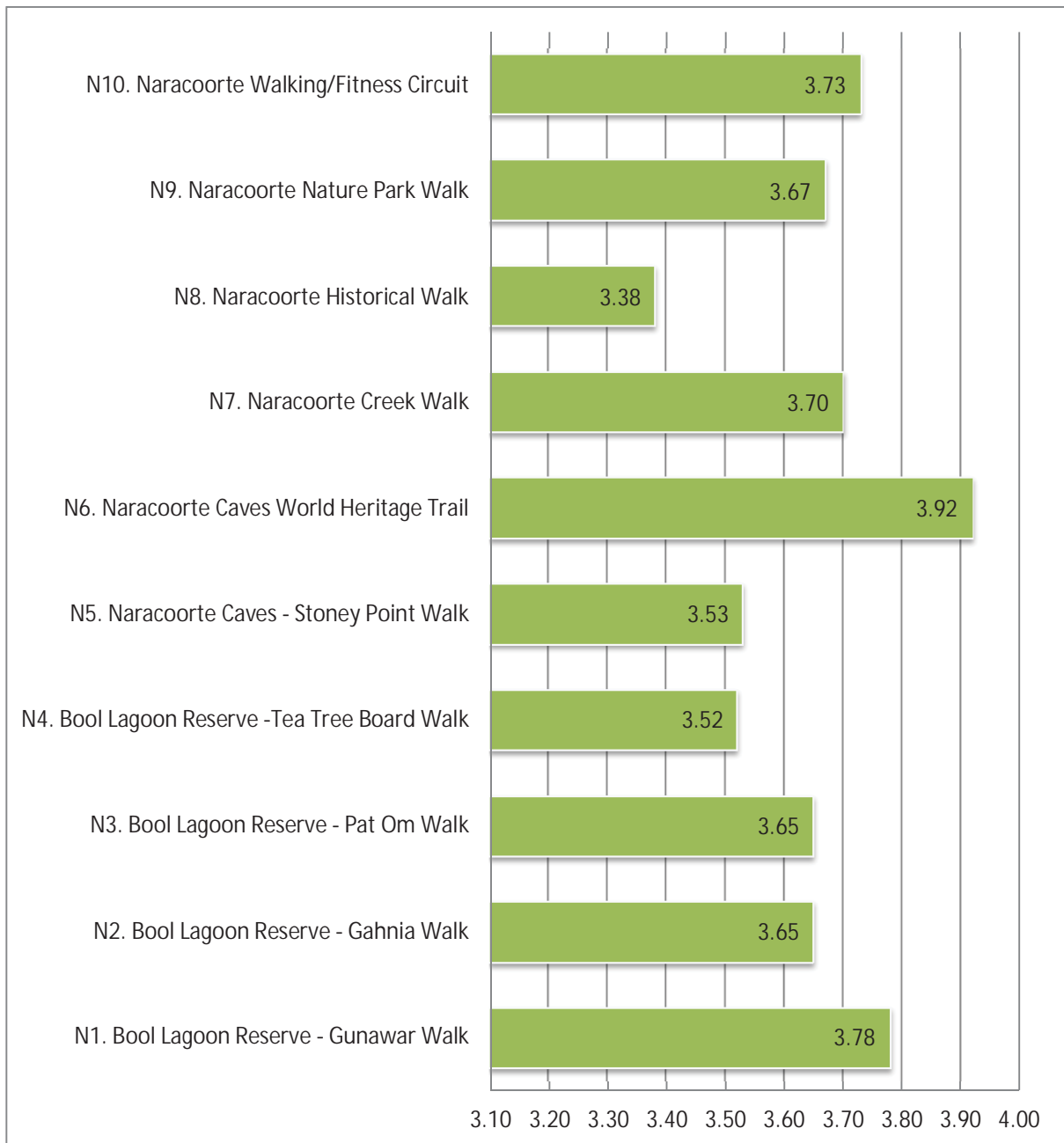


Figure 16: User Rating - Naracoorte Lucindale trails

Trails rating below average (i.e. <3):

- Nil

Trails rating above good (i.e. >4):

- Nil

Tatiara District Council

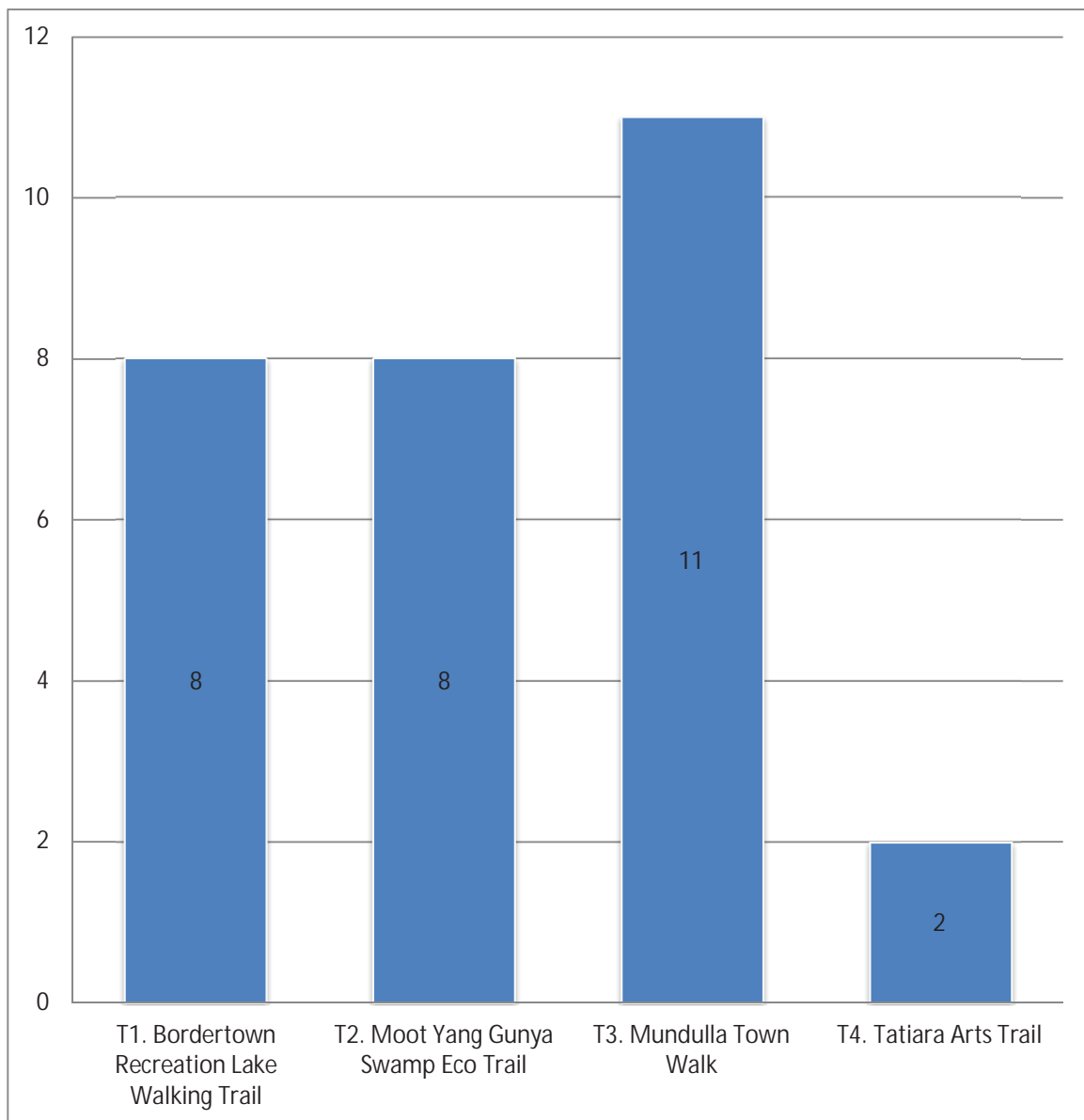


Figure 17: Trail usage (last 12 months) – Tatiara trails

Top 3 trails visited by respondents in past 12 months:

1. Mundulla Town Walk
2. Moot Yang Gunya Swamp Eco Trail & Bordertown Recreation Lake Walking Trail
3. Tatiara Arts Trail

Bottom 3 trails visited by respondents in past 12 months:

1. Tatiara Arts Trail
2. Moot Yang Gunya Swamp Eco Trail & Bordertown Recreation Lake Walking Trail
3. Mundulla Town Walk

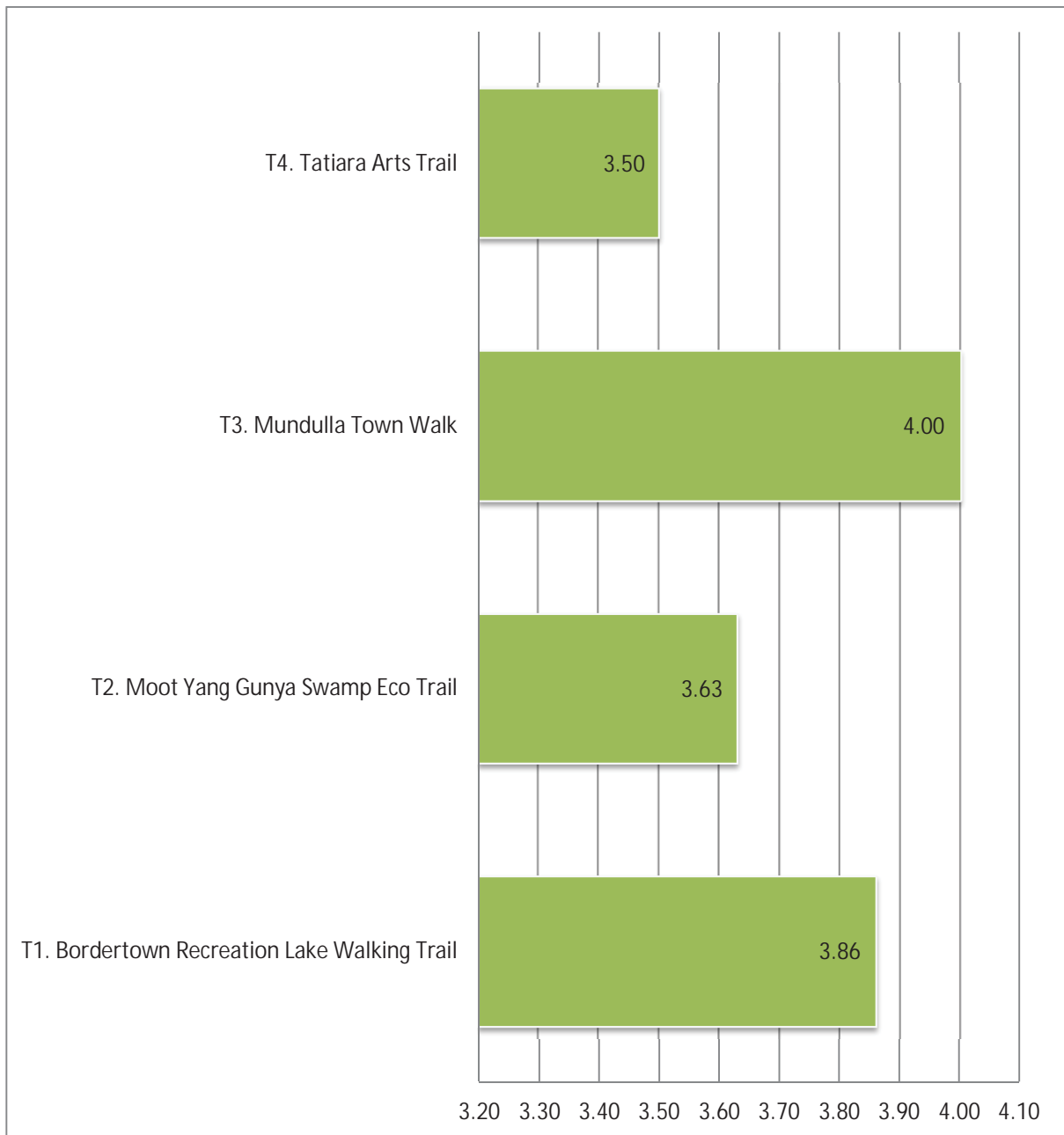


Figure 18: User Rating - Tatiara trails

Trails rating below average (i.e. <3):

- Nil

Trails rating above good (i.e. >4):

- Nil

Wattle Range Council

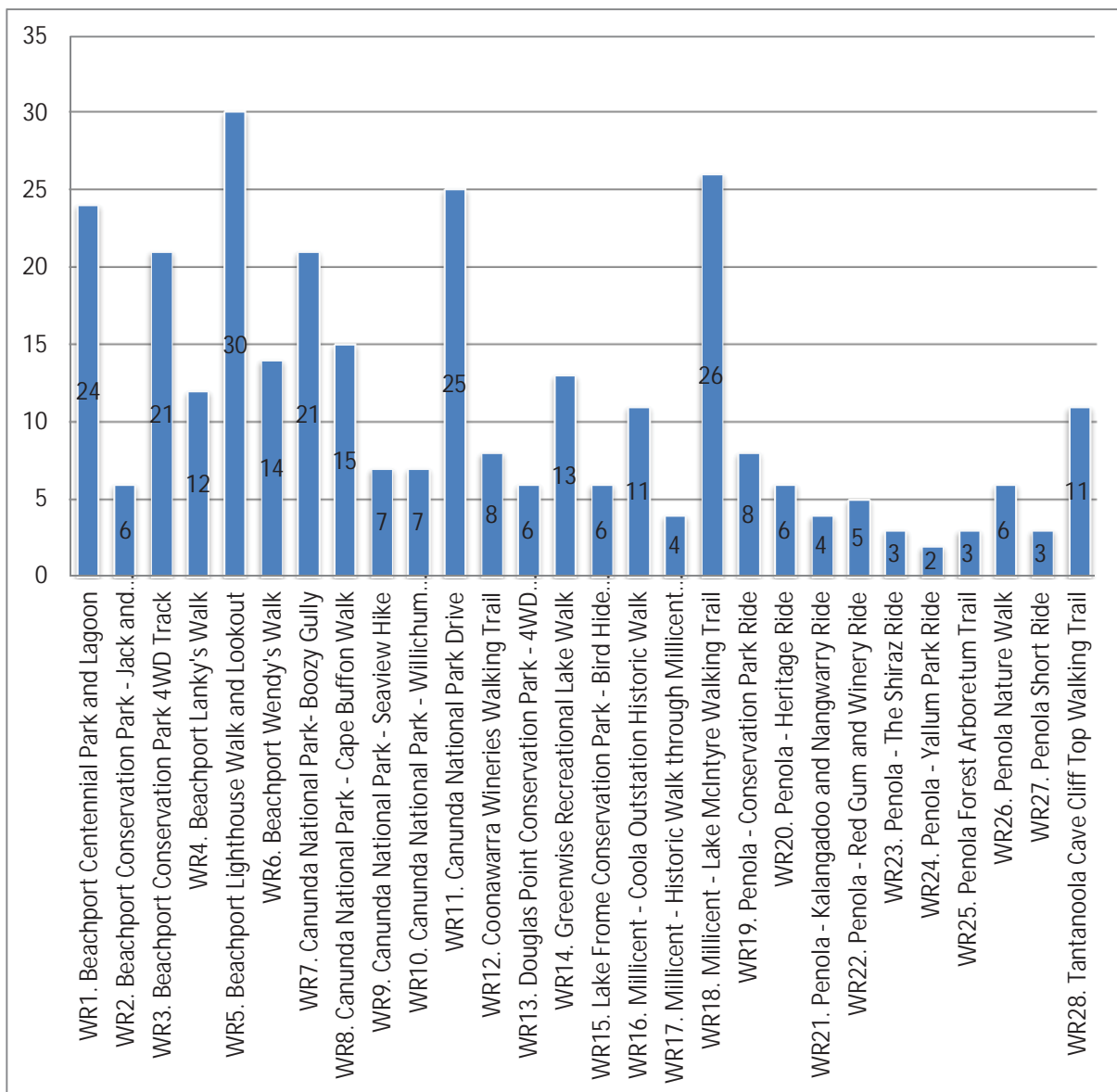


Figure 19: Trail usage (last 12 months) – Wattle Range trails

Top 3 trails visited by respondents in past 12 months:

1. Beachport Lighthouse Walk and Lookout
2. Millicent - Lake McIntyre Walking Trail
3. Canunda National Park Drive

Bottom 3 trails visited by respondents in past 12 months:

1. Penola - Yallum Park Ride
2. Penola Forest Arboretum Trail, Penola - The Shiraz Ride & Penola Short Ride
3. Penola - Kalangadoo and Nangwarry Ride & Millicent - Historic Walk through Millicent SA

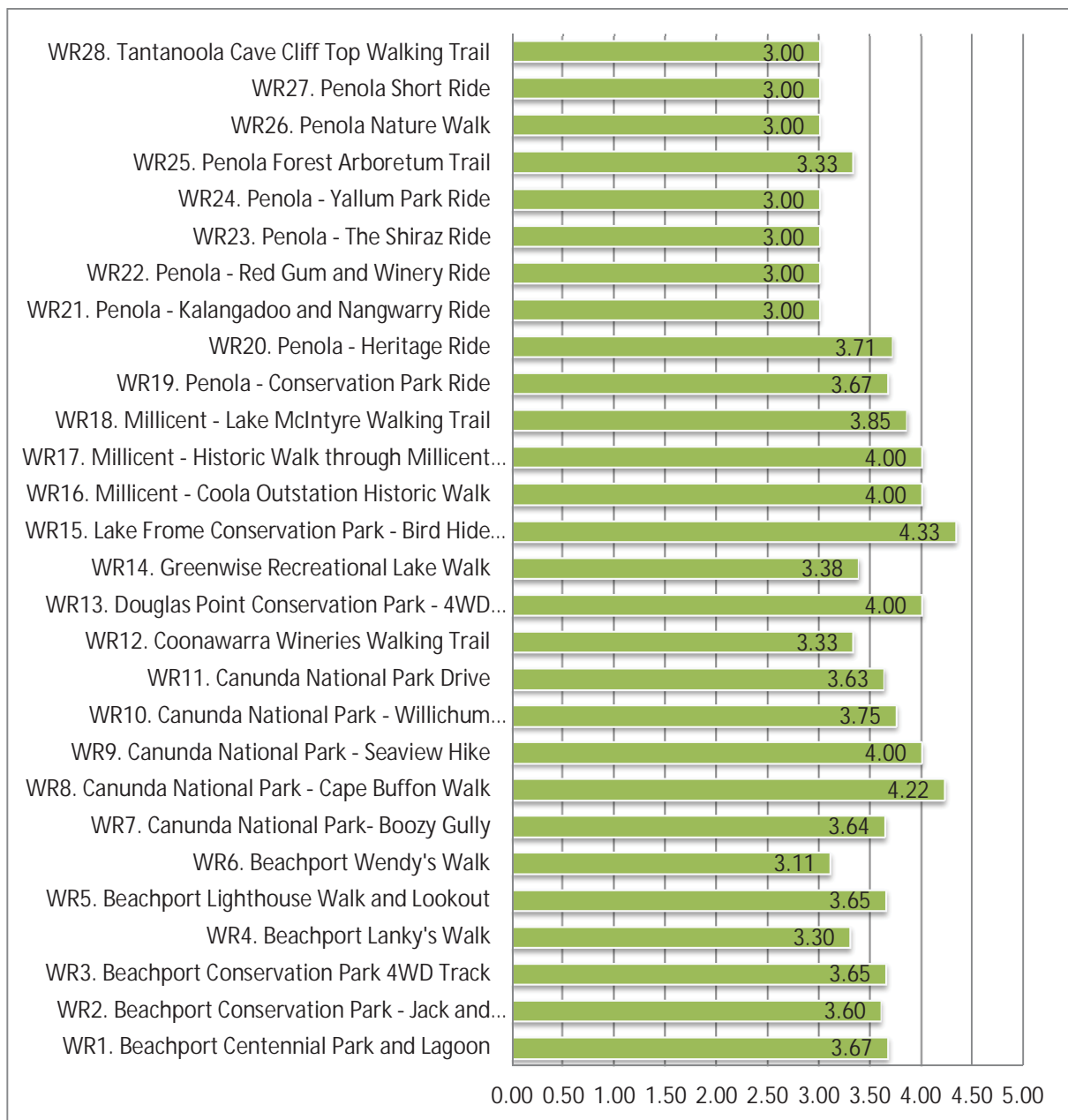


Figure 20: User Rating - Wattle Range trails

Trails rating below average (i.e. <3):

- Nil

Trails rating above good (i.e. >4):

- Lake Frome Conservation Park - Bird Hide Walk
- Canunda National Park - Cape Buffon Walk

Limestone Coast - regional/ inter-state trails

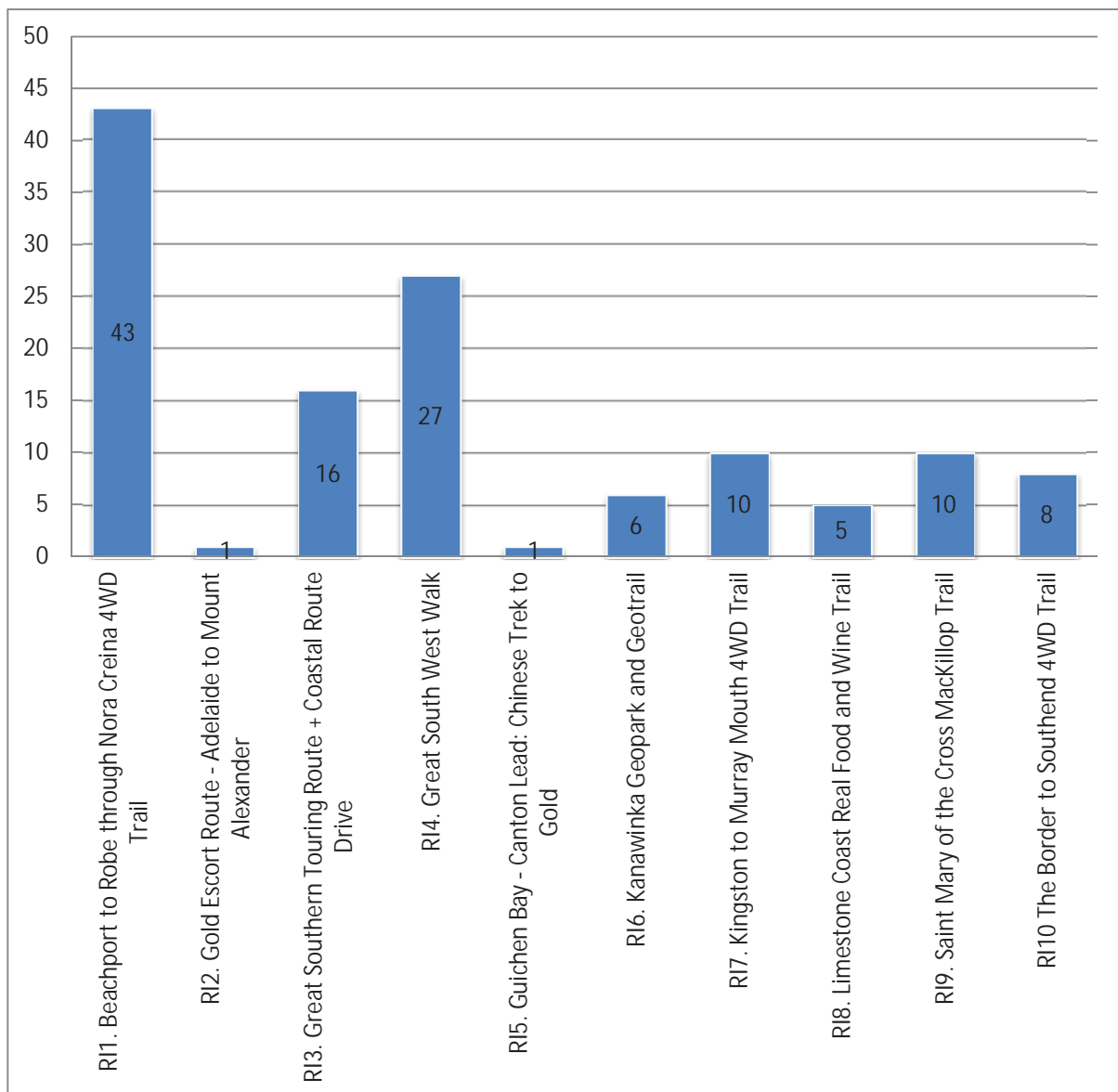


Figure 21: Trail usage (last 12 months) – Limestone Coast regional/ inter-state trails

Top 3 trails visited by respondents in past 12 months:

1. Beachport to Robe through Nora Creina 4WD
2. Great South West Walk
3. Great Southern Touring Route + Coastal Route Drive

Bottom 3 trails visited by respondents in past 12 months:

1. Gold Escort Route - Adelaide to Mount Alexander & Guichen Bay - Canton Lead: Chinese Trek to Gold
2. Limestone Coast Real Food and Wine Trail
3. Kanawinka Geopark and Geotrail

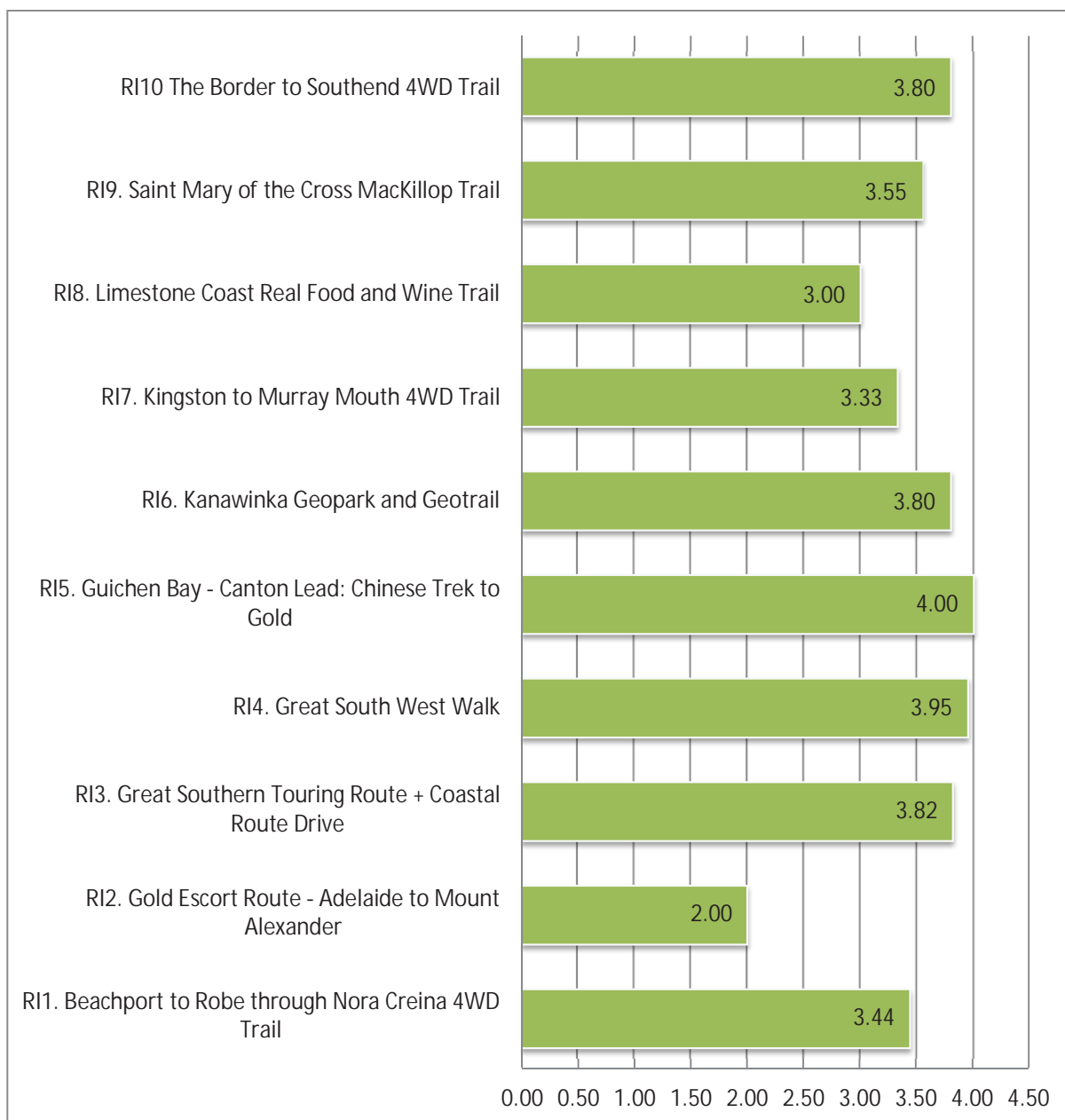


Figure 22: User Rating - Limestone Coast regional/ inter-state trails

Trails rating below average (i.e. <3):

- Gold Escort Route - Adelaide to Mount Alexander

Trails rating above good (i.e. >4):

- Nil

Survey respondents were given the opportunity to rank their top five trails in the limestone coast. The table below (Table 1) highlights the top 5 trails based on the number of survey respondents that identified the trail (or trail network) within their top 5. It is worth noting that Piccaninie Ponds ranked 6th most popular with 10 respondents ranking it within their top 5 trails. In total there were 108 different trails listed within the respondent's top 5 lists.

Table 1: Respondents top 5 trails

Ranking	Trail Name	Number of rankings in respondents top 5
1st	Mt. Gambier lake trails – (Crater/valley/Blue lakes/ leg of mutton etc.)	67
2nd	Great South West Walk	19
3rd	Mount Schank	18
4th	Naracoorte - Creek Walk	17
5th	Naracoorte - Nature Park Walk	12

1.5 General Trail Experience

Respondents were asked if they felt the current provision of trails in the Limestone Coast area was suitable for the current demand. Figure 23 below shows that there is division amongst the public on this issue with nearly an equal split of respondents voting for the three options; 37% suggesting current trail provision is suitable, 36% suggesting it isn't and 27% suggesting they are undecided.

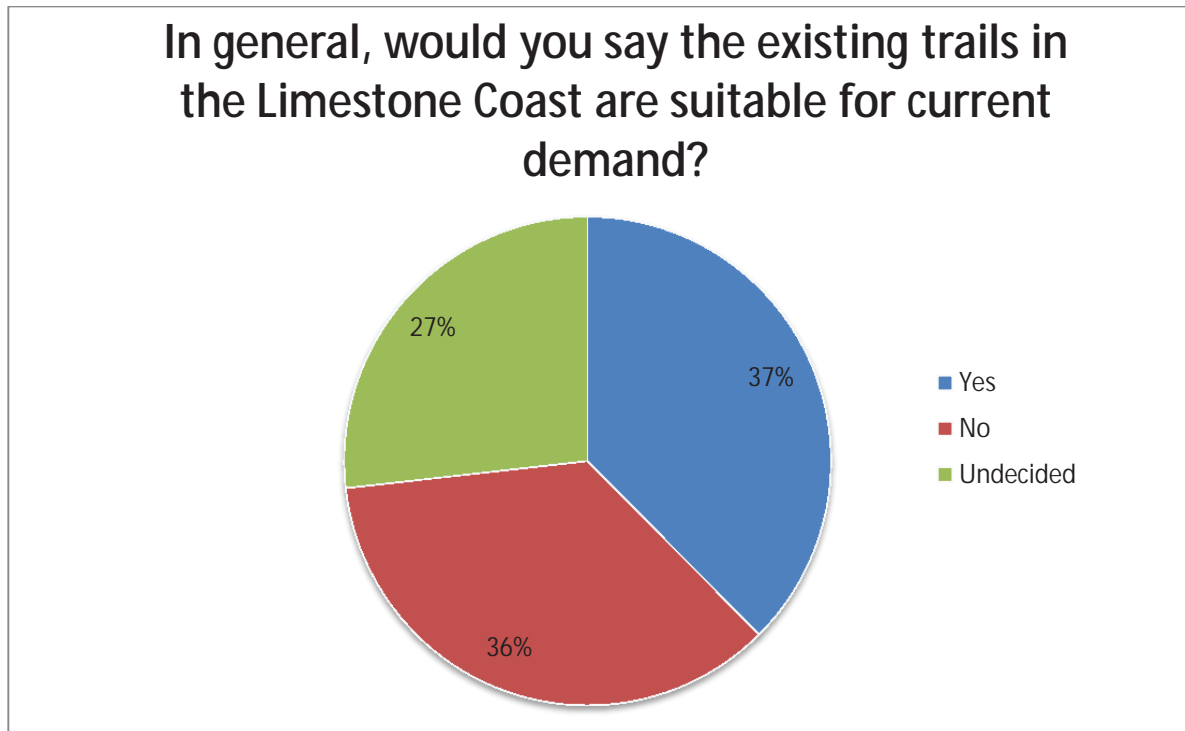


Figure 23: Trail suitability for demand

Respondents were also asked to rate the overall trail experience as it currently stands for the Limestone Coast, the table below (Figure 24) shows that the majority of respondents rate the overall experience as good and twelve rank the experience as very good. Importantly only nine individuals ranked the provision as either poor or very poor.

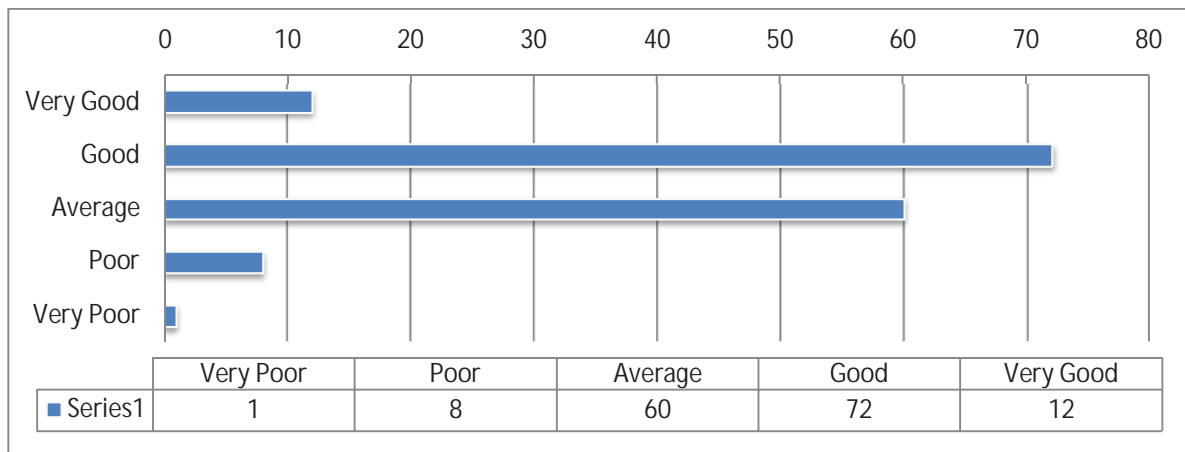


Figure 24: User Rating of Trail Experience

1.6 Future Trail Development

Survey respondents were asked to provide their opinion on which trail components need to be prioritised to ensure the improvement of trails within the Limestone Coast region. Respondents were asked to assign a low (1), medium (2) or high (3) priority to several key components of trail design and management. Figure 25 below shows the average response for each of the trial components.

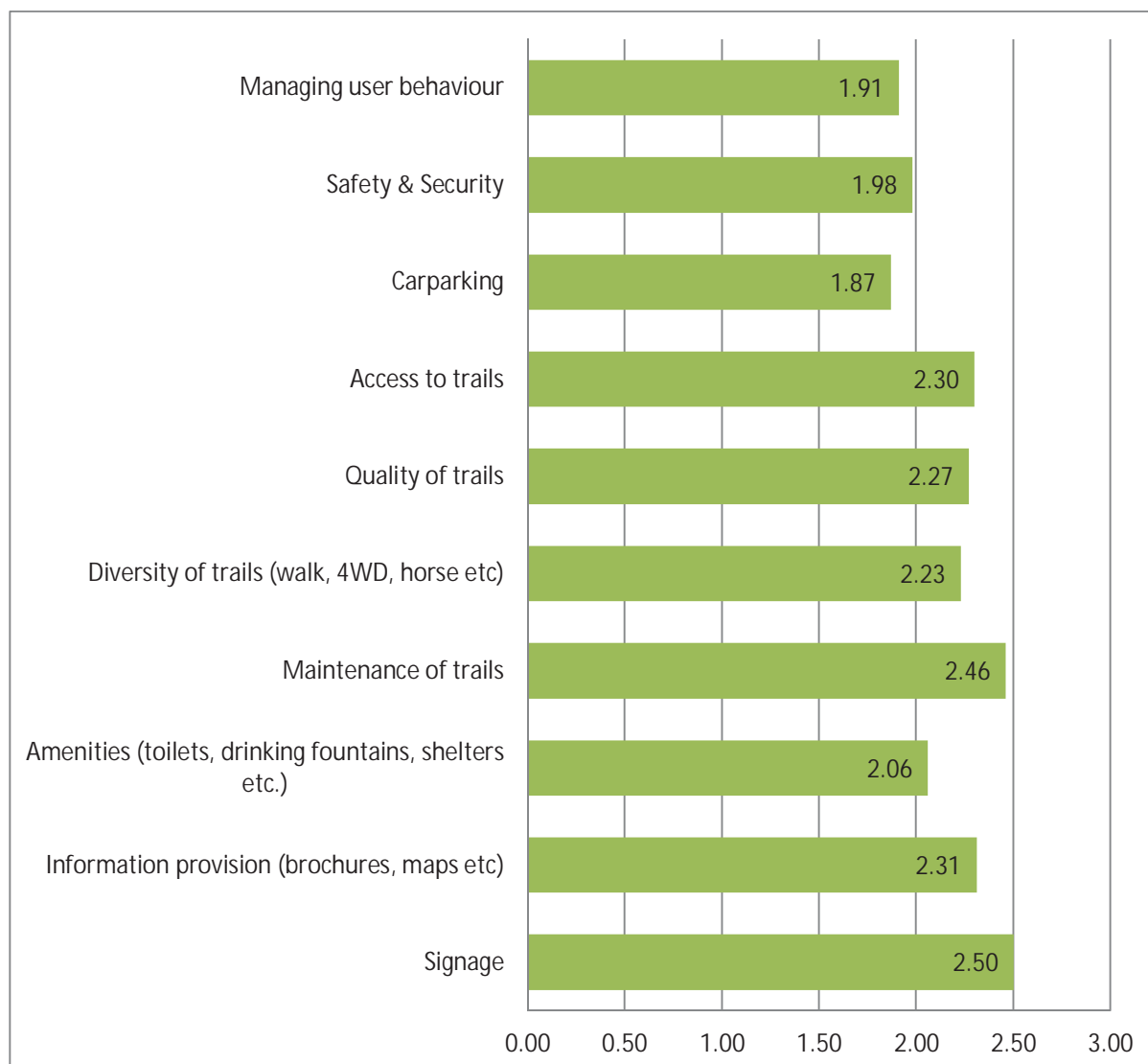


Figure 25: Priority of various trail components

From this table it is evident that the highest priority for the respondents moving forward is the signage of trails, the maintenance of trails and the information provision of trail related documentation. Other components of trails that were ranked between a high and medium priority included access to trails, quality of trails, diversity of trails and amenities provision. The components that ranked between low and medium importance included safety and security, managing user behaviour and car parking provision.

Also in relation to future trail provision, respondents were asked to rank how important they thought it was that the following proposed projects were developed (see Figure 26).

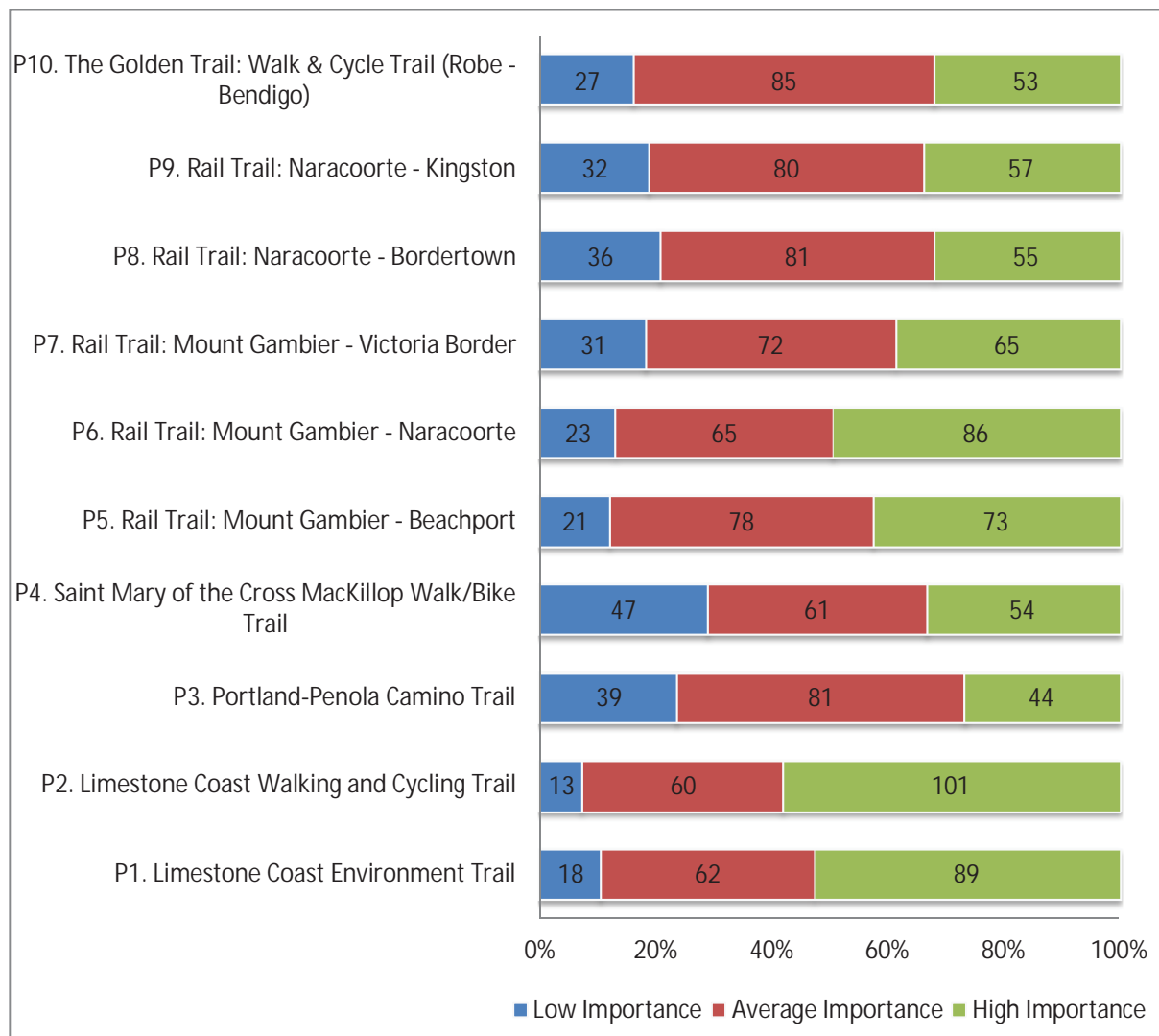


Figure 26

From the above table we can see that the projects with the highest support from the survey respondents are the development of a Limestone Coast Walking/Cycling Trail, development of a Limestone Coast Environmental Trail and development of a rail trail between Mount Gambier and Naracoorte. What is important to note from this table is the fact that no projects listed were identified as having low importance in relation to the development of the future trails network of the Limestone Coast, all listed project received the majority of individuals ranking it as a project of either average or high importance.

1.7 Additional Comments

Respondents were asked if they would like to make any further comments that may assist us with the development of a Regional Trails Master Plan for the Limestone Coast. The following word cloud highlights some of the key words that have arisen from their comments. A word cloud works by using larger text to signify the frequency of a word or collection of words appearing in comments, basically the larger the text the more frequently it appeared in individuals responses.



The following comments are some that have been taken directly from the survey results and are seen as a good representation of the given responses. In total 75 additional comments/responses were collected.

- *“The SA Health System is under extreme pressure and our **country roads are way too dangerous** to cycle, run and walk along. Lets relieve the **pressure on the health system** costs and encourage people to get outdoor exercise for **FREE** in a **SAFE** enjoyable environment - other states do this regionally (eg. South coast of Perth - Margaret River region) Spend the money now for future savings and benefits to the **health of our state...**”*
- *“It would be great to have a **one stop book detailing ALL Trails**”*
- *“Very much in favour of any trail that will encourage people to **visit the SE**, utilise our facilities, stay around, spend their money and get active is all of benefit to us all.”*
- *“I wasn't aware of many of the trails listed on this survey. **Providing further information** that is easily accessible to the public on what trails are available, how to get there, conditions to expect, etc would **increase our use** of these trails.”*

- *"I think the **use of the train land** to create walking/cycling tracks around the south east is a great initiative and can't wait for progress on its development."*
- *"These trails need to be **developed for nature** as well as people, local flora used **to create corridors** for birds. Maximum input from community wherever possible e.g. decision making, **revegetation**".*
- *"I think it might also be worth mentioning that some of the **conservation parks** in which there are **already established walking tracks** etc, are not being looked after. It is a shame I think to throw money into new projects when **we don't even look after what we have** already established."*
- *"Whilst it is good to have trails, and it creates tourism, the one major thing I have noticed is the **lack of respect around Aboriginal cultural heritage**... The lack of consultation has destroyed sites over the years and its time the councils were more adherent to these problems."*
- *"There must be an assumption that **trains WILL in future run on these tracks** as increasing fuel prices and increasing freight loads make rail the logical way to transport many of our commodities."*
- *"Should encourage tour companies like "world expeditions" to visit this region to **establish 5/7day guided catered for tours**"*
- *"We'd love to see the **Rail Trail developed** for the use of visitors and especially locals for **safer** running and cycling. It would remove these recreational activities from public roads, thereby greatly **reducing hazards** for runners, cyclists and drivers alike."*
- *"We are **missing out on a number of tourism opportunities** by not having a comprehensive **network of trails**. The most logical approach would be to use the **rail corridor** as this already links towns and railway sidings. Railway sidings have access roads to the surrounding countryside and other points of interest; the rail corridor is raised and allows a good view to the activities around."*
- *"More trails that **accessible for wheelchairs or disabled visitors**, perhaps a trail with **sensory stops**, or a trail that is specifically set at the height for people in wheelchairs."*
- *"Invest in the proposed **Saint Mary of the Cross MacKillop Walk/Bike Trail** - which is now officially called the **Aussie Camino: MacKillop - Woods Way**... Since it was officially endorsed in 2010 by the Penola Mary MacKillop Centre there has been growing interest from community and businesses on the Limestone Coast as well as from both secular community and the Catholic church Australia wide. Therefore in the Regional Trails Master Plan creating a **dedicated walking and cycling route** which is way marked and has interpretive signage and amenities from at least Mt Gambier to Penola **along the existing disused rail alignment** would make good sense."*

Appendix E: Consultation Meeting & Workshop Notes

Meeting Notes: Limestone Coast Regional Trails Master Plan

Location: City of Mount Gambier Council Offices

Meeting/workshops start time: 9.00am

Date: 10/07/2014

Attendees:

Mr Roger Sweetman (RS) – CEO, District Council of Robe

Dr Helen Macdonald (HM) – CEO, Naracoorte Lucindale Council

Ms Barbara Cernovskis (BC) – Manager Community Services and Development, City of Mount Gambier

Ms Emily White (EW) – Manager Economic Development, Wattle Range Council

Ms Biddie Shering (BS) – Tourism Industry Development Officer, RDA Limestone Coast

Ms Josephine Duigan (JD) – Starclub Field Officer, SELGA

Ms Ann Aldersey (AA) – Executive Officer, SELGA

Ms Jane Featherstonehaugh (JF) – Deputy CEO, District Council of Robe

Mr Aaron Izzard – Environmental Sustainability Officer, City of Mount Gambier

Cr Daryl Morley – Kingston District Council

Neil Tredwell – Tredwell Management Services (TMS)

Daniel Ames – Tredwell Management Services (TMS)

Start Up Meeting

Key discussion topics:

- (AA)
- Development of a regional approach to the provision of trails across Council boundaries
- (RS)
- Low impact trail planning
- Seeking additional trails options
- Drainage land may present opportunities
- Opportunities to enhance trail offer – Bendigo – Arrarat – Robe – Gold Trail
- (BC)
- Heritage trails, informal mountain bike trails and walking trails in vicinity of lakes
- Develop an SA-Victoria trail link
- (JF)
- Multiple existing trails
- Potential focus on consolidation of trails and development of strategic linkages
- Mary MacKillop trail opportunities
- Historic trails run through all the Council areas
- Meliguy – driving trail historical markers
- (BS)

- Opportunity for great outcomes for tourism
- Need to provide clarity on the existing trail offer across the region
- Improve communication of trail based opportunities (JD)
- Lots of work undertaken during 2002 regional concept project
- Current approach to trail provision is disjointed
- Funding is available for trails/tourism projects (HM)
- Supports planning in regional context
- Economic development and tourism opportunities
- Several existing trails in the Naracoorte area
- Many benefits to promotion of trails in a regional context
- Maximise potential of existing resources
- Build the regional profile beyond the food and wine offer
- Promote natural resources (EW)
- Food and wine is an important draw card for the region
- Lots of 4WD opportunities in vicinity of Beachport and Robe
- Mary MacKillop trail opportunities
- Rail trail developments, particularly through the Coonawarra region
- Forestry areas present opportunities

Other discussion topics:

- Water based trails/activities
- Glenelg River
- Cave Diving (Ellendale Cave, Piccadinie Ponds and private)
- Lady Nelson
- World Heritage Site
- Caving
- Environmental aspects; 3 RAMSAR sites (plus 2 further sites in neighbouring Victoria)
- Adventure racing
- Geocaching
- Promote dialogue with other relevant agencies; NRM Board, DEWNR
- Limestone Coast Rail Trails Group
- Naracoorte to Kingston rail trail
- Develop a 1 page project overview to promote this project
- Develop key messages

Workshop with Regional Trails Working Party

Key discussion topics:

- Robe Mountain Bike Club keen to be involved
- Mount Gambier offer good potential for mtb trails
- Trails hubs and stacked loop trail networks
- Need to address potential trail user conflict
- Trail classifications
- Opportunities to develop/reinstate art/culture trails incorporating public art
- Art gallery trail – excellent drive trail opportunity

- Regional trail themes discussed (port, water, caves, craters, sinkholes, aboriginal, vulconology, coastal system, experiences, stories, heritage, culture, food, wine)
- Provide a balanced experience – offer a range of experiences, something for everyone
- Investigate potential to develop Gold Trail (Robe-Bendigo) as a walk trail – it has been occasionally walked before!
- Melbourne-Adelaide tour – tap into these visitors
- Mary MacKillop trail
- Coonawarra walking trail
- Lack of consistency in marketing, way finding, signage
- Need regional branding
- Develop the limestone coast brand
- Many regional assets of international importance – needs to be highlighted
- Dancer Point, shore birds
- Gondwana land
- Coorong is strategically important to the region
- Rivers, coastal lakes, drains – potential
- Kings Fall
- Fishing
- Forestry
- Writers and poets
- Father Woods – horse trails, historic stock routes
- Rail corridors

Theme development:

- **Value Added**
 - Food & Wine
 - Seafood
 - Forestry
 - Tours
 - Access/airport
 - Accommodation
 - Retail
 - Services
 - Facilities
 - Vehicle/transport/equipment hire
- **Experiences**
 - Caving
 - Diving
 - Geology
 - Walking
 - 4WD
 - Cycling
 - Mountain bike
 - Horse riding
 - Rail
 - Water sports
 - Cultural heritage
 - Wildlife/shore birds
 - motorcycling
- **Stories/Culture/Heritage**
 - Mary MacKillop
 - Kamino
 - Forestry
 - Adam Lindsay

- Father Woods
- Aboriginal/indigenous
- Chines trail
- Admella
- Lady Nelson
- Bullock Trail
- **Natural/Volcanic/Water/Geological**
 - Waterways
 - Geology
 - Caves
 - World heritage sites
 - Volcanology
 - Conservation
 - Ramsar sites
 - Terra rosa
 - Gondwana land
 - Danger Point
 - Rivers (Glenelg)
 - Lakes

Area Specific Workshop: District Council of Grant

Key discussion topics:

- Rail trail has potential but issue of risk probably presents biggest hurdle
- Mount Gambier to Bordertown
- Naracoorte to Kingston
- Admella Discovery – drive trail
- St Mary of the cross
- Bush walks
- Adam Lyndsay Gordon
- Collaborate with Glenelg Shire
- River Glenelg – multiple trails existing
- Canoe, boats, paddle boat, water ski
- Promote shared use trails
- Port Macdonnell masterplan includes consolidation of signage/infrastructure/signage
- Brans Bay upgrade
- Horse riding between Beachport and Southend
- Explore management of 4WD access to beaches (shore birds are a constraint)
- Southern Grampian Shire obtained funding for circular trails in their area – explore opportunities for a connecting trail
- Local themes might include: Paddock to Plate, Admella boat wreck/shipwrecks generally, cave diving (most in the region)
- Little blue lake – cave divers
- Australian Cave Diving Association established in this area – 40 years ago
- Mount Shank – walk trail/cycle trail?
- Organic/slow food farmers market
- Historical/geological/coastal themes?

Area Specific Workshop: Kingston (with Cr Daryl Morley)

Key discussion topics:

- 18km sealed trails – shared path
- Foreshore trail to Lions Park
- Annemalatic sundial

- Coorong Road is a made road (not sealed)
- Potential to enhance trails to shipwreck viewpoints
- Road cycling on main roads network not safe
- Wildlife presents occasional issues (including water buffalo)
- Link along coast (Kingston – wetlands – Cape Jaffa – Bowsons Point – Robe)
- There are strategic linkage issues
- The lighthouse is an icon – state heritage listed (possibly nationally listed also)
- There is beach access between Kingston and the Murray mouth
- Surf fishing competitions
- 3 Gulls to Cape Jaffa – 4WD on beach
- Not many horses – but considered ideal for horse riding/eventing
- Conservation park
- Existing pony club
- Kingston link to Naracooorte along rail line (spur) – excellent opportunity – ready made base above water levels
- Emphasise roads are generally not safe – too narrow in this area
- Alliance Park was a turning circle for the trains
- Bridges on rail line have deteriorated but culverts remain
- Some sections are currently leased
- Vegetation re-growth along line is mainly not native – clearing less of an issue
- Reedy creek presents a bush fire issue
- Resurfacing will be the main issue for establishing a rail trail
- Limestone coast road to Cape Jaffa offers more width – safer experience
- Attractive scenery is predominantly on the coastline
- Diving activities at Riots Bay (Robe) and Margaret Brook reef
- Boating and fishing from boat ramps
- Occasional kayaking in the drains.
- Some sea kayaking
- Water is a bit more protected at Kingston, and warmer
- Shallow beach that goes out a long way – child friendly
- Seaweed is an issue
- Equestrian show held on the school oval
- The Old Coorong Road – key opportunity – keep people off the main road
- Narrundarri Trail – heritage dreamtime trail
- Not widely known – links through to Victor Harbor
- Kantarra Homestead/Petheric Road – hard to access this area – private ownership?
- Bullock trail – historic trail
- National Trust museum – underutilized resource)
- Percy Thorpe
- Pine Forest Jamestown (Bundaleer)
- Heritage locations
- Millicent Museum – costume
- Museum Trail – beachport, Kingston,
- Arts Guide/Trail
- Farming theme

Area Specific Workshop: Mount Gambier

Key discussion topics:

- Trails around Lady Nelson, Blue Lake, Valley Lake
- Diving at Engelbrecht
- Great Southern Walk – Victoria but links into District Council of Grant

Area Specific Workshop: Mount Gambier

Key discussion topics:

- Strategic Bike Plan 2007
- Blue lake and Valley Lake trails
- Mountain bike trail is permitted
- Rail trail – short section in town recently developed into a park/reserve
- Other sections not available – many issues – rail line might possibly be reinstated in the future
- Mary MacKillop – rail line might present an opportunity to provide off road connection between Port Macdonnell, Kallangadoo and Penola (and beyond)
- Weed introduction might be a potential issue – particularly for those areas currently inaccessible
- Forestry areas and firebreaks are currently utilised by mountain bikers, off road motorcyclists, walkers and horse riders – potential for user conflict

Area Specific Workshop: Wattle Range

Key discussion topics:

- Wineries walking trail
- Drive trails
- Most towns have a historic walk trail
- Rydoch/Ryemore
- National Trust Museum
- Lake Walking Trails
- Kannawinka Geopark
- Bowman Scenic Drive
- Penola – Chinese settlement
- 80,000 visitors across the area; visitors on the increase to Beachport/Robe, decreasing to Millicent, steady to Penola
- 4WD Robe – Beachport
- Cycling but only on-road
- Lake George – lakeside access
- Quad bike tours
- Kanunda National Park – particular issues
- Kamino trail – follow in the steps of saints
- Penola Cycle trails
- Melbourne-Adelaide touring route – encompasses entire Limestone Coast area
- Penola is one of the 'gateways' from Victoria
- Seafood trail
- Need to promote 4WD experiences as a cohesive offer – currently ad-hoc
- Forestry drive
- Biodiversity corridor
- Forests – legally accessible
- Events currently held in the forests (eg Enduro events, triathlon) – untapped potential
- Southend – Beachport walk trail
- Beachport Pony Club
- Informal horse trails
- Water-based trails – Portland to Robe Water Trail
- Shipwreck Coast – 3 shipwrecks – diving
- Currently region is more focused on events rather than trails

- 'Feasts of the Forest' Event
- Potential for a foraging trail?
- Interpretation opportunities
- Blue gum forests/access/fire management

Various hard and soft copy trails material collated from each Council over the day.

Meeting Notes: Limestone Coast Regional Trails Master Plan

Location: Naracoorte Lucindale Council Offices

Attendees: Representatives from Naracoorte Lucindale District Council, Tatiara District Council and Kingston District Council

Date: 19/08/2014

Key discussion topics:

- The 'Golden Trail' was discussed. It was said that the trail starts in Adelaide, goes into Robe and then continues all the way to Bendigo with wells and points of interest all along the way.
- It was suggested that Naracoorte are very keen to facilitate a greater linkage between the town and the caves. The caves are the only world heritage site listed site in South Australia and currently people are visiting the caves and bypassing the town of Naracoorte, enhance the connection between the two to encourage more tourists to visit the town itself and not only the caves
- The town heritage walk was discussed. It was said that a trail head is in planning to be developed in town centre. This trail head would also link to bike trail that takes tourists to the Naracoorte caves (road is gradually being upgraded to make suitable for cycling-reducing speed limit, signage, etc.)
- In Naracoorte it was suggested that people need improved cycling trails to move in and around town but the priority for cycling trail development needs to be the establishment of a cycling link to and from the caves so that people can ride to and from the caves
- The Tatiara Art Trail was discussed. It was suggested that this trail used to extend much further
- The group agreed that a major outcome of this report would be the prioritisation of trails and trail developments; they suggested direction was needed in regards to where council should be focusing their funding, advertising, marketing, maintenance etc. in relation to trails
- It was suggested that the current marketing effort of trails is very sporadic across all councils, with each having their own style. It was suggested that some form of limestone coast trail branding should be developed to connect the trails under the same banner
- It was suggested that there is wide community support for the old railway line from Naracoorte to Lucindale to be developed into a multi-purpose rail trail. It was further suggested that this trail would benefit locals but a current issue with its development would be the existence of drains
- It was suggested that the railway corridors that no longer have railway tracks left could be set as a priority for rail trail development, as the chance they will have trains running on them once more is low (unless large amounts of money were spent)
- It was mentioned that there once was a railway line from Mt Gambier to Millicent and from Millicent to Beachport.
- It was said that local 4WD trails close seasonally
- It was suggested that walking trails could also be closed seasonally due to bush fire danger
- Representatives from the Tatiara Information Centre suggested that they regularly get visitors coming in asking for additional information in regards to local walking trails
- It was said that both canoeing and kayaking are done in the drains around the local area – however people have to jump fences at times to get from one drain to another
- It was suggested that in Robe there is a lot of canoeing around the inlets
- It was stated that the 4WD areas do well because of the high number of drivers coming over the Victorian border
- Branding and marketing of trails were again discussed. The group was receptive to the idea of a consolidated effort amongst the region in regards to information provision of trails

(walk/cycle/horse riding etc.) It was suggested that all councils should utilise a similar branding/marketing strategy in regards to the presentation of trail related info

- It was suggested that the rail trail in the Barossa provides a good example of a rail trail being successfully implemented in South Australia
- It was stated that the City of Mount Gambier have started some form of rail trail with the linear park (greenspace corridor) established in the city
- It was suggested that in the past, a problem has been the lack of connection between potential trails and that there needs to be a priority ranking set up to establish which trail sections are the highest priority for development (with the highest priority trails providing maximum benefit to the area when completed)

Meeting Notes: Limestone Coast Regional Trails Master Plan

Location: Penola

Attendees: Local trails advocate

Date: 20/08/2014

Key discussion topics:

- The Penola Bike plan was provided – so far there has been the development of a brochure, however no signage or infrastructure yet to be put in place/built
- Development of a rail trail between Penola and Coonawarra is a priority
- DPTI came to investigate possibility of a rail trail between Penola and Coonawarra. DPTI identified the potential re-opening of a train line as a barrier to the project
- government are building a bypass to the western side of Penola that will have to dissect the train line twice and unless they install massive underpasses or overpasses (not currently planned) then the train line in this section would no longer be functional
- the Greenrise track is multiuse, but is an all gravel surface, so not ideal for riding. Another suggested limitation of this track is its length (5km), which was discussed as being too short for a significant ride
- the Mount Gambier to Portland railway section would be a 'magnificent' section of trail if it were developed and that it could tie into the Great Southwest Walk
- local wineries are in support of rail trail development as they see this as another avenue to bring people to their wineries
- It was suggested that a major prohibiting factor in the development of a rail trail is the cost of the required environmental testing (arsenic, asbestos)
- railway links the major towns hence would be great for regional level trail development
- farmers may have reclaimed much of the land on either side of the rail corridors – and that if a rail trail development was to go ahead that the farmers may have no issue if the land were to be reclaimed as long as the corridor is maintained and fences installed are of good quality
- It was mentioned that there is an issue with the current lack of provision in regards to safe road cycling trails in the area. It was suggested that there are many challenges in the local area for road cyclists (including lack of road verges, high speeds, busy traffic, trucks, no markings or signs, inconsistent surface type etc.). It was further suggested that most rides in the area are considered high risk generally
- both local hotels in Penola are now hiring out bikes to tourists

Meeting Notes: Limestone Coast Regional Trails Master Plan

Location: Mount Gambier

Attendees: Representatives from various community interest groups including Mount Gambier & District Bike User Group, local bushwalking group, cyclists, mountain bikers and rail trail advocates

Date: 21/08/2014

Key discussion topics:

- concern that at dry creek there are a number of motorbike riders churning up paths and damaging local orchids (endangered)
- would like to see the development of an official place for motor/trial bike riders to go
- the group wants to see the development of mountain bike trails and opportunities to ride bikes off the road
- the development of a rail trail would be a great opportunity to link into Victorian rail trails
- interested in maintaining wild spaces, and voiced concerns around vehicular use and the damage they cause.
- development of more bush focused walks
- lack of connection between trails so currently people are quite limited if they want to go on longer trail walks as most are only short.
- group voiced their support for the development of the Camino trail for Mary Mackillop -the first and potentially only Camino trail in Australia (as Mary Mackillop was the only saint in Australia) and would have the potential to draw in tourists from not only around the state but around the world.
- The group discussed their general support for rail trail development in the area
- Noted that rail trails have gentle gradients, that they could link local businesses (café facilities, bed and breakfasts etc.) in all towns and would provide great economic benefit if developed
- the cost of trail maintenance and potential liability would be issues for councils in regards to rail trail development.
- the report should outline the economic benefit of the rail trails. It was suggested that the rail trail argument needs to make economic sense prior to it gaining council support
- there is a significant opportunity to link the Limestone Coast with major tourist trails currently operating in Victoria thereby greatly increasing tourism in the area
- Kanawinka Geo Park was discussed. It was suggested that due to the unique geological formations present that this trail could provide significant educational benefits to schools and university's (via excursions, camps etc.), but currently this opportunity is untapped
- locally (in the Mt. Gambier region) there is very little celebrating the aboriginal culture /history /heritage and that this project could present an opportunity to introduce this idea into the development of local trails
- It was suggested that there is extremely unique flora and fauna in the south east and that the local trails should show this off to a greater extent
- The mountain bike trail around the lakes in Mount Gambier were said to be the only official mountain bike trail in the area. It was suggested that there is an opportunity for more mountain bike trails to be developed
- noted that The Bluff had mountain biking trails, but that they are no longer there
- The Pines was said to have many existing trails
- the current forests are untapped in terms of developed trails (walking and cycling), it was further suggested that Dry Creek, Honey Suckle, Hells Hole etc. are all forests that could be linked via mountain bike trails
- The group identified that the quality of existing trail maps provided was not adequate. It was suggested that they be redesigned to become more visually engaging

- Telford scrub (on Sunnybrae rd.) was suggested as an area that would be ideal for trail development, it was suggested that if developed this trail could connect through to Grundies Lane
- It was suggested that there should be an off-road shared path from White Avenue down to Telford road. This was suggested as apparently once people have reached Telford road the roads are much safer/quieter to ride on without designated trails, allowing families to utilise safe trails
- A trail development from Mount Gambier to Port MacDonnell was suggested to allow trail access to the beach
- The group indicated they would like to put aside land between Mt. Gambier and Port MacDonnell for the potential future development of a trail. It was suggested that even if this trail is not a priority now, it may be in the future.
- It was suggested that the South West Walk should be tapped into by the limestone coast as it is said to be 'massively promoted' interstate and could potentially draw new tourist to the limestone coast region
- It was suggested that we consult with Forestry SA in regards to the development of trails and wildlife corridors between native patches of bush

Meeting Notes: Limestone Coast Regional Trails Master Plan

Location: City of Mount Gambier Council Offices

Attendees: Representatives from City of Mount Gambier, District Council of Grant and Wattle Range District Council

Date: 21/08/2014

Key discussion topics:

- It was suggested that we should visit Port MacDonnell visitor information centre
- Bowman's scenic drive was discussed – it was said to be heavily promote and well worth driving
- The New Poet's Trail being developed in DC Grant (around Dingly Dell) was discussed. We were informed further info on this trail could be provided to us in the near future as it is currently being produced
- It was suggested that many people sail between Beachport and South End. The proposition of a sailing trail was briefly discussed.
- It was suggested that we visit 'Hells Hole'
- The Kanunda 4WD tracks (from cape banks area) were briefly discussed
- It was suggested that Tourism SA are currently developing some driving trails for the state which are to be released in September. It was suggested that we further investigate this once the trails have been developed. It was further suggested that this trail could serve as an arterial drive trail with each council having their own hub of trails running from this.
- Questions were asked around the facility requirements of a road cycling path, DC grant suggested they may be interested in developing road cycling routes, they wanted to know what is required to make roads 'cycling friendly' prior to advertising a cycling route
- It was suggested that the wind farm tourist path (drive trail) should be visited
- An unofficial 75 km bike loop (square) around Millicent and Tantanoola was discussed. It was suggested that this is a cycling loop regularly ridden by locals and has potential to be formalised for tourists

Meeting Notes: Limestone Coast Regional Trails Master Plan

Location: District Council of Robe Offices

Attendees: Representatives from District Council of Robe, Kingston District Council and Robe Mountain Bike Club

Date: 22/08/2014

Key discussion topics:

- It was suggested that within the Robe council there is an opportunity for the development of a kayaking trail in the local lakes and drains...currently there is nothing on offer but it was suggested that there is significant potential.
- Drain L was said to be used each winter, this drain flows into Brim Lake. It was suggested that currently there are some barriers on this informal trail and that a good strategic recommendation could be to formalize a route that avoids major obstacles
- It was suggested that this project should recommend the development of a trail that provides access to view the stromatolites
- It was mentioned that there is an informal 4WD track along the beach from Kingston to Robe
- The two councils represented (Kingston and Robe) discussed the possibility of enhancing the connection between one and other
- It was suggested that Kingston and Cape Jaffa should also have some clear connections (the development of an on-beach trail was suggested as an opportunity)
- It was discussed that there are already some existing links between Robe and Beachport
- It was suggested that fishing marinas could provide the opportunity to develop trails that involve multiple transport options – (i.e. A trail that leads you to a point (via bike or walking) where you can access a boat tour)
- It was suggested that there are some existing trails from Kingston to Cape Jaffa – starting down towards ‘Third Ramp’, it was further suggested that there is a potential opportunity to upgrade and existing route that is physically accessible in its current state
- Between Kingston and Naracoorte it was suggested that there is an old train line (possibility to be upgraded to a rail trail). It was discussed that the issue with this section of trail is the many bridge structures along the path. These would be costly to convert into a safe multiuse trail.
- It was suggested that Nurioopta may have trails over an old train line (i.e. a rail trail).
- It was suggested that the Great South West Trail could be connected with the Heysen Trail via the limestone coast
- It was suggested that the three local towns (Beachport, Robe, Kingston) are linked via a formalised trail network
- currently there is no trail linking the 3 main cellar doors in the local area and that if developed such a trail could provide a year round source of tourism income to local businesses
- It was suggested that there is an issue with lack of signage to/from Adelaide causing people to drive past (Beachport, Robe, Kingston) as they are not being directed to these towns from the main roads
- The theme of ‘linking the southern ports’ was discussed as a potential focus of the trails plan for this area (Beach Port, Robe, Kingston)
- It was mentioned that there are three small towns between Robe and Kingston that could be linked into a larger trail network
- It was suggested that the area between Robe and Kingston has many interesting points and stop-offs worthy of tourist visitation
- Robe/Kingston discussed opportunities for collaboration to achieve better results for the region

- The need for a collaborative effort in regards to the future marketing and advertisement of trails was discussed

Appendix F: Potential Trail Projects

Potential Cross-Regional Trails Projects

The following potential cross-regional strategic trails projects were derived primarily from a desktop review of existing literature, incorporating previously undertaken trail planning studies and trail projects promoted by local advocates/community groups, as identified during the consultation process. A brief overview of each potential trail project is provided below.

REG1 The Golden Trail – Robe to Bendigo (Walk & Cycle)

Broadly based around the existing drive trail. Approx.500km distance/30 day walk linking 16 rural towns and cities across South Australia and Victoria. Project previously pursued around 2005 and promoted by Peter Dingle.

It is understood that further feasibility work was undertaken to progress this project further, however it was ultimately determined not to progress the concept, primarily due to the complexities of working with a vast number of individual land owners/managers along the length of the trail.

REG2 Aussie Camino: Mackillop-Woods Way (Walk & Cycle)

Connecting Portland (Vic) to Penola, in recognition of Saint Mary Mackillop and Father Julian Tenison Woods.

REG3 Environmental Trail (Drive)

Driving Trail to promote the natural heritage of the area and providing access to various existing multi-use trails across the region. Identified as a potential project in the 'South East Recreation Sport and Open Space Strategy - Coastal Trail Prospectus' (2003).

REG4 Coastal Trail (Walk, Cycle, Horse)

Complementing the Environmental Trail (see REG3), a multi-use trail that links the mouth of the River Murray (Coorong National Park) with SA/Victoria border (in the vicinity of the Great South West Walk). Also identified as a potential project in the 'South East Recreation Sport and Open Space Strategy - Coastal Trail Prospectus' (2003).

REG5 Rail Trail – Mount Gambier to Naracoorte section (Walk, Cycle, Horse)

Utilising existing railway corridor and/or adjacent maintenance tracks where available

REG6 Rail Trail – Mount Gambier to Portland (Walk, Cycle, Horse)

Utilising existing railway corridor and/or adjacent maintenance tracks where available

REG7 Rail Trail – Kingston to Naracoorte section (Walk, Cycle, Horse)

Utilising existing railway corridor and/or adjacent maintenance tracks where available.
Identified in the Naracoorte Lucindale Open Space Strategy 2011

REG8 Rail Trail –Naracoorte to Bordertown section (Walk, Cycle, Horse)

Utilising existing railway corridor and/or adjacent maintenance tracks where available

REG9 Rail Trail – Mount Gambier to Beachport section (Walk, Cycle, Horse)

Utilising existing railway corridor and/or adjacent maintenance tracks where available

REG10 Rail Trail – Mount Gambier West East Rail Trail between West Gambier FC and South Gambier FC (Walk & Cycle)

Utilising existing railway corridor and/or adjacent maintenance tracks where available.
Supported by Troy Bell MP

In addition to the above identified potential cross-regional strategic trail projects, the following proposals were also suggested during the consultation process:

REG11 Bool Lagoon/Mosquito Creek to Coast Trail (Walk & Cycle)

Trail linking the Bool Lagoon Ramsar site with the coastline.

REG12 Mount Gambier to Port Macdonnell (Walk & Cycle)

Shared use trail development utilising made and un-made road reserves. Might also be suitable for use as part of the Aussie Camino proposal.

REG13 Millicent/Tantanoola (Cycle)

Formalise the 'unofficial' 75km on-road cycle loop trail

REG14 'Southern Ports' Trail (Walk, Cycle, Drive)

Link the three 'southern ports' of Beachport, Robe and Kingston via established trails

REG15 Mount Gambier to Glencoe Trail (Cycle)

On-road cycle trail linking Mount Gambier to Glencoe

REG16 Mount Gambier to Penola Trail (Cycle)

On-road cycle trail linking Mount Gambier to Penola

REG17 Mount Gambier to Millicent Trail (Cycle)

On-road cycle trail linking Mount Gambier to Millicent

REG18 Wineries Trail (Cycle)

On-road cycle trail linking Penola and Naracoorte

Local Trails Projects

The initial stages of the RTMP process also revealed a significant number of more localised potential trail projects that presented opportunities for consideration, as identified by contributors to the consultation process, ranging from enhancements to existing trails, to promotion of new trails utilising existing infrastructure (e.g. on-road cycle trails) to entirely new trail concepts/themes:

LOC1 Mount Gambier - Crater Lakes Mountain Bike Trail

Upgrade existing trail network

LOC2 Mount Gambier - Edible Garden Trail

Establish a trail based upon edible produce grown in local gardens

LOC3 Mount Gambier - Telford Scrub Walk & Cycle Link

New link utilising Sunnybrae Road and Grundies Lane

LOC4 Mount Gambier/DC Grant – Off road shared path

White Avenue to Telford Road

LOC5 Mount Gambier/DC Grant – Mountain Bike Trail

Formal mountain bike trail linking Mount Gambier and Hells Hole

LOC6 DC Grant – Port Macdonnell to Browns Bay

Extension to existing coastal path to Browns Bay

LOC7 DC Grant – Port Macdonnell to Lighthouse

Extension to existing coastal path to the last car park beyond the lighthouse

LOC8 DC Grant – Honan Native Forest Reserve

Establish mountain bike trails

LOC9 Wattle Range - Sailing Trail

Beachport to Southend

LOC10 Wattle Range – Horse Trail 1

Formalise a trail: Sea to The Bluff

LOC11 Wattle Range – Horse Trail 2

Formalise trails in the Glencoe Area (Lake Leake & Lake Edward)

LOC12 Wattle Range – Wendy’s Walk, Beachport

Upgrade to include Walk & Cycle

LOC13 Robe – Kayak trail

Develop a network of Kayak trails along drainage network (Drain L currently utilised in winter)

LOC14 Robe – Stromatolites

Develop a trail to access views of the stromatolites

LOC15 Robe – Cellar Doors

Develop a trail to connect the 3 main cellar doors of the area

LOC16 Robe – Norlook Forest Reserve/Mount Benson

Formalise mountain bike trails

LOC17 Robe – Beacon Hill Fire Track/Doug Dawson Track/Fox Lake/Pub Lake/Bream Lake

Formalise mountain bike trails

LOC18 Kingston – 4WD Beach Trail

Kingston to Cape Jaffa

LOC19 Kingston/Robe – Cape Jaffa area

Formalise mountain bike trails

LOC20 Kingston/Robe – Benoulli Conservation Park

Formalise mountain bike trails

LOC21 Naracoorte – Loop Trail

Connecting Naracoorte, Caves, Struan House, Bool Lagoon, Vineyards (Joanna/Wrattonbully) and potentially utilising Gericke’s Farm land

LOC22 Naracoorte – Cave Range Native Forest Reserve

Develop mountain bike trails



Appendix G: Cross-Regional Trails Projects & Assessment

CORPORATE AND COMMUNITY SERVICES REPORT NO. 14/2015

SUBJECT: RECORDS MANAGEMENT – ELECTED MEMBER RECORDS/EMAILS

REF: AF11/2455

Goal: Governance

Strategic Objective: Demonstrate innovative and responsive organisational governance.

Correspondence has been received from the newly appointed SA Ombudsman Mr Wayne Lines raising concern with the practice in South Australia of Members using private (ie non-Council) email addresses for contact with residents and ratepayers and for council business and further reminding Council Members of their record keeping obligations under the State Records Act.

The Ombudsman has asked that his letter be tabled at a Council meeting and accordingly it is attached for Member's information (**refer Attachment 1**).

Members should recall that the matters contained in the Ombudsman's letter were raised and discussed during Elected Member Development Program sessions held in November/December 2014. Hardcopy information was provided to Members during those sessions and again via the Friday Edition and Councillor S:\Drive on Friday 30th January 2015, comprising:

- Memo dated 18th November 2014 regarding capture of Council Member records
- Local Government Association Circular 25.2 of 17 June 2014
- Extract from Ombudsmans Report on investigation of the City of Playford
- Memo dated 28th November 2014 regarding Council procedures for:
 - Computer Network/Software Use Procedure
 - Mobile Device Use Procedure
- Council Policy R180 – Records Management
- Policy M405 - Member Allowances, Re-imbursements, Benefits & Facilities

Together these documents set out a framework and responsibilities for this Council to comply with the record keeping requirements of the Local Government Act 1999, State Records Act 1997 and Freedom of Information Act 1991.

The Administration considers that the Ombudsman's concerns are addressed within this framework and as Members are aware Council already has administrative practices in place to prevent the automatic forwarding of emails to Member's private email addresses and to capture Member emails sent and received on the Council email server.

It remains for Members to ensure that any records they create or receive relating to Council business/activities are dealt with in accordance with this framework to avoid any non-compliance with legislated record keeping obligations.

Accordingly, Members are requested to:

- send emails (and other records) relating to Council business and activities to Council's Records Department for registration in Council's Corporate Records Management System (TRIM) using EMRecords@mountgambier.sa.gov.au

(Note: Emails sent to/received from Council Officers will be registered by the Officer responsible for sending/receiving the email, and need not be resent for registration)

- only use Councils 'Computer Network' for Council business related communications.

(This includes NOT using private computer facilities for council related activities, except and ONLY to gain access to and to operate within Councils 'Citrix' Environment)

Corporate and Community Services Report No. 14/2015 cont'd...

Whilst not referenced in the Ombudsmans letter, the rapid uptake and evolution of social media as a form of communication continues to surpass the development of public policy to manage and address its various complexities (and opportunities).

In its simplest form social media is no different than other traditional methods of communication where content is required to be recorded and managed.

Members are advised to consider their record keeping obligations when creating or receiving any communication on matters relating to Council business/activities, irrespective of the form (email, social media, hardcopy) and to ensure that any such records are appropriately captured in Council's record management system.

RECOMMENDATION

- (a) Corporate and Community Services Report No. 14/2015 be received.
- (b) The Administration continuously review and enhance Council's policy, procedures and practices to ensure legislative compliance and leading/best practice where practicable.



Michael McCARTHY
MANAGER – GOVERNANCE & PROPERTY

Sighted:



Mark McSHANE
CHIEF EXECUTIVE OFFICER



Enquiries: Mr Kym Davey
Telephone: (08) 8226 8681
Ombudsman reference: AF2014/000124

Mr Mark McShane
Chief Executive Officer
City of Mount Gambier
PO Box 56
MOUNT GAMBIER SA 5290

Dear Mr McShane

Personal email accounts and council members

I write to you on the matter of council member use of private email addresses for contact with residents and ratepayers and for council business.

In recent months my office has received complaints that some council members appear to be using private email addresses for contact with residents and ratepayers and for council business.

In one instance, my office has investigated such a complaint and found the council had been wrong to permit the forwarding of emails to private email addresses without ensuring that the necessary practice and policies were put in place to prevent breaches of the *State Records Act 1997*. The council has now rectified the problem.

The purpose of this letter is to remind all council members of their obligations under the State Records Act, and to encourage councils to take steps to ensure that all council members use their council provided email addresses. I have sent letters to this effect to all other councils and Ms Wendy Campana of the Local Government Association of South Australia (LGA).

I would appreciate you tabling this letter at the next meeting of the council for the information of all council members.

By way of a positive example, I am advised that the City of Prospect has recently resolved to endorse an Elected Members Records Management Policy which outlines and directs the practices of councillors in relation to the management of their records.

Clause 6.3.7 of the Policy reads:

- (1) The Mayor and Elected Members will only utilise Council systems for official correspondence created or received in the conduct of their role in Council, i.e. personal email accounts will not be used.

The policy is available on the council's website at www.prospect.sa.gov.au.

I consider the City of Prospect policy to be leading practice in this area of public administration. Other councils may have initiated, or be considering a similar policy setting. I encourage all to do so as early as practicable in this, the first year of council elected office.

As you may be aware, the use of private email addresses is not, in itself, contrary to the *Local Government Act 1999* or the *State Records Act 1997*. However, under the *State Records Act*, the council 'must ensure that official records of enduring evidential or informational value are preserved for future reference'.³⁶

In any event, you will be aware that documents created or received by council officers and council members during the course of their duties, will always be subject to the operation of the *Freedom of Information Act 1991*. In my view, this is whether or not their email is created using council or personal email addresses.

I note that the LGA also has in place a Records Management Model Policy which also provides guidance to councils in this area. I urge you to contact the LGA if you require advice or support in records management policy or procedure.

Please note that I intend to monitor this area of local government administration in 2015. I may decide that an audit on compliance with the *State Records Act* and the *Local Government Act* is necessary under section 14A of the *Ombudsman Act 1972*. Please contact my office if you wish to discuss this matter with me.

I take this opportunity to advise you that I was appointed, as of 18 December 2014, to the role of South Australian Ombudsman. I look forward to working with all councils in the interests of public sector administrative improvement and capacity building.

My best wishes for the New Year to you, your staff and to council members.

Yours sincerely



Wayne Lines
SA OMBUDSMAN

7 January 2015

³⁶ Section 5 *State Records Act 1997*.